STATE OF NEW JERSEY
OFFICE OF ADMINISTRATIVE LAW
DOCKET NO. EDU 11069-14

LEONOR ALCANTARA,
INDIVIDUALLY AND AS
GUARDIAN AD LITEM FOR

E.A., et al.,

Petitioner,

TRANSCRIPT OF

: RECORDED PROCEEDINGS

DAVID HESPE, :
COMMISSIONER OF EDUCATION,:

Respondent.

February 12, 2018

### BEFORE:

THE HONORABLE SUSAN M. SCAROLA, A.L.J.

#### APPEARANCES:

By: ARTHUR LANG, ESQ.

By: DANIEL L. GROSSMAN, ESQ. Attorney(s) for Petitioner

OFFICE OF THE ATTORNEY GENERAL

By: Jennifer Hoff, DAG
By: Lori Prapas, DAG
By: Lauren Jensen, DAG
By: Geoffrey Stark, DAG
Attorney(s) for Respondent

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| WITNESS           | DIRECT | CROSS | REDIRECT | RECROSS |
|-------------------|--------|-------|----------|---------|
| ROSS HABER        |        |       |          |         |
| By Ms. Prapas     |        | 7     |          | 126     |
| By Mr. Grossman   |        |       | 90       |         |
| MALKA SPITZ-STEIN |        |       |          |         |
| By Mr. Lang       | 132    |       | 196      |         |
| By Ms. Jensen     |        | 189   |          |         |
| MARCY MARSHALL    |        |       |          |         |
| By Mr. Grossman   | 200    |       | 264      |         |
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| NO.  | DESCRIPTION                          | I.D. EVID. |
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| 1  | THE COURT: All right. So we're on the                   |
|----|---|
| 2  | record. This is the matter of Alcantara, et al.,        |
| 3  | versus Commissioner of Education, David Hespe, et al.   |
| 4  | Our Docket Number EDU 11069-14. This is the continuing  |
| 5  | hearing. Appearing on behalf of the Petitioner.         |
| 6  | MR. LANG: Arthur Lang for Petitioners.                  |
| 7  | MR. GROSSMAN: Daniel Grossman for                       |
| 8  | Petitioners.  |
| 9  | THE COURT: All right. Thank you.                        |
| 10 | MS. HOFF: Dep Oh. Deputy Attorney                       |
| 11 | General Jennifer Hoff on behalf of the State            |
| 12 | Respondents, Department of Education, State Board of    |
| 13 | Education, and Commissioner of Education. With me here  |
| 14 | today is also Deputy Attorney General Lori Prapas,      |
| 15 | Deputy Attorney General Geoffrey Stark and Deputy       |
| 16 | Attorney General Lauren Jensen, with our client, Susan  |
| 17 | X.  |
| 18 | THE COURT: All right, great. Thank you.                 |
| 19 | MS. HOFF: Thank you, Your Honor.                        |
| 20 | THE COURT: Okay, so. Any housekeeping                   |
| 21 | matters we need to take care of on the record before we |
| 22 | continue?   |
| 23 | MR. GROSSMAN: Well Your Honor, I just wanted            |
| 24 | to go, briefly. It's our understanding that today will  |
| 25 | be Dr. Haber's (phonetic) cross examination if we get   |

| 1  | to it, his redirect, two fact witnesses from the        |
|----|---|
| 2  | possibly three from the District. And tomorrow we will  |
| 3  | bring in Dr. Daniel Fary (phonetic). And that should    |
| 4  | consume   |
| 5  | MR. LANG: Possibly And possibly David                   |
| 6  | Shafter, the State Monitor                              |
| 7  | MR. GROSSMAN: Possibly Possibly David                   |
| 8  | Shafter. Shaf Shafter?                                  |
| 9  | MR. LANG: Shafter.                                      |
| 10 | MR. GROSSMAN: Yeah.                                     |
| 11 | MR. LANG: We had talked.                                |
| 12 | MR. GROSSMAN: If we have time. Although I               |
| 13 | suspect that's unlikely.                                |
| 14 | THE COURT: All right. Well.                             |
| 15 | MR. LANG: Then we'll get to him.                        |
| 16 | MS. HOFF: Your Honor.                                   |
| 17 | THE COURT: We'll reach who we can reach.                |
| 18 | MS. HOFF: And the only the only caveat I                |
| 19 | have to that is, we did send a letter confirming our    |
| 20 | understanding of who will be on this week. And it was   |
| 21 | our understanding, with no response back from the       |
| 22 | opposite party, that the state monitors would be going  |
| 23 | on the 22nd. The reason we sent the confirming letter   |
| 24 | was so that we would understand the order of witnesses. |
| 25 | THE COURT: I thought they were coming                   |

## 1 tomorrow. 2 MS. PRAPAS: No. THE COURT: No? 3 MR. GROSSMAN: No. 4 They --5 THE COURT: Okay. MR. GROSSMAN: No. We --6 7 THE COURT: Changed that. MR. LANG: Your Honor. 8 MR. GROSSMAN: They were -- Excuse me. 9 Apparently there's some -- It still remains an issue as 10 to Mr. Azzara's abilities. 11 THE COURT: Oh, okay. 12 13 MR. GROSSMAN: And so he's scheduled for the 14 22nd and that will give us adequate time. So, if we have time tomorrow, we would try to get Mr. Shafter in. 15 16 Otherwise, I'll bring him along on the 22nd. I don't think the testimony's going to be that -- that lengthy. 17 THE COURT: Okay. That's fine. 18 19 MR. LANG: And I'll see, Your Honor. The --20 We have to bring in Mr. Finger, I guess. MR. GROSSMAN: Oh, Finger. Right. 21 22 MR. LANG: We're going to wait for Mr. Inzelbuch -- on the 22nd. Because he has to --23 THE COURT: Okay. 24 MR. GROSSMAN: Well, if we can. 25

documents with state enrollment.

| 1  | Q Okay. And I would just request that you              |  |  |  |
|----|--|--|--|--|
| 2  | don't refer to those unless, you know, you make it     |  |  |  |
| 3  | clear that you need to refresh your recollection.      |  |  |  |
| 4  | A Sure. Not a problem.                                 |  |  |  |
| 5  | MS. PRAPAS: Okay. And if I can approach,               |  |  |  |
| 6  | Your Honor. I'll bring you a copy of our exhibits.     |  |  |  |
| 7  | THE COURT: Thank you.                                  |  |  |  |
| 8  | MS. PRAPAS: Yup.                                       |  |  |  |
| 9  | MR. STARK:   |  |  |  |
| 10 | MR. LANG: What?  |  |  |  |
| 11 | MR. STARK: Your exhibits?                              |  |  |  |
| 12 | MR. LANG: No, we don't have any exhibits for           |  |  |  |
| 13 |  |  |  |  |
| 14 | MS. PRAPAS: I'll come and welcome you                  |  |  |  |
| 15 | through them, as I move through them.                  |  |  |  |
| 16 | MR. LANG: Fine.  |  |  |  |
| 17 | MS. PRAPAS: And I just wanted to clarify               |  |  |  |
| 18 | also for the record, last time when Dr. Haber was      |  |  |  |
| 19 | testifying it wasn't clear whether Your Honor had the  |  |  |  |
| 20 | most recent copy of the report of his report, and I    |  |  |  |
| 21 | just want to ensure that we're all looking at the same |  |  |  |
| 22 | report. Do you have a copy of it? If not I can         |  |  |  |
| 23 | THE COURT: Maybe we'll just make me a copy             |  |  |  |
| 24 | of it. How's that?                                     |  |  |  |
| 25 | MS. PRAPAS: I have.                                    |  |  |  |

| 1   | THE COURT: What number is that anyway? P              |
|-----|---|
| 2   | what?   |
| 3   | MS. PRAPAS: This is                                   |
| 4   | MR. LANG: The This Haber report is                    |
| 5   | MS. PRAPAS: I believe it's P-21.                      |
| 6   | MR. LANG: Exhibit 21.                                 |
| 7   | THE COURT: Okay. Oh, here we go.                      |
| 8   | MR. LANG: Judge Scarola has a color copy.             |
| 9   | (Chuckles)  |
| 10  | THE COURT: It comes from New Jersey State             |
| 11  | DOE. Yes.   |
| 1,2 | MS. PRAPAS: So, just to                               |
| 13  | THE COURT: But I don't think it was because           |
| 1.4 | remember, I think I said on one page what I had was   |
| 15  | different.  |
| 16  | MS. PRAPAS: Right. So just to clarify. The            |
| 17  | most recent copy of the report. If you could look at  |
| 18  | Page 6, Table 5. And if Your Honor could just confirm |
| 19  | that the column that says "Adequacy" has the numbers  |
| 20  | for the 2018/19 school year, 117325784.               |
| 21  | THE COURT: Yes.                                       |
| 22  | MS. PRAPAS: Okay. So that will be the most            |
| 23  | recent copy and that we all have the same copy of the |
| 24  | report. Okay. Hi Dr. Haber, how are you?              |
| 25. | THE WITNESS: Good morning.                            |

BY MS. PRAPAS:

- Q So you testified on February 5th, that the most recent copy of your report that you provided to us on the morning of February 5th, to the best of your knowledge you testified, that the only changes that were made were to the Adequacy Columns on Tables 6 and 7. I'm sorry. Pages -- No, Tables 5 and 6. Is that correct?
- A To the best of my knowledge, yes.
- Q Okay. And you also testified on February 5th that you performed the analysis in the entire report yourself. Is that correct?
- A That is correct.
- Q And that noone helped you in performing the analysis in your report. Is that correct?
- A Yeah, yes.
  - Q That was your testimony. And you also testified on the 5th that changes were made to Tables 5 and 6 because the dates in the fiscal report were off, so you and Arthur got things straightened out. Was that your testimony?
- 22 A That was my testimony.
  - Q Okay. And in this most recent draft of your report, you also changed on Page 10, which is Table 8, you changed the --

|    | 11000  |
|----|--|
| 1  | A Can I look?  |
| 2  | Q Yes.   |
| 3  | A Okay.  |
| 4  | Q And I'll be referring to the report                |
| 5  | throughout, so you can keep that in front of you and |
| 6  | look at that.  |
| 7  | THE COURT: So what page?                             |
| 8  | MS. PRAPAS: Page 10.                                 |
| 9  | THE WITNESS: You asked a question about              |
| LO | Table 8?   |
| 11 | MS. PRAPAS: Yes.                                     |
| 12 | THE WITNESS: Yes.                                    |
| 13 | BY MS. PRAPAS:                                       |
| 14 | Q So in the most recent draft, you also changed      |
| 15 | the figures in the column for the Needed Column. You |
| 16 | changed those figures in the most revised from the   |
| 17 | previous draft to this most revised draft. Correct?  |
| 18 | A Yes.   |
| 19 | Q Okay.  |
| 20 | THE COURT: So, so now it should say                  |
| 21 | Everything should say 117?                           |
| 22 | MS. PRAPAS: Well, we'll we'll cross that             |
| 23 |  |
| 24 | THE COURT: Okay. Because I think that's              |
| 25 | where that's   |
|    |  |

| 1  | MS. PRAPAS: bridge in a when we come                    |
|----|---|
| 2  | to it.  |
| 3  | THE COURT: Because I noted that this column             |
| 4  | was supposed to say 117.                                |
| 5  | MS. PRAPAS: Right. We'll cross that bridge              |
| 6  | when we come to it.                                     |
| 7  | THE COURT: Okay.  |
| 8  | BY MS. PRAPAS:  |
| 9  | Q But I just want to clarify that the And               |
| 10 | that Dr. Haber just testified so, the Needed Column was |
| 11 | also changed in this revision. Is that correct, Dr.     |
| 12 | Haber?  |
| 13 | A Yes.  |
| 14 | Q Okay. But you didn't mention that when you            |
| 15 | testified on the 5th, that that change was also made to |
| 16 | this document. Correct?                                 |
| 17 | A I didn't mention it?                                  |
| 18 | Q Yes.  |
| 19 | A I guess.  |
| 20 | Q Okay. All right. You also testified on                |
| 21 | February 5th here, that you had previously testified as |
| 22 | an expert witness in a case involving the Lower Merion  |
| 23 | School District?  |
| 24 | A That That's incorrect. Okay? I'm not an               |
| 25 | expert witness, I rarely do that. What I testi Can      |

I explain? I was not an expert, per se.

Q Well no, it was a yes or no question.

A I was an expert witness on the derivation of numbers for -- for the case, it was a desegrega -- It was -- It was a discrimination case. And they asked me specifically about my report. I was the expert on that report. As -- I don't know if you would define me as an expert witness. I wasn't paid as one, you know.

Q Okay. So you testified as a fact witness in that case --

A Yes.

Q -- in the role as a redistricting consultant.

A That's -- That's a more accurate description of

Q Okay, So now turning to Table 1 in your report, which is on Page 1.

A Yes.

what I did.

Q You testified on the 5th that the public school numbers in this table come from the ASSA. Is that correct?

A They come -- Yes. That's on the New Jersey State
Department of Education, their website.

MS. PRAPAS: Okay. I'm going to approach and show the witness what is marked for identification as R-11.

# Haber - Cross

| 1  | THE WITNESS: Okay.                               |
|----|--|
| 2  | MS. PRAPAS: Do you have the I just want          |
| 3  | to show you. I'm going to This is just It's      |
| 4  | Bates labeled.                                   |
| 5  | MR. LANG: Okay, yes. I see. Would you be         |
| 6  | able to get us copies of your exhibits?          |
| 7  | MS. PRAPAS: Well, these are just for cross       |
| 8  | examination. These aren't our official exhibits. |
| 9  | MR, LANG: But we get to see it.                  |
| 10 | UNIDENTIFIED FEMALE: Yes, but we could have      |
| 11 | a copy   |
| 12 | MR. LANG: Yeah, you know what I mean.            |
| 13 | MS. PRAPAS: Yes. I have a copy over there.       |
| 14 | MR. LANG: May we please.                         |
| 15 | MS. HOFF: Where is it? I'll get it.              |
| 16 | MS. PRAPAS: In In that second box over           |
| 17 | there, there's a binder in there. Thank you.     |
| 18 | THE WITNESS: Yes.                                |
| 19 | MS. PRAPAS: Okay. And I'll wait for her to       |
| 20 | get that for the attorney.                       |
| 21 | THE WITNESS: I'm going to tell you that that     |
| 22 | is an incorrect document                         |
| 23 | MS. PRAPAS: Okay, let's                          |
| 24 | THE WITNESS: to use for your own                 |
| 25 | projections.                                     |

| 1  | MS. PRAPAS: Okay, let's wait for for Jen         |
|----|--|
| 2  | to get the ones.                                 |
| 3  | THE WITNESS: Okay. Sorry.                        |
| 4  | MR. LANG: Thank you.                             |
| 5  | MS. HOFF: No problem.                            |
| 6  | THE WITNESS: Yes.                                |
| 7  | BY MS. PRAPAS:                                   |
| 8  | Q Okay. First of all, do you recognize this      |
| 9  | document?  |
| 10 | A Yes, I do. This is an ASSA Summary.            |
| 11 | Q Okay. So this is not the data that you         |
| 12 | relied on?                                       |
| 13 | A No. There's a very specific reason for that    |
| 14 | though. If you want Okay. I'm sorry.             |
| 15 | Q Go ahead.                                      |
| 16 | A Okay. There are several different ways of atte |
| 17 | enrollment is counted in school districts. This  |
| 18 | form is not usable                               |
| 19 | MR. GROSSMAN: Excuse me. Your Honor, may I       |
| 20 | just instruct the witness to indicate what he's  |
| 21 | pointing to when he says "this form."            |
| 22 | THE WITNESS: I'm pointing to the form that       |
| 23 | was presented to me by                           |
| 24 | MR. GROSSMAN: Yes, but there's a                 |
| 25 | THE COURT: R-11.                                 |

1 MR. GROSSMAN: R-11.

THE COURT: R-11.

3 (R-11 marked for

Identification)

Sorry. Okay, R-11. Okay. This -- The way -- Okay.

As a demographer, I have to use -- I have to count numbers of kids who are -- who are actually taking seats in classrooms. Okay. Exclude from that -- Okay. Now, the way this re -- Having said that, so all the numbers and all the tables that you see, are number of kids that actually take up space in a general education classroom. It's used for projection purposes. What this rep -- What the State does in this summary report.

MR. GROSSMAN: It's R-11.

THE WITNESS: What the State does in R-11, okay, is that they extract all special needs kids out of general ed classrooms. That is not only just self-contained special ed kids, but kids who are pullouts for resource room. What that means is a child may be in a subject area for all subjects, but pulled out one period a day. Okay. Pulled out one period a day for -- for Reading or Math or something like that. But they are general education students. When I -- I separate those rejections from self-contained special

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ed children. These children -- All of these numbers over here are pulled out of grade level. So you're not going to get a direct grade level match with this, to what a demographer does. For example, if I may.

Referring to R-11. Okay.

MR. GROSSMAN: But Column -- You want to -Again --

THE COURT: Yeah. Which column are you on?

MR. GROSSMAN: Column. What column are you talking about?

THE WITNESS: Oh, I'm -- The column that's --The second column that's marked Full. If you look at the total of that -- If you look at the total of that column for general ed students, the number is 4,590. The actual number of general ed students, including resource room students, is 5,229. Because extracted from that total are all special ed kids. They're called Tier 1, Tier 2, and Tier 3. So when I go back and do a report, I have to add those children back. So that 5229 includes all gen -- On Table -- Referring to Table 1 in my report, year 2011 and 12, that number -the public number 5,229, is inclusive of all general ed students enrolled in regular education classes, including children who are -- who are special ed, but are not self-contained special ed. So this number of

4,590 only totals up students who are not classified. The number 5229 includes all students who are classified, exclusive of self-contained special ed kids. In other words, the object of my projections is to help a school district to determine the resources it needs in terms of classroom space, available classroom and teaching staff. And from that I add the other parameters, which might be, you know, which might be we need 4 rooms for self-contained special education children. So the number 4,590 does not equate with the number 5,229.

### BY MS. PRAPAS:

Q Okay. So you testified that -- Well, let me strike that. So, first of all, there are no sources in your report to any data that is in Table 1. You did not cite to any sources in your report. Is that correct?

A I apologize. Generally I do when I prepare it. I also want to clarify something else, that --

- Q Well, please answer my question first.
- A I'm sorry.
  - Q So there are no -- They're not cited?
- A No. No, I did not source them.
- 24 Q Okay. And --
  - 25 A If I may.

- Q -- so there's no way to verify the data that
  is in -- in your table there. Is that correct?

  Without the cite to the source.

  A Hang on a second.
  - Q Yes or no.
    - A That is correct.
      - Q Okay. And you testified that the data that you relied on -- What you're saying now is the ASSA, you know, full -- Not the summary but the full ASSA.
- 10 A Right.

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- 11 Q That that's available online?
- 12 A Yes. Oh, okay. The way it's repor -- Online --
- 13 Q Isn't it --
  - A I'm sorry I didn't source it, actually. I do

    typically. I didn't do it for this report but. It's

    on -- It's available online. If you go New Jers -- New

    Jersey Education Department. You look at -- at the

    data center. You look up by the year. And you'll get

    a printout of by grade, by school, for every school

    district in the -- in New Jersey.
  - Q Okay. And for the record, I am turning to what is marked as R-6. Is this what you're referring to?
- 24 A No.
- 25 Q That you relied on.

1 A No.

- 2 Q Okay.
- 3 A That's a -- That's a district wide --
- 4 Q I -- Yes, okay.
- 5 A No. The answers, no.
  - Q Okay. So you just testified that the data in -- that you relied on for Table 1, to make these projections, is what you would routinely rely on in making projections for space for facilities purposes.

    Is that correct? Yes or no.
  - A It's the data I relied on to make an enrollment projection. Whatever the enrollment projections are I applied to other things that I do. Which may be facility, which may be transportation.
  - Q Okay. But you're not aware that for projecting budgets and projecting state aid, that the Department of Education relies on those -- the ASSA documents that I just showed you. Is that correct?

    A No, they actually don't. They actually reply -- They actually rely on the long range facility plan report that's filed by a demographer. And -- And it's based on the projections the demographer made. The sour -- And whatever source the demographer used. You're not required to use the ASSA source. For example, there are school districts --

|    | Haber - Cross 2  |  |  |  |  |
|----|--|--|--|--|--|
| 1  | Q Well.  |  |  |  |  |
| 2  | A Okay. The answer is The answer is no, they           |  |  |  |  |
| 3  | don't rely on this.                                    |  |  |  |  |
| 4  | Q For For projecting state aid, you're                 |  |  |  |  |
| 5  | you're saying that                                     |  |  |  |  |
| 6  | A Oh.  |  |  |  |  |
| 7  | Q the Department relies on something other             |  |  |  |  |
| 8  | than those ASSA  |  |  |  |  |
| 9  | A No, the Department Okay. There's a lot of            |  |  |  |  |
| 10 | things A lot packed into that question. The answer     |  |  |  |  |
| 11 | to your question on the surface is yes. For state aid, |  |  |  |  |
| 12 | yes. When you're Yes.                                  |  |  |  |  |
| 13 | Q For state aid, yes, they rely on                     |  |  |  |  |
| 14 | A The ASSA.  |  |  |  |  |
| 15 | Q the ASSA.  |  |  |  |  |
| 16 | A Correct.   |  |  |  |  |
| 17 | Q Which is the document that I just showed you.        |  |  |  |  |
| 18 | A That's correct.                                      |  |  |  |  |
| 19 | Q They do not rely on the document that you            |  |  |  |  |
| 20 | relied on for Table 1. Is that correct?                |  |  |  |  |
| 21 | A No.  |  |  |  |  |
| 22 | Q For projecting state aid. Okay.                      |  |  |  |  |
| 23 | A It's a very difficult question to answer.            |  |  |  |  |

Q All right. Turning now to the non-public numbers in Table 1 of your report, on Page 1.

|   | A   | Yes |
|---|-----|-----|
|   | A   | TES |
| - | 4.4 | 100 |

- Q Okay. So these numbers represent the number of students who are parentally placed in non-public schools. Is that correct?
- A No. That's not correct. Those are students who attend non-public schools. Placed indicates that -- They're not placed, they go. They attend.
- Q Well. These non-public numbers in Table 1, they represent students whose parents enrolled them in non-public schools.
- A That's a correct statement.
- Q Okay. And again, you don't have any source listed for these numbers in your report, for the non-public student numbers in Table 1. Is that correct?

  A Right.
- Q Okay. And you testified on the 5th, that you were retained in this matter by the Petitioners to do a 5 year enrollment projection based on historical analysis of both public and non-public schools. Is that correct?
- A That's correct.
- Q And looking at your CV, which has been marked for identification as P-20. I don't know if --
- A Can you repeat that. Looking at my what?
  - Q Your -- Your CV. Your resume.

1 A Oh, my CV. Yeah, okay.

Q Right. Which has been marked as P-20. Your CV does not indicate that you've ever -- Your CV does not indicate that you've ever conducted demographic studies for non-public schools. Is that correct? Yes or no.

A That's not -- That is not correct.

Q Your CV does indicate that you have?

A When I -- There are some public school dis -- When I put down an enrollment projection -- We're dealing with about 200 things on that list. Okay. Sometimes a public school district will ask me to project student -- their non-public school -- Sometimes I just include them in my projection. So the answer to your question is -- The answer to your question is, yes, I do project. I don't put down private schools, I just put down the district I work for. I'm not commissioned by non-public schools, but a public school entity will ask me to look at certain attend -- children attending non-public schools in their district.

Q Okay. And you testified that the data, the figures in Table 1 for non-public students, that that data comes from the Department of Education Office of Non-Public Schools. Is that correct?

A That's correct.

| Q And in generating your report here, you did           |  |  |  |
|---|--|--|--|
| not consider that non-public schools self-report these  |  |  |  |
| enrollment figures to the district. Is that correct?    |  |  |  |
| A Typically they don't. The answer is, yes they         |  |  |  |
| don't.  |  |  |  |
| Q They don't self-report them.                          |  |  |  |
| A They can or they can't. Some do, some don't.          |  |  |  |
| They're not under any obligation to do it.              |  |  |  |
| Q But in New Jersey they self Isn't it true             |  |  |  |
| that in the State of New Jersey, the non-public And     |  |  |  |
| in in Lakewood, the non-public schools self-report      |  |  |  |
| these enrollment figures to the district.               |  |  |  |
| A I'll make the assumption they do because they got     |  |  |  |
| the data. So.   |  |  |  |
| Q But you don't know.                                   |  |  |  |
| A Yeah.   |  |  |  |
| Q Okay. And then, so you don't know that the            |  |  |  |
| district then reports these enrollment figures to the   |  |  |  |
| Department of Education, which then compiles this data? |  |  |  |
| A I don't know what the procedure is in Lakewood.       |  |  |  |
| Q Okay. And you didn't So then you didn't               |  |  |  |
| consider the fact that these non-public numbers are not |  |  |  |
| audited.  |  |  |  |
| A I assumed that. No.                                   |  |  |  |
|   |  |  |  |

Q So if kids were getting bused in from other

| 1  | communities or other states to attend Lakewood non-     |  |  |  |
|----|---|--|--|--|
| 2  | public schools, these students might have been counted  |  |  |  |
| 3  | in these non-public enrollment numbers in Table 1. Is   |  |  |  |
| 4  | that correct?   |  |  |  |
| 5  | A I assume there's a percentage of students coming      |  |  |  |
| 6  | into the district from out of district.                 |  |  |  |
| 7  | Q And from out of state.                                |  |  |  |
| 8  | A Out of state, I have no way of knowing that.          |  |  |  |
| 9  | Q And students coming in from out of district           |  |  |  |
| 10 | or out of state, they would be counted in the non-      |  |  |  |
| 11 | public numbers without their families having to pay     |  |  |  |
| 12 | municipal taxes. Is that correct?                       |  |  |  |
| 13 | A Going to non-public schools?                          |  |  |  |
| 14 | Q Yes.  |  |  |  |
| 15 | A Yes.  |  |  |  |
| 16 | Q Okay. All right. All right, so looking at             |  |  |  |
| 17 | Table 1, the row that says, your 2011/2012.             |  |  |  |
| 18 | A Right.  |  |  |  |
| 19 | Q If you subtract the number of public school           |  |  |  |
| 20 | students here, 5229, from the total number of school    |  |  |  |
| 21 | age children, SAC, 25,006, that results in the non-     |  |  |  |
| 22 | public number that you have listed in that row, 19,777. |  |  |  |
| 23 | Is that correct?  |  |  |  |
| 24 | A That's correct.                                       |  |  |  |
|    |   |  |  |  |

Q Okay. And in fact, isn't that true for each

- 26 Haber - Cross 1 row in Table 1? If you --Yes. 2 A Okay. So between 2011 and 2017, there were 3 4 no children that were home-schooled in Lakewood? A I assume there were. 5 Q But it's possible that there were. 6 7 MR. GROSSMAN: He said he assumed there were. THE COURT: I think he said -- I think he 8 said that there were. 9 10 BY MS. PRAPAS: Q Okay. All right. So turning to Table 2. So 11 12 this table is your projection of the public and non-13 public enrollments --14 A Correct. 15 0 -- in -- in Lakewood in the future. Is that 16 right? 17 A That's correct. Q Do I understand that right? Okay. To 18 generate these projections you rely on a template that 19 20 you use. 21 A Yes. Which is in Table 3, is that your template 22 23 that you use?
  - Q Okay. And looking at Table 3, again, you

A

Yes.

|   | Haber - Cross  |
|---|--|
| 1 | don't cite any source for the data in this table. Is   |
| 2 | that correct?  |
| 3 | A For the historical data, no. For the historic        |
| 4 | For the historical data, yes. There's no reference for |
| 5 | the projected there because they're my projections.    |

- Q Right. But for the historical data, there is no source cited.
- A No reference. Yes.
- Q Okay. So looking at Table 3 on Page 3, if we look at the top row, the second column from the far right. It says, "P-K." Is that correct?
- A Correct.

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- Q And that stands for pre-kindergarten enrollment. Is that correct?
- A That is correct.
  - And there is an empty box on the row for the 2012/2013 school year for Pre-K enrollment. Correct? A Correct.
  - O So there were no Pre-K students enrolled in Lakewood in that year?
  - A No. There was just no data that I could find. I didn't say that -- It's not to say there weren't. I just didn't get the data. I couldn't get it from the District. And I couldn't get it -- I couldn't find it in the State numbers, in the data tables that I used.

| 1  | Q Okay. And I'm going to approach the witness          |  |  |  |
|----|--|--|--|--|
| 2  | with what is marked for identification as R-6.         |  |  |  |
| 3  | (R-6 marked for  |  |  |  |
| 4  | Identification)  |  |  |  |
| 5  | A Yes. I see in that 56.0.                             |  |  |  |
| 6  | Q Okay. Well, hold on a second.                        |  |  |  |
| 7  | A Yeah.  |  |  |  |
| 8  | Q Do you recognize this document?                      |  |  |  |
| 9  | A Yes, I do.   |  |  |  |
| 10 | Q What is it?  |  |  |  |
| 11 | A It's a It's a district wide summary. It's a          |  |  |  |
| 12 | district wide summary of the 2012/13 enrollment.       |  |  |  |
| 13 | Q Okay. So this is the fall survey data? Is            |  |  |  |
| 14 | that correct?  |  |  |  |
| 15 | A Yes. It's a summary a summary of such.               |  |  |  |
| 16 | Q Okay. And if you look at Well, strike                |  |  |  |
| 17 | that. This is enrollment data that the district inputs |  |  |  |
| 18 | into it's software and submits to the Department of    |  |  |  |
| 19 | Education. Is that correct?                            |  |  |  |
| 20 | A Correct.   |  |  |  |
| 21 | Q Okay. And if you look at the top row, Ocean          |  |  |  |
| 22 | County Pre-school Full Day all the way to the far      |  |  |  |
| 23 | right, it says 56 there. Is that correct?              |  |  |  |
| 24 | A Correct.   |  |  |  |
| 25 | Q Okay. So that number, 56, should be in that          |  |  |  |

Haber - Cross 1 empty box in Table 3 of your report. Is that correct? 2 Right. It --Q And if you add all the boxes on that 3 2012/2013 row, if you add them all together, that 4 5 should give you the total on the very far right under the total column, which is 5131 for total public 6 students in 2012/2013. 7 8 Right. 9 Q But you didn't add the 56 Pre-K students to 10 that total. Correct? 11 That is correct. Do you want to ask me why? 12 Q No. 13 Okay. Okay, it's fair enough. All right. Okay. And the fall survey data 14 15 total enrollment, looking at that document I just showed you, what is marked as R-6 for identification, 16 17 that says that the total enrollment for the 2012/13 was 18 5186 students. Correct? 19 Correct. Q But your table says that there were 5131 20 public school students enrolled in Lakewood in 2012 21 through 2013. Yes --22 23 A Is that a differential of 5 kids? Q Yes or no. That -- Well --24

Are you saying 5136?

1 Q 5131 on your table. 2 A On my report. 3 Q Right. A And what's the tot --4 5 So the -- Strike that. So the numbers don't 6 match in your report and in Table 3 and in the fall 7 survey, which is marked R-6. A Clarification. So you're saying the fall survey 8 9 says 5136. 10 Q No. I'm saying the fall survey, which I just showed you, says 5186. And you just said, no. 11 A Oh, because it includes the 56 students. 12 13 Q Correct. 14 A Correct, Okay, Q All right. 15 A Yeah. 16 17 Q But your table says, "5131." 18 A Okay. 19 Q So those numbers don't match. Is that 20 correct? A That is correct. 21 Q All right. Turning back to Table 2 of your 22 23 report. For the projection year 2018/19, that row in Table 2, it has listed for non-public enrollment the 24

figure 38841. Is that correct? Under non-public

1 enrollment for 2018/2019?

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- A Yeah. 38841, right. Correct?
- Q Okay. And but if you turn to Table 4 of your report, on Page 4, and compare these two documents -- or these pages. Sorry.
- A No, that's all right.
  - Q Page 2 of your report and Page 4.
- A That's -- That's a typographical error. It's a typo.
  - Q Okay. Hold on a second.
- 11 A It's a typo.
  - Q So on Table 4, where you have the total projected number of non-public students for the 2018/2019 school year, it says, "33841." Correct?
  - A Hang on. Yes, it does.
  - Q Okay. So that number does not match the number that you have in Table 2. Correct?
  - A Yes, Table 4 is correct, Table 2 is not.
  - Q All right. So you have two different projected enrollments that are off by 5,000 students in two different tables for the 2018/2019 school year. Is that correct?
  - A Yes, but it is absolutely typographical error.
  - Q Okay. Your report purports to describe a substantial increase in both the numbers of public and

| 1 | non- | -public | schoo  | 1 - |
|---|------|---------|--------|-----|
| 2 | 7\   | T/m a   | 0.8811 | 05  |

A I'm sorry. Can you say that again? I --

Q Sure. Your report purports to describe a substantial increase in both the numbers of public and non-public school enrollments.

MR. GROSSMAN: Objection, Your Honor. I object to the use of the word substantial without a definition.

MS. PRAPAS: Well, I think he uses that word on Page 2, below Table 2. That's the language from his report. I'll read the language from the report. It says, "The increase in both the public and non-public schools is continuing and substantial." Is that what your report says Dr. Haber?

THE WITNESS: In my opinion, it is. And that's what my report says.

MS. PRAPAS: Okay.

MR. GROSSMAN: Withdrawn, Your Honor.

THE COURT: Hmm. Thank you, Counsel.

## BY MS. PRAPAS:

- Q And you conclude in your report that there is a greater need for an increase in funding, as the percentage of the budget for services to the non-public schools increases. Is that correct?
- A In my opinion, that's correct.

All right. But in your report, and also in 1 2 your testimony on the 5th, you did not explore the 3 various possible solutions, other than the State being solely responsible for paying for the projected growth 4 of Lakewood's student population. Is that correct? 5 In my opinion, that is correct. Yes. 6 7 Q So you did not consider that compared to other high population districts, Lakewood has one of 8 9 the lowest equalized tax rates? 10 A I -- I can't --Q You did not consider that in your report. 11 12 A I can't answer that question. 13 Well, did you -- did you consider that or did 14 you not consider that in your report? 15 A Can you ask me the question again --O Sure. 16 A -- so I'm really clear on what I'm answering. 17 Q When you performed the analysis in your 18 19 report. 20 Yeah. Q Did you consider, or did you not consider, 21 the fact that compared to other high population school 22 districts, Lakewood has one of the lowest equalized tax 23 rates? Did you consider that fact or not in performing 24

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your analysis?

A I remember -- I remember having discussions about
that. So I would say, yes, I considered that. I -You know what, I'm going to strike that. I don't
remember, I really don't.

O Okay. And you also testified that you --

- Q Okay. And you also testified that you -Well, okay. Strike that also. And you didn't -- And
  -- In performing the analysis in your report and for
  your testimony, you did not consider that compared to
  similarly sized districts Lakewood has one of the
  lowest, if not the lowest school tax rate. Is that
  correct? Did you consider that fact or not?

  A I -- I would say probably not. I reviewed a lot
  of documents. So I don't -- I don't really recall.
- Q Okay. So you did not consider in performing the analysis for your report and your testimony, that the voters of Lakewood could approve to pay for non-public transportation via a special question on the ballot, but that they have elected not to do so.

  A I -- I have no idea. The answer, I have no opinion on that. I don't know.
- Q So you did not consider that in your report.

  A No.
- Q Okay. All right. So turning to Chart 1, which is Page 5. You testified that the percentage change for non-public students between 2011 and 2022 is

|    | Haber Cross  |  |  |  |  |
|----|--|--|--|--|--|
| 1  | roughly 50 percent. Correct, that was your testimony?  |  |  |  |  |
| 2  | A Correct. Yes.  |  |  |  |  |
| 3  | Q But you also acknowledge that in New Jersey          |  |  |  |  |
| 4  | the non-public numbers are self-reported by the non-   |  |  |  |  |
| 5  | public schools. Correct?                               |  |  |  |  |
| 6  | A Correct.   |  |  |  |  |
| 7  | Q And you also testified that you routinely            |  |  |  |  |
| 8  | considered residential construction approvals by       |  |  |  |  |
| 9  | planning and zoning boards and making your projections |  |  |  |  |
| 10 | Is that correct?                                       |  |  |  |  |
| 11 | A That's Can you just ask                              |  |  |  |  |
| 12 | Q Sure.  |  |  |  |  |
| 13 | A I want to be precise in my answer. What was your     |  |  |  |  |
| 14 | answer question? I'm sorry.                            |  |  |  |  |
| 15 | Q You testified on the 5th, that in making             |  |  |  |  |
| 16 | enrollment projections, you would routinely consider   |  |  |  |  |
| 17 | residential construction approvals by planning and     |  |  |  |  |
| 18 | zoning boards.   |  |  |  |  |
| 19 | A That's correct.                                      |  |  |  |  |
| 20 | Q But in your report, you did not perform an           |  |  |  |  |
| 21 | analysis of that here. Is that correct?                |  |  |  |  |
| 22 | A That is correct.                                     |  |  |  |  |
| 23 | Q Okay. Is it fair to say that at some point           |  |  |  |  |
| 24 | population growth in a community will be capped by     |  |  |  |  |
| 25 | external factors, such as available residential space  |  |  |  |  |

- A Well, I have really no way of knowing that. But

  I assume there's just so much -- so much liquid you can

  put into a bottle.
  - Q Okay. Turning to Table 5 of your report, on Page 6. In Table 5, you itemize each year in that first column there, 2015/16, 2016/17, 2017/18, 2018/19
  - A Correct.

- Q -- 2019/20. And then it skips from 2019/20 to 21/22. Is that correct? So 2020 -- Strike that. So, the row for the school year 2020 to 2021 is missing from your report. Is that correct?
- A It's correct. That -- That's correct.
- Q Okay. So, it just skips from 2019/20 to 21/22. Correct?
  - A I don't think I do. I think that was a mistake in the -- in the typing. I can't answer the que -- I did -- I did not skip it. But I'm -- I can't answer your question. I don't believe I skipped it.
  - Q Okay.
  - A I believe that it's dated incorrectly on here.
- 22 Q Okay.
  - A But I don't know for sure.
  - Q Okay. So the second column, under where it says Adequacy.

|    | Haber - Cross 3                                    |  |  |
|----|--|--|--|
| 1  | A Correct.   |  |  |
| 2  | Q That purports to project what the state          |  |  |
| 3  | Well. The first part of that column is purports to |  |  |
| 4  | be historical data that reflects what the adequacy |  |  |
| 5  | budget was.  |  |  |
| 6  | A Right.   |  |  |
| 7  | Q And then the second half purports to project     |  |  |
| 8  | what the adequacy budget will be in the future.    |  |  |
| 9  | Correct?   |  |  |
| 10 | A It's an assumption. Yes.                         |  |  |
| 11 | Q The projection is an assumption. Correct?        |  |  |
|    |  |  |  |

A Yeah.

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Q Okay. And in your report, on the footnote on Page 11 --

MR. GROSSMAN: I'm sorry. Where are we?

MS. PRAPAS: Page 11 of Dr. Haber's report,

Footnote 1.

MR. GROSSMAN: Thank you.

THE WITNESS: Yes.

### BY MS. PRAPAS:

Q Okay. In that footnote, you define adequacy budget as what the state determines is the minimum funding level required to provide a thorough and efficient education. Is that correct?

A That's what I believe it to be. Yes.

| 1  | Q But the term adequacy budget is not defined           |
|----|---|
| 2  | that way in the SFRA at N.J.S.A. 18A:7F-51. Is that     |
| 3  | correct?  |
| 4  | A Well, it's a much more in-depth explanation. So       |
| 5  | yes, your answer is correct.                            |
| 6  | Q So So that's your definition, not the                 |
| 7  | official definition of adequacy of what the adequacy    |
| 8  | budget is.  |
| 9  | A It's a definition I put in here. I mean.              |
| 10 | Q Okay. And you're not an expert in state aid.          |
| 11 | A I am not an expert in state aid.                      |
| 12 | Q Okay. You are familiar with the Department            |
| 13 | of Education publication called, Formula For Success?   |
| 14 | A Yes.  |
| 15 | Q Okay. So, you were aware that the way you             |
| 16 | have defined Adequacy Budget, in Footnote 1 and on Page |
| 17 | 11 of your report, that this is not how the Department  |
| 18 | defines Adequacy Budget in the Formula For Success.     |
| 19 | Correct? If you   |
| 20 | A I Yes. Yes.   |
| 21 | Q Okay. So, the adequacy budget is not                  |
| 22 | actually a type of funding, but it's a theoretical      |
| 23 | construct. Is that correct?                             |
| 24 | A That is correct. Yes.                                 |
|    |   |

Q And the adequacy budget is an estimate of

| 1 | what it might cost to provide a district's students    |
|---|--|
| 2 | with a thorough and efficient education, or a T and E. |
| 3 | A That's That's correct.                               |

Q An estimate. Okay. Okay, I'm going to go up to the -- this easel here.

MR. LANG: Your Honor, are we going to -- are we going to mark the drawing?

THE COURT: We will as soon as there's something to mark.

MR. LANG: Okay. Okay.

# BY MS. PRAPAS:

Q So you testified on February 5th, that you understood that the funding formula was equalization aid equals adequacy minus what the township can raise. Those were your words.

A That's my understanding.

Q Okay. (Writing on board) Okay, so according to the Department of Education's Formula For Success, the calculation of a district's aid allocation is actually what you testified to on the 5th, equalization aid equals the adequacy budget minus the local fair share. But it also includes categorical aid and other state aid, such as 192 and 193 funding. Is that correct?

A I -- I can't testify to that.

Q Okay. I -- And you testified that -- As you 1 2 testified on the 5th, that you were not an expert in state aid. 3 A That is --4 Q Only in demographics. Correct? 5 A That's correct. 6 7 0 Okay. MR. LANG: I believe I can see what you're 8 9 reading from? 10 MS. PRAPAS: No, this is my notes. MR. GROSSMAN: That's her work product. 11 THE COURT: That's her work. 12 13 MR. LANG: Oh, I'm sorry. 14 BY MS. PRAPAS: 15 Q But you do understand that the adequacy budget is not the total amount of funds that is 16 17 provided to educate students at Lakewood. A Yes, I do. 18 Q Okay. And in your report, on page -- Well, 19 20 Table 5, Page 6. You do not describe in your report your methodology for projecting the future adequacy 21 budget. Is that correct? 22 23 That's correct. Q And you do not cite your source for 24 historical adequacy budgets. Correct? 25

- 1 A That is correct.
- 2 Q So we have no way to verify if those numbers are correct.
  - A Not from my report. No, but -- No, you'd -- No.
  - Q And you hold the adequacy budget flat in Table 5, from 2017/18 all the way through 21/22.
- 7 Correct?

- A Correct.
- Q But the adequacy budget will change from year to year, if the student LEP population enrolled in Lakewood changes. Isn't that correct?
- A That is correct.
  - Q And it will change from year to year if the student at-risk population enrolled in Lakewood also changes.
- 16 A That's correct.
  - Q Okay. Okay, so looking at the tuition and transportation columns in Table 5. You do not describe anywhere in your report what tuition, in your Tuition Column, Table 5, Page 6, refers to. Is that correct?

    A Correct.
  - Q And you testified on the 5th, that tuition is what the school district has to pay for publicly enrolled students not attending the public schools. In other words, out of district placements.

- Haber Cross 1 A Yes. Q Was that your testimony? 2 3 Yes, yes. But you did not mention that tuition also 4 includes funds for publicly enrolled special education 5 students who are attending Lakewood Public Schools. 6 MR. LANG: What was the question? 7 THE WITNESS: I can't -- I don't know how to 8 9 answer that question. BY MS. PRAPAS: 10 Okay. You didn't mention in your testimony 11 that tuition also includes costs for publicly enrolled 12 special education students who are attending Lakewood 13 Public Schools. 14 15 A I testified to that? I --Strike that. 16 A I'm sorry. The question doesn't make any sense to 17 18 me. Q Okay. All right. To the extent that some 19 costs in the tuition column are for in district special 20 education students, some of that budget is included in 21
  - A I -- I'm going to say I don't know because I don't think I really understand your question fully. I'm not being hard here, I just really don't.

the adequacy budget. Is that correct?

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| 1   | Q That's That's okay. All right. So two-               |  |  |
|-----|--|--|--|
| 2   | thirds of the cost for tuition is special ed's census  |  |  |
| 3   | tuition, and that is accounted for in the adequacy     |  |  |
| 4   | budget. Correct?                                       |  |  |
| 5   | A I don't know.  |  |  |
| 6   | Q Okay. So it's possible that you're double            |  |  |
| 7   | counting some of the tuition here in because it's      |  |  |
| 8   | also included in the adequacy budget. Is that correct? |  |  |
| 9   | And I just want to reflect                             |  |  |
| 10  | A I don't I don't believe that to be true. But I       |  |  |
| 11  | don't I don't know that for sure. I'd have to break    |  |  |
| 12  | it down.   |  |  |
| 1.3 | Q Okay. But you didn't break it down here.             |  |  |
| 14  | A No.  |  |  |
| 15  | Q Okay. And you don't cite any sources for the         |  |  |
| 16  | data found in your tuition column here. Correct?       |  |  |
| 17  | A Correct.   |  |  |
| 18  | Q And you don't site any sources for the data          |  |  |
| 19  | found in your transportation column. Correct?          |  |  |
| 20  | A That's correct.                                      |  |  |
| 21  | Q And projections are only as reliable as the          |  |  |
| 22  | historical data that they build upon. Is that correct? |  |  |
| 23  | A That is correct.                                     |  |  |
| 24  | (Ripping Paper)  |  |  |

THE COURT: Mr. Lang.

1 MR. LANG: I'm sorry.

### BY MS. PRAPAS:

- Q And you testified on the 5th of February that in calculating your projections, in Table 5 here and throughout your report, you made an assumption that all things will remain the same. Is that correct?
- A Say that -- I'm sorry. Say that again.
- Q Well, we'll just talk about Table 5. You testified on February 5th, that in -- in making these projections, you assumed that all things in -- remain the same. That was your words in your testimony on the 5th.
- A That all things remain the same? Does that include enrollment? Because if that's the case, the answer is no. Things will not remain the same, enrollment's increasing.
  - Q Other than enrollment. Other factors.
- A No, it can't. If I said that, then I was incorrect. Because if you have more kids you need more resources. So how can you say anything remains the same? I -- You know, I'm not sure how that question was asked the last time.
  - Q All right.
- A But I would never have said -- Or I should never have said that.

1 Q So, you projected an increase in enrollment, 2 but you didn't project an increase in the adequacy 3 budget? A That's correct. 4 5 Q Okay. And you are aware that the LSTA pilot 6 program is set to expire next year? 7 A Remind me what that one is. I -- Remind me what 8 that is. 9 Q I'll just leave it at that. You did not consider the impact on transportation costs in Table 5 10 11 of your report, if the LSTA pilot program were set to expire. That's not something you considered. 12 13 A Yeah, I did a -- Yeah, that's just -- just --14 Q In Table 5. 15 A Yeah, I know. Just bear with me a second here. 16 In Table 5. 17 Q The transportation column. 18 No, no. I'm looking. I'm just trying to look for 19 some terminology. Q And just to clarify for the record --20 A To answer to the question is that I -- I -- that I 21 did not consider -- I don't believe that I considered 22 23 that expiring. 24 Q Okay.

I thought it was expiring 3 years down the road,

- 1 if that's the case. Maybe I had my ears -- But no, I 2 did not. Q Okay. And in Table 5 for the transportation 3 cost, you didn't consider what the impact on these 4. costs would be if the municipality were to build a 5 bridge over Route 9 for students to walk across. 6 7 A Absolutely not. 8 Q Okay. And you testified on the 5th, that you got these numbers, these historical transportation and 9 tuition numbers in Table 5 of your report, from the 10 Lakewood School District. Is that correct? 11 A Yes. From the business office. Yes. 12 Q And who at the business office? 13 A Was it Ms. Robinson? I -- Is that who it was at 14 15 the time? Q That would make sense. Yes. 16 17 A Yeah. 18 Q So she provided you with the user friendly budget. Is that correct? 19 No, she provided me with -- I don't have it with 20 21 me. Excuse me. I was provided with District summary forms. They weren't official forms, they were just 22
  - Q Okay. Okay, and you have no idea whether the

District summary forms. Well, not just, but that's

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what they were.

1 District summary form is something that was provided to 2 the Department of Education? 3 No, I have no way of knowing that. Q So, we have no way to verify those number --4 5 that those numbers are accurate. Correct? A I would assume -- No, I cannot verify them. 6 Okay. Just give me one second here to 7 8 collect my thoughts. 9 (Phone Rings) 10 THE COURT: Yes. Okay. Hold on one second. Mr. Inzelbuch apparently is calling through his office. 11 12 He wants to know which Lakewood witnesses are coming today and at what time. Sorry, Doctor. 13 14 MR. LANG: He asked me to text him. I text him, I emailed him. All right. So, the -- I -- Let me 15 just check my text that I sent him. And --16 17 THE COURT: Can you just answer the question? MR. LANG: Malka Spitz-Stein at 11:15. 18 THE COURT: Malka Spitz-Stein at 11:15. 19 20 Malka Spitz-Stein. Correct. MR. LANG: There's more. 21 THE COURT: We're waiting. Who else? 22 MR. LANG: Marcy Marshall at 1:30. 23 THE COURT: Marcy Marshall at 1:30. 24 MR. LANG: Okay. And one more. Assuming 25

| 1  | that Well, we'll be back from lunch.               |  |  |
|----|--|--|--|
| 2  | THE COURT: Do I have any conference calls          |  |  |
| 3  | this afternoon?                                    |  |  |
| 4  | MR. LANG: Jen, is that?                            |  |  |
| 5  | MS. PRAPAS: The Judge's call.                      |  |  |
| 6  | THE COURT: Okay.                                   |  |  |
| 7  | MR. LANG: Your Honor, Ms. Marshall I want          |  |  |
|    | when we come back from lunch. So I don't know what |  |  |
| 9  | time lunch is. 1:30, I'm assuming.                 |  |  |
| 10 | THE COURT: Okay. Anybody else? Just list           |  |  |
| 11 | ees  |  |  |
| 12 | MR. LANG: Yes, and Randy Holmes (phonetic).        |  |  |
| 13 | THE COURT: Randy Holmes.                           |  |  |
| 14 | MR. LANG: At 3.                                    |  |  |
| 15 | THE COURT: Randy Holmes at 3 o'clock. Yeah,        |  |  |
| 16 | I guess so. Yeah, 4:30. That's the only three.     |  |  |
| 17 | Right?   |  |  |
| 18 | MR. LANG: Those are the three. Yes.                |  |  |
| 19 | THE COURT: Those are the three. So you can         |  |  |
| 20 | tell him those are the three. All right. Thanks.   |  |  |
| 21 | Sorry. Sorry to interrupt your cross examination.  |  |  |
| 22 | Okay,  |  |  |
| 23 | BY MS. PRAPAS:                                     |  |  |
| 24 | Q All right. It was a good timing actually.        |  |  |
| 25 | All right. Okay. So the transportation and tuition |  |  |

| 1  | costs in your Table 5. These num figures can be        |  |  |
|----|--|--|--|
| 2  | found in the user friendly budget. Is that correct?    |  |  |
| 3  | A No, they came from the District, directly from the   |  |  |
| 4  | District.  |  |  |
| 5  | Q So that's where you found them. But they can         |  |  |
| 6  | also be found in the user friendly budget. Correct?    |  |  |
| 7  | A Yes, I assume so.                                    |  |  |
| 8  | Q Okay. So you're aware that districts input           |  |  |
| 9  | their budget into something called, quote, "The Budget |  |  |
| 10 | Software," unquote.                                    |  |  |
| 11 | A Yeah.  |  |  |
| 12 | Q To facilitate review by the ETS. Correct?            |  |  |
| 13 | A Yes. Hm hmm.   |  |  |
| 14 | Q And if you can look at I'm going to bring            |  |  |
| 15 | up P-5. I'm sorry, this is double sided.               |  |  |
| 16 | A No problem. That's okay.                             |  |  |
| 17 | Q It's just kind of                                    |  |  |
| 18 | THE COURT: P-5?  |  |  |
| 19 | MS. PRAPAS: Yes. P-5.                                  |  |  |
| 20 | THE WITNESS: Show me the                               |  |  |
| 21 | MS. PRAPAS: The This is the P-5 is the                 |  |  |
| 22 | 2017/18 User Friendly Budget Summary.                  |  |  |
| 23 | THE WITNESS: Okay. All right.                          |  |  |
| 24 | (P-5 marked for  |  |  |
| 25 | Identification)  |  |  |

| 7 | P | Y MS  | DR    | APAS:  |
|---|---|-------|-------|--------|
| 1 | 1 | 1 110 | . TIM | JT LIO |

- Q And on the first page here is Enrollments.
  3 Is that correct?
- J IS CHAL COLLECT

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- A Correct.
- Q Okay. And if you turn to Page 2. This begins the Advertise Revenue Section. Correct?
- 7 A Got it. Hm hmm.
- Q And this is the money that comes into the district from various sources.
- 10 A Yes.
- 11 Q Correct?
- 12 A Correct.
- Q And then if you turn to Page 5. This begins
  the Appropriations Section, which basically mean -basically means expenditures, district expenditures.
- 16 A That's correct.
  - Q Okay. And on the Appropriations, Page 5, there are five columns listed across the top. The first is Budget Category, the second is Account. Then it has 2015/16 Actual, 2016/17 Revised, --
- 21 A Okay.
  - 22 Q -- and 2017/18 Anticipated. Is that correct?
- 23 A That's correct.
  - MR. LANG: What page are we on? Excuse me.
  - MS. PRAPAS: Yes.

| 1  |   |  |  |
|----|---|--|--|
| 1  | MR. LANG: What page are we on right now?                |  |  |
| 2  | MS. PRAPAS: On Page 5                                   |  |  |
| 3  | MR. LANG: Here we are.                                  |  |  |
| 4  | MS. PRAPAS: of P-5.                                     |  |  |
| 5  | MR. LANG: Thank you.                                    |  |  |
| 6  | BY MS. PRAPAS:  |  |  |
| 7  | Q Okay. So this this third column in the                |  |  |
| 8  | middle, 2015/16 Actual. Those were the actual           |  |  |
| 9  | expenditures by the District                            |  |  |
| 10 | A Correct.  |  |  |
| 11 | Q in each of these budget categories during             |  |  |
| 12 | that year.  |  |  |
| 13 | A Correct.  |  |  |
| 14 | Q And the 2016 Revised is a midyear count from          |  |  |
| 15 | the from when the budget was generated. Correct?        |  |  |
| 16 | A I assume so.  |  |  |
| 17 | Q And revised means Sorry, strike that. And             |  |  |
| 18 | the 2017/18 Anticipated budget is a projection, an      |  |  |
| 19 | estimate. Correct?                                      |  |  |
| 20 | A That's correct.                                       |  |  |
| 21 | Q All right. So the most accurate data for the          |  |  |
| 22 | 2015/16 tuition cost can be found on Page 5 or P-5,     |  |  |
| 23 | the 2017/18 User Friendly Budget, because it shows what |  |  |
| 24 | the actual expenditures were in 2015/16. Correct?       |  |  |
|    |   |  |  |

A Right. Hm hmm. Yes.

| 1  | Haper - Cross 52  |
|----|---|
| 1  | Q So, because that is what is actually was              |
| 2  | spent that year. Correct?                               |
| 3  | A I assume so. Yes.                                     |
| 4  | Q All right. So, in looking at the actual               |
| 5  | costs data for 2015/16, the actual amount of money      |
| 6  | spent on tuition in that year would be reflected in the |
| 7  | row about half way down, which is "undistributed        |
| 8  | expenditures instruction tuition."                      |
| 9  | A Correct.  |
| 10 | Q And that figure for 2015/16 Actuals,                  |
| 11 | 28,137,315. Correct?                                    |
| 12 | A Right. Hm hmm.  |
| 13 | Q But that is not the number that you have              |
| 14 | listed on your Table 5 for tuition costs. Correct?      |
| 15 | A Yeah. My The answer's no. It's off by about 3         |
| 16 | Hundred Dollars.  |
| 17 | Q Okay. By 3 Hundred Dollars?                           |
| 18 | A I'm sorry 28 Which number are you looking             |
| 19 | at, this one?   |
| 20 | Q This first This is the 2015/16 Actual.                |
| 21 | A I understand. Is this the number? The 28 Million      |
| 22 | you're looking at?                                      |
| 23 | O Correct. 28,137,315.                                  |

Actually, no. My number was 28, 4 -- 28,457,996. 25

A Okay. Okay, and I guess my number was -- 2016/17.

```
1
        Right?
 2
           Q For the 2016/17 school year that's the
 3
        number.
4
            Yeah, right.
5
        Q Correct.
6
        A Yeah, right.
7
           Q But we're talking about the actual cost --
8
            Oh, 2015. Okay. Okay.
             Q -- for 2015/16
9
10
            All right.
        A
                 So it's about 3 Million Dollars off.
11
12
        A Yeah, I'm 3 Million Dollars low of --
                  MR. LANG: 3 Million? Pardon?
13
14
                 MS. PRAPAS: Yes.
                  MR. LANG: Again. Can I hear the question?
15
16
                MS. PRAPAS: Sure. So looking at what is --
        Looking at P-5, the 2015/16 actual cost for that year,
17
18
        for undistributed expenditures for tuition, that figure
        is 28,137,315. Correct?
19
20
                 MR. LANG: That's -- Yes.
                  THE WITNESS: Okay.
21
22
                 MS. PRAPAS: Right. You see that?
                  MR. LANG: Hm hmm.
23
                  THE COURT: Mr. Lang, she's not asking you
24
```

the questions.

| 1  |  |
|----|--|
| 1  | MR. LANG: Oh, yeah. I thought she was                  |
| 2  | I'm sorry.   |
| 3  | MS. PRAPAS: All right. I apologize. I just             |
| 4  | wanted to make sure he's looking at the right thing.   |
| 5  | THE WITNESS: Okay.                                     |
| 6  | BY MS. PRAPAS:   |
| 7  | Q Okay. So. Okay, so turning to Let's see.             |
| 8  | THE COURT: So, that's about 3 Million                  |
| 9  | Dollars difference.                                    |
| 10 | THE WITNESS: I'm sorry.                                |
| 11 | MS. PRAPAS: Correct.                                   |
| 12 | THE COURT: About 3 Million Dollars                     |
| 13 | difference?  |
| 14 | THE WITNESS: Yeah, yeah.                               |
| 15 | THE COURT: Plus or minus.                              |
| 16 | BY MS. PRAPAS:   |
| 17 | Q Okay. So if we could turn to what is marked          |
| 18 | as $R-4$ for identification. And what is this document |
| 19 | here? Oh, sorry. Thank you.                            |
| 20 | (R-4 marked for  |
| 21 | Identification)  |
| 22 | A Advertised enrollments.                              |
| 23 | Q So this is the 2016/17 User Friendly Budget.         |
| 24 | A Right.   |
| 25 | O So this is the year prior to the one that I          |

- just showed you, which is P-5.
- 2 A Right. Okay.
- Q Okay. So turning to Page 5. Your tuition
- figure in your Table 5, for the row 2016/17, is
- 5 28,457,996.
- 6 A Right.
- 7 Q Correct?
- 8 A Hm hmm.
- 9 Q So that comes from the 2015 -- Strike that.
- 10 That matches the 2015/16 revised column --
- 11 A Correct.
- 12 Q -- for tuition expenditures on R-4.
- 13 A Okay.
- 14 Q But that's not the same as actual costs.
- 15 That's the revised numbers. Correct?
- 16 A Yeah. I get it. Hm hmm.
- 17 Q So. And the 2015/16 revised budget is not
- the same thing as the actual tuition costs for what you
- 19 -- for 2016/17, where you have them listed in your
- 20 report. Correct?
- 21 A I assume so. These -- Okay.
- 22 Q They are totally different years? Is that
- 23 correct?
- 24 A Yeah.
- Q Okay. Okay, here. And then in your Table 5,

| 1 | your projections for years 2018/19, 2019/20, and        |
|---|---|
| 2 | skipping over to the year 2021/22. Because you left     |
| 3 | out 2020/21. These projections are based on the         |
| 4 | figures in Table 5 that do not match the actual tuition |
| 5 | cost for those years. Is that correct?                  |
| 5 | A Based upon what you're looking at, the answer's       |
| 7 | yes.  |
| 2 | O Okay So move But again you did not list               |

- Q Okay. So move -- But again you did not list the data source in -- in your report. Correct?

  A Correct.
- Q All right. Moving on to the transportation column in Table 5 on Page 6 of your report. In Table 5 -- Rather, below Table 5, you state in the Narrative section there that you "used the average cost of transportation over the past 3 years to project how much those services could cost the District into the future." Is that correct?

### A Correct.

Q So isn't it true that if non-public schools were built closer to students' homes that this would also reduce future transportation costs to the District?

- A Can you repeat that question please?
- Q Sure. Isn't it true that if non-public schools were constructed closer to students' homes that

this would reduce the future transportation cost to the 1 2 District? A If they didn't meet eligibility -- If they did not 3 meet eligibility requirements for transportation, the 4 5 answer's yes. Q Okay. Or if parents elected to send their 6 children to non-public schools closer than where they 7 are currently sending them, that that would also reduce 8 9 future transportation costs to the District. Correct? Yeah. Again -- Again, if they don't meet -- if 10 they meet -- if they don't meet eligibility cri -- it 11 12 should be less transportation, less cost. O Okay. Or if some of these projected new 13 students live in the same house, and could therefore 14 15 possibly share a bus route, that could also impact the transportation cost projection. 16 17 A Yes. The less kids you transport, the less 18 transportation costs there are. Or again, by building a pedestrian bridge 19 over Route 9 so kids could walk to school. That would 20 reduce the cost. 21 That's a question that's not answerable. 22 23 Okay. So you didn't consider any of those things in your report in generating --24

No. Because they don't -- I don't consider what

| 4 | - 1 · · · · · · · · · · · · · · · · · · | The Park 1997 |
|---|---|---------------|
|   | doesn't                                 | exist         |
| + | GC CDII                                 |               |

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- Q Okay. All right. So turning to Table 6, which is on Page 8.
  - A Table 6. Yes.
- Q Yeah. All right. So the row, for the year 2020/21 is, again, missing from this table also.
- A Yeah.
  - Q As it was in Table 5. Correct?
- A That is correct.
- Q All right.
- 11 A And I don't know why.
  - 12 Q And in the Narrative section beneath Table 6,
    13 it starts out, "Table 4 shows the history and
    14 projection of required expenses for Lakewood students."
- 15 A I'm sorry. Can I just --
  - Q Sure. Take -- Sorry. So we're on Table 6 on Page 8.
- 18 A Okay.
  - Q And I'm looking at the Narrative section below the table, where it starts out, "Table 4 shows the history and projection of the required expenses for Lakewood students." Is that correct?
  - A I'm sorry. Repeat the question. I was not paying attention. I was looking at something. I'm sorry.
    - Q Sure. No problem. In the Narrative section,

1 the first narrative paragraph on Page 8. It begins, 2 "Table 4 shows the history and projection of required expenses for Lakewood students." 3 4 A Correct. 5 Q Is that what your report says? 6 A Yes. 7 Q Okay. But what you really mean there is 8 Table 6 shows the history and projection of required 9 expenses for Lakewood students." A Yes, yes, yes, yes. I'm sorry. Yeah. 10 11 Okay. And in comparing Table 6 to Table 5, which we were just looking at, the tuition numbers 12 should match on both of those tables. Correct? So for 13 2015/16 -- Oh. So the tuition numbers should match on 14 15 those tables. Correct? 16 A Yes. 17 Q But they don't match. 18 A Correct. The adequacy column, those figures all match. 19 20 Correct? 21 A Correct. Q And the transportation figures in Table 6 22 match the transportation figures in Table 5. Correct? 23 24 A Correct.

Q But the tuition column, those figures don't

|   | match |
|---|-------|
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- A That's correct.
- Q And the tuition numbers on Table 6 still don't match the actual expenditures on R-5 --

THE COURT: Mr. Lang. Your comments are going to get picked up --

MR. LANG: Sorry.

THE COURT: -- and the record's going to be indecipherable.

MR. LANG: Sorry.

THE WITNESS: Correct.

BY MS. PRAPAS:

- Q -- for 2015/16. Okay. Is that correct?

  A Correct.
- Q But the data on Table 6 matches the revised and anticipated budgets, which do not reflect the actual amounts spent in those years.

### A Correct.

Q So Table 6 concludes that there is a total required amount which you define in the Narrative section below as, quote, "What would actually be needed to provide services for the growing number of students in Lakewood." End quote.

A That is --

Q Is that correct?

a portion of tuition

| 1  | Haber - Cross  |
|----|--|
| 1  | A That is correct.                                   |
| 2  | Q But isn't it true that a portion of tuiti          |
| 3  | costs are actually included in the adequacy budget?  |
| 4  | Is that correct?                                     |
| 5  | A No, ask me that question again. Ask me the         |
| 6  | question again, please.                              |
| 7  | Q Okay. But isn't it true that the special           |
| 8  | costs are actually accounted for in the adequacy     |
| 9  | budget? Part of them, the census part, the census    |
| 10 | based part of the special education costs are inclu- |
| 11 | in the adequacy budget. Is that correct?             |
| 12 | A I I assume so. Yes.                                |
| 13 | Q Okay. So, all right, if If we could to             |
| 14 | to what is marked as R-17 for identification, which  |
| 15 | the Formula For Success. All right. Here. And if     |
| 16 | could turn to Page 20 to 21. And you already testi   |
| 17 | that you're familiar with this document. Right?      |
| 18 | A Hm hmm.  |

25

ain. Ask me the e that the special ed in the adequacy part, the census on costs are included correct? if -- If we could turn entification, which is ght. Here. And if you d you already testified cument. Right? 19 THE COURT: Is that a yes? 20 MS. PRAPAS: Is that a yes, Dr. Haber? THE WITNESS: Yes, yes. I'm sorry. Yes. 21 (R-17 marked for 22 Identification) 23 24 BY MS. PRAPAS:

So at the very bottom, the last sentence on

| 1  | Haber - Cross 62                                       |
|----|--|
|    |  |
| 1  | that page. Does this Doesn't this say that "The        |
| 2  | Census based cost for general special education is     |
| 3  | prorated since only two thirds of this portion will be |
| 4  | included in the wealth equalized adequacy budget."     |
| 5  | Correct?   |
| 6  | A It says that. Yes.                                   |
| 7  | Q Okay. And in your report, per Table 6, your          |
| 8  | Services column includes OT, PT, and Speech. Correct?  |
| 9  | As you've designated                                   |
| 10 | A Yes, yes.  |
| 1  | Q with an asterisk.                                    |
| 12 | A Yes, yes, yes.                                       |
| .3 | Q But isn't it true that the Formula For               |
| 14 | Success on the top of Page 21 states that for Speech   |
| 15 | students, the entire cost is funded in the adequacy    |
| L6 | budget? I'll walk up and show it to you again. Sorry.  |
| 17 | A Yes.   |
| 18 | MR. LANG: What page is that?                           |
| L9 | MR. GROSSMAN: 6.                                       |
| 20 | MS. PRAPAS: So we're on Page                           |

MR. LANG: Oh, I'm sorry.

21

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MS, PRAPAS: -- 21 of the Formula For Success at the very top of the page, after footnote 17. Up --The first line says, "For Speech students -- " Oh, sorry. Hold on. That's not where we're reading from.

| 1  | Here. The second line down. Well, I'll read the whole  |
|----|--|
| 2  | sentence. "For Speech students, the Speech excess cost |
| 3  | is multiplied by the state average Speech              |
| 4  | classification rate and district enrollments. And the  |
| 5  | entire cost is funded in the adequacy budget." Is that |
| 6  | what that says?  |
| 7  | THE WITNESS: Yes.                                      |
| 8  | BY MS. PRAPAS:   |
| 9  | Q Okay. So in your report in Table 6, you              |
| 10 | you separated out the cost for those services from the |
| 11 | adequacy budget. Correct?                              |
| 12 | A Correct.   |
| 13 | Q So you count the cost of some services, both         |
| 14 | in the adequacy column and then again in the services  |
| 15 | column.  |
| 16 | A So, just just for clarification, can I just for      |
| 17 | clarification, ask something back? Just to I just      |
| 18 | want to know what you're saying.                       |
| 19 | Q Oh.  |
| 20 | THE COURT: You don't get to ask the                    |
| 21 | questions.   |
| 22 | THE WITNESS: I'm sorry.                                |
| 23 | THE COURT: But if you don't understand the             |
| 24 | question.  |

THE WITNESS: I don't understand the

|    | Haber - Cross 64                                       |
|----|--|
| 1  | question. Thank you. I'm sorry.                        |
| 2  | BY MS. PRAPAS:   |
| 3  | Q So two-thirds of the cost for special                |
| 4  | education are included in the adequacy budget.         |
| 5  | Correct? For   |
| 6  | A According to what we just read, yes.                 |
| 7  | Q Okay. So the tuition cost should not be              |
| 8  | separated out completely from the adequacy budget.     |
| 9  | Correct?   |
| 10 | A I don't I don't add No, I don't know.                |
| 11 | Q And because the entire cost for Speech               |
| 12 | students is funded in the adequacy budget, that should |
| 13 | not be separated out in the services column, as you    |
| 14 | have it here. Is that correct?                         |
| 15 | A I don't know. Again, based upon the data             |
| 16 | received, I don't know.                                |
| 17 | Q Okay. So it's possible that you're double            |
| 18 | counting costs in both the tuition and the services    |
| 19 | column. Correct? Because they're counted in the        |
| 20 | adequacy budget also.                                  |
| 21 | A It's possible.                                       |
| 22 | Q Okay. And on February 5th, you testified             |
| 23 | that when that quote, "When we looked at the           |

District's budget, we found out that these services

included OT, PT, and Speech." Correct?

24

A Yes. 1 2 Q Who is --3 A That I said, Yes. Q Who is we? 4 A We? 5 Q Yes. 6 A Okay. I -- I work with Arthur. 7 Q Okay. All right. Turning back to Table 5. 8 You define Other Services in the Narrative section 9 10 below as -- I'm sorry. On Table 6. My -- I'm sorry. 11 A Okay. Thank you. 12 Q Table 6. You define Other Services as, "Additional services provided to Lakewood children." 13 Correct? 14 A Yes. 15 16 Q But your report doesn't specifically describe what those other services are. Correct? 17 A Correct. 18 Q So there's no way to account for what this 19 number is by looking at your report. 20 A That's correct. 21 22 O But you testified that you got this number from the District? 23 24 A Correct.

Q And this number for other services can also

- be found in the User Friendly Budget. Correct?
  - A Correct. I -- If I said so, yes.
    - Q But you admitted when you testified on February 5th that you couldn't explain what that number for other services represented. Correct?
    - A Yes, I said that. Yes.
    - Q Okay. And you didn't consider in your report what source of funding covered these expenses.

      Correct?
    - A That's correct.

- Q Okay. And you conclude at the very bottom of this page, below Table 6, that over -- This is the very last sentence. "Over 202 Million, 836 Thousand and 16 Dollars will be needed to provide services required for non-public schools and to ensure an adequate education for students attending the Lakewood Schools." Is that what your report says?
- A Yes, it does.
- Q But this figure you cite here, this 202
  Million, 836 Thousand and 16 Dollars is not reflected
  anywhere in this table, Table 6. Correct?
- 22 A Correct.
- Q Or in any other table in your report.

  Correct?
- 25 A Correct.

- 1 Q And it's 3 Million Dollars more than the 2 highest number on Table 6. A Yeah, that is correct. That is correct. 3 O Okay. 4 A Oh well, it's --5 Q Roughly. 6 A -- on Table 8. 7 Q Okay. That's your projection for 2021/22 --8 9 A Right. -- for what is needed, in Table 8. Correct? 10 11 Right. A 12 Q All right. We'll come to that in a -- in a 13 minute. And in your report, you didn't consider that the legislature could take action to reduce 14 15 transportation costs when the LSTA pilot program 16 expires next year? 17 A That's correct. 18 Q And you did not consider that the growing population of Lakewood could correspond to an increase 19 in equalized property value. Correct? 20 A Correct. 21 22 O And you didn't consider that the Lakewood Board of Education could raise its school tax levy. 23
- 25 A That's correct.

Correct?

| 1  | Q And you didn't consider that the Board of           |
|----|---|
| 2  | Education could ask voters to cover costs of courtesy |
| 3  | busing via special question. Correct?                 |
| 4  | A That's correct.                                     |
| 5  | Q And you didn't consider that the Board of           |
| 6  | Education could ask voters to pay for construction of |
| 7  | new facilities via special question. Correct?         |
| 8  | A That's correct.                                     |
| 9  | Q Yet you conclude with certainty that 202            |
| 10 | Million, 836 Thousand and 16 Dollars is needed to     |
| 11 | provide an adequate education for students attending  |
| L2 | Lakewood Schools. Correct?                            |
| L3 | A That's not I never used the word, certainty.        |
| L4 | That was my opinion.                                  |
| L5 | Q Okay. And you testified on February 5th,            |
| L6 | that if the population in Lakewood goes up 10 percent |
| L7 | that you made an assumption that expenditures in      |
| L8 | Lakewood would also go up 10 percent. Correct?        |
| L9 | A Incorrect. If you                                   |
| 20 | Q That was not your testimony?                        |
| 21 | A My test I believe my testimony would be             |
| 22 | enrollment, not population.                           |
| 23 | Q Correct. You're right. I'm sorry. I                 |
| 24 | misstated that.                                       |

A Okay.

1 Q So you testified on the 5th that if enrollment goes up 10 percent, you would assume --2 3 A Yes. Q -- that expen --4 A Yeah. 5 Q You assumed that expenditures would go up 10 6 7 percent. 8 A Yes. Q But again, you didn't consider that the 9 adequacy budget changes year to year based on the 10 number of LEP and at-risk students in the District. 11 12 A That's correct. Q And enrollment. Correct? 13 14 A Correct. Q Okay. So turning to Table 7. On Page 9. 15 A You know this -- There's something wrong, I'm 16 17 sorry, with this report. Q There --18 19 A Oh. Q So again in this Table, the row for the year 20 2021 is omitted from Table 7. Correct? 21 22 A Correct. Q And again, the tuition numbers don't match 23 those in Table 5? 24

25

A Correct.

| Q And now the transportation numbers don't            |
|---|
| match what you have in Table 6. Correct?              |
| A Table 7 and Table 6? Transportation?                |
| Q Right.  |
| A I'm sorry. What doesn't match?                      |
| Q Hold on. Let me get my page here. So, the           |
| A I mean, I Unless I'm missing something, those       |
| two tables match.                                     |
| Q Okay. Hold on one second. (Whispering out           |
| of microphone range.) I'm sorry, I meant Table 5, not |
| Table 6. So the transportation cost in Table 7 don't  |
| match the transportation cost in Table 5. Correct? So |
| comparing   |
| A The Yeah, the Yeah, the 2015/2016 don't             |
| match. Yes. Oh, I'm sorry. The From this document     |
| they do not match. There's a problem with the         |
| document.   |
| Q So, Table 5 for 2015/16 and 2016/17 does not        |
| match Table 7   |
| A That's correct. That's correct.                     |
| Q for 2015/16, 2016/17. Correct?                      |
| A That's correct.                                     |
| Q All right. And below Table 7, you state in          |
|   |

the Narrative section, quote, "Table 4 provides the

same information as Table 4 with estimated aid."

24

| 7  | P     | - 41 PM |
|----|-------|---------|
| 10 | Corre | OT.     |
| _  | COLLC | U U 8   |

- A It should be Table 6. I'm sorry. What page are you on?
  - Q Page 9, the Narrative section below Table 7.
  - A It should be -- It should say Table 7.
  - Q Okay. Because Table 4 is the non-public school students residing in Lakewood. Right?

## A Correct.

- Q All right. So Table 7 purports to show how much money is required to educate Lakewood students after you factor in the, quote, "total aid," unquote, that the District gets. And when I say -- when I'm quoting, I'm quoting what is listed above Column 9 in Table 7. It says, "total aid." Correct?
- A Correct.
- Q So, in this table, you're adding the adequacy budget plus tuition, transportation, services and -- Strike that.

### A Right.

- Q In this table, you're adding tuition, transportation, services and other services, to get a total cost to the District. Correct?
- A Yes. Correct.
- Q Columns 2 through 5, you add them up to get Column 6. Correct?

| 9 | 71 | Market State of the state of th |
|---|----|--|
|   | A  | Correct  |
| 4 | 27 | COTTCCC  |

Q And again, part of the special education costs are included in the adequacy budget. So tuition is being double counted there. Correct?

### A Correct.

- Q And the services, such as OT PT, are counted in adequacy. So again, these are being double counted.
- A That's -- That's correct.
  - Q All right.
- A Okay.
  - Q So Table 7 depicts that, looking at the Aid columns, after total costs, you've got transportation aid and extra aid, 7 and 8, and you add those up to get the total aid. Correct?

### A Correct.

Q And I'm going to approach the easel again.

We didn't mark this. I don't know. Do I need to mark this as something?

THE COURT: Not yet.

MS. PRAPAS: Okay.

THE COURT: Well, then -- I thought you were going to write on the same thing. Then you should mark that.

MS. PRAPAS: I can write on the same page.

It's okay. Okay.

| 1   | MR. GROSSMAN: Your Honor, I hate to be a              |
|-----|---|
| 2   | pest. Could we mark Ms. Prapas just drew a line.      |
| 3   | She's going to do something else. So could we just    |
| 4   | make it like differ differentiate between 1 and 2     |
| 5   | and what she's adding.                                |
| 6   | THE COURT: Then we'll mark each one                   |
| 7   | separately.   |
| 8   | MS. PRAPAS: Okay.                                     |
| 9   | MR. GROSSMAN: All right. Just to keep                 |
| 10  | THE COURT: So. We can mark this R whatever.           |
| 11  | What is What R number are you up to?                  |
| 12  | MS. PRAPAS: I think 19. This would be 19.             |
| 13  | THE COURT: 19. And then make the next one             |
| 14  | R-20.   |
| 15  | MR. GROSSMAN: Thank you.                              |
| 16  | (R-19 and R-20  |
| 17  | marked for  |
| 18  | Identification)                                       |
| 19  | BY MS. PRAPAS:  |
| 20  | Q All right. So, your Table 7 includes                |
| 21  | transportation aid and extra aid, and you add them up |
| 22  | to get total aid. Correct?                            |
| 23  | A Correct.  |
| 24  | Q But you did not consider that the State gives       |
| 2.5 | the District equalization aid every year. Right?      |

|    | maser street   |
|----|--|
| 1  | A Correct.   |
| 2  | Q And you didn't consider that the State gave          |
| 3  | the District over 15 Million Dollars in equalization   |
| 4  | aid in fiscal year 15/16. Correct?                     |
| 5  | A Correct.   |
| 6  | MR. GROSSMAN: Was that 15?                             |
| 7  | MS. PRAPAS: Fiscal year 15/16.                         |
| 8  | MR. GROSSMAN: No, how much?                            |
| 9  | THE COURT: How much?                                   |
| 10 | MS. PRAPAS: Oh. 15 Approximately 15                    |
| 11 | Million.   |
| 12 | MR. GROSSMAN: 15.                                      |
| 13 | THE COURT: 15.   |
| 14 | MR. GROSSMAN: Rather than 50.                          |
| 15 | MS. PRAPAS: Right. 15. That's correct.                 |
| 16 | And you didn't consider that the State gives the       |
| 17 | District special education categorical aid every year. |
| 18 | Is that correct?                                       |
| 19 | THE WITNESS: Correct.                                  |
| 20 | BY MS. PRAPAS:   |
| 21 | Q And you didn't consider that the District            |
| 22 | gets transportation categorical aid every year. Oh.    |
| 23 | Strike that. You had that already. Sorry. You didn't   |

consider that the State provides the District with

extraordinary aid. Or you did.

24

- 1 A I did. Yes.
  2 Q Is that -3 A Yeah.
- Q So extra aid. Is that extraordinary aid?

  A Yeah.
  - Q Okay. Because those two things are included there. And isn't it true that extraordinary aid will increase if the special education costs to the District increase?
- 10 A I assume, yes.
- Q Okay. But you hold that figure flat in
  Column 8 for extraordinary aid for every year after
  2016/17. Correct?
- 14 A Yes.

7

8

9

22

23

- 15 Q You hold it --
- 16 A Yes.
- 17 Q -- at 52200.
- 18 A Yes.
- 20 And you didn't consider that the State
  20 provides the District with categorical security aid?
  21 A Categor -- No.
  - Q And you didn't consider that the State provided the District with over 2 Million Dollars in categorical security aid in 2015/16. Correct?
- 25 A I -- Yes, ma'am. Twice, I think.

| 1   | Q You did not consider that the State provided          |
|-----|---|
| 2   | the District with over 2 Million Dollars in categorical |
| 3   | security aid  |
| 4   | A Right.  |
| 5   | Q in 2015/16.   |
| 6   | A Correct.  |
| 7   | Q And you didn't consider that the State                |
| 8   | provided the District with other State aids every year, |
| 9   | such as Perkins grants?                                 |
| 10  | A No.   |
| 11. | Q So you didn't consider that the State                 |
| 12  | provided the District with over 3 Million Dollars of    |
| 13  | other state aid   |
| 14  | A No.   |
| 15  | Q in fiscal year of 16/17. Correct?                     |
| 16  | A Correct.  |
| 17  | Q And you didn't consider tax levy                      |
| 18  | contribution in this Table 7. Correct? You didn't       |
| 19  | consider that in Table 7. It's not represented here.    |
| 20  | Right?  |
| 21  | A Yeah, because we're not representing revenue in       |
| 22  | any of these.   |
| 23  | Q Okay. So it's not represented. Correct?               |
| 24  | A Right.  |
| 25  | Q But aid is revenue. Correct?                          |

- A I said I'm not considering. You can go through
  that -- Yes, aid is revenue. I'm not considering it.
  - Q Okay.
- A This is expenditure not revenue in here. Except
  for the two aid grant -- Okay. Got you.
  - Q Okay.
- 7 A Yeah.

- Q And isn't it true that the levy, the tax levy
  contributed over 90 Million Dollars in fiscal year
  2015/16?
- 11 A I -- Yes, I guess so. Yes.
- 12 Q Okay, And that the school tax levy is among
  13 the lowest school tax rates compared to similar size
  14 districts in New Jersey. Correct?
- 15 A I -- I don't know.
- Q Okay. And you didn't consider that the
  federal government provides aid to Lakewood in the form
  of --
- 19 A Title loan grants. I don't know.
- 20 Q Yeah. Title 2, Title 3, and -- funds.
- 21 Correct?
- 22 A Correct.
- Q And also Title 1.
- 24 A Yeah.
- Q But I saw that you did have that in there.

|    | The second section is |
|----|-----------------------|
| 7\ | Yeah.                 |
| A  | 1691                  |
|    |                       |

- Q And you did not consider that the State provides the District with preschool aid. Correct?
- Q And you did not consider on Table 7 that the State provides the District with various forms of non-public aid, such as 192, 193 services?

#### A Correct.

Correct.

- Q Totaling over 15 Million Dollars in --
- A Correct.
  - Q -- 15/16. And you didn't consider that the State provides the District with non-public text book aid. Correct?

#### A Correct.

Q And you didn't consider that the District -or that the State provides the District with non-public
nursing aid. Correct?

#### A That's correct.

- Q And you didn't consider that the State provides the District with non-public security aid. Correct?
- A Correct. Oh, you have that up there. Oh, non-security. I'm sorry. Non-public.
- Q And you didn't consider that the State provides the District with non-public votech aid.

- 1 Correct?
- 2 A What was the last one? I'm sorry.
- 3 Q Non-public -- Votech aid for non-public
- 4 students.
- 5 A Yeah, okay.
- 6 Q Okay. And you didn't consider any of these
  7 in Table 7 --

16

9 Q -- only --

A Correct.

- 10 A Correct.
- Q -- extraordinary aid in transportation

  categorical aid. (Whispering out of microphone range.)

  All right. So turning to Table 8, the final table of

  your report. There is no Column 3 here. Correct? It

  just jumps from Ta -- from Column 2 for adequacies and
- 17 A Correct.
- Q Was this a typo or was there a column omitted here?
- 20 A No.
- 21 Q It's a typo?
- A I was -- I'm sorry, what? Can you ask the question again.

Column 4 for needed. Correct?

Q So there is no Column 3. It just jumps from 25 2 to 4.

1 A Oh yeah, there was a typo. I'm sorry. Yes. 2 Q That's a typo. Okay. And you don't cite to 3 any sources for the data --4 A No. 5 Q -- in Table 8. Correct? 6 Correct. 7 And your adequacy numbers -- This goes back 8 to the Judge's question from the start of the cross of 9 Dr. Haber. The adequacy numbers in Column 2 don't 10 match the adequacy budget numbers --11 Yeah, we didn't change -- we didn't change those. Q -- in Tables 5, 6, or 7. 12 Never changed those. Yes. Your answer is yes. 13 Okay. Yes, they don't match. Correct? 14 15 Yes, yes. 16 Okay. And the budget numbers in Column 1. 17 The most accurate figure for 2015/16 would be the 18 2015/16 actual expenditures for total general current expense in the User Friendly Budget. Is that correct? 19 20 A Yes. Q Okay. And if we turn to R-6, Page 6. Wait. 21 22 Sorry. Not R-6. THE COURT: Do you mean Table 6? 23 MS. PRAPAS: Hold on a second. I mean P-5. 24

25

Yes. P-5, Page 6.

Haber - Cross 1 MR. LANG: P-5. 2 BY MS. PRAPAS: Q Sorry. All right. So this is the 2017/18 3 User Friendly Budget. Correct? And looking at the 4 2015/16 actual column, with the row Total General 5 Current Expense. That figure is 127 Million, 757 6 7 Thousand, 739 Dollars. Correct? A Yeah, yeah, yeah. 8 Q Okay. But that doesn't match what you have 9 10 11 A No. 12 Q -- in your table. 13 A No. It matches the total down here. Q Okay. 14 A But then -- Okay. 15 Q So your figure that you have on Table 8 is 16 17 actually Half a Million Dollars more than what the 18 actual expenditures were for 2015/16. Yeah. Because it included the capital expense. 19 We probably shouldn't have. 20 Q And again, in Table 8, you have omitted the 21 line for the year 2020/21. 22 23 A Correct.

Q Is that correct?

A Correct.

24

| 1   |   |
|-----|---|
| 1   | Q And you arrive at the future budget                   |
| 2   | projections from carrying from 2018 forward to 2022, by |
| 3   | averaging the increase in the budget between 2015/16    |
| 4   | and 2017/18.  |
| 5   | A Correct.  |
| 6   | Q Correct?  |
| 7   | A Correct.  |
| 8   | Q But your 2015/16 figure was Half a Million            |
| 9   | Dollars higher than the actual budget, Correct?         |
| 10  | A Correct.  |
| 11  | Q All right. So looking at Column 2. Again,             |
| 12  | you don't describe your method in this report for       |
| 13  | projecting the adequacy budget. Correct?                |
| 14  | A Correct.  |
| 15  | Q And in addition to not describing your                |
| 16  | methodology, you don't cite the data source that you    |
| 17  | used to come up with the adequacy figure in your        |
| 18  | report. Correct?  |
| 19  | A Correct.  |
| 20  | Q And looking at Column 4, the needed column,           |
| 21. | you don't describe in your report what the term needed  |
| 22  | means.  |
| 23  | A Correct.  |
| 24  | Q Yet you narrate below Table 8 that Column 4           |
| 25  | indicates the amount required to educate and provide    |

Haber - Cross 83 1 services to all Lakewood students. Is that what your 2 report says. 3 Yes. Q Yet the figures in Table 8, Column 4, the 4 Needed column, do not match the historical data in the 5 6 Total Required column in Table --7 A Correct. Correct. Q Hold on a second. I think it's Table 6, but 8 9 I want to make sure. -- in Table 6. Correct? 10 A Correct. Q Okay. And the total needed in Column 4 11 doesn't match the total required column in Table 7 12 either, not for the historical data. 13 14 A That's correct. Q And not for your projections. Correct? And 15 16 despite not matching up, the needed column should be 17 the same as the total required columns from Table 7. 18 Correct? 19 Correct. Q And in those tables you double counted at 20 least a portion of the tuition for special education 21 and the full amount of the services. Correct? 22 A It's poss -- It's possible. 23 Q Okay. And in arriving at these Needed 24

figures you did not account for all the various types

| 4  |   |
|----|---|
|    | Haber - Cross 84  |
| 1  | of state and federal aid listed on R-20                 |
| 2  | A Right.  |
| 3  | Q that are provided to Lakewood, in addition            |
| 4  | to the adequacy budget                                  |
| 5  | A Correct.  |
| 6  | Q figure on your table. And looking at                  |
| 7  | Column 5, the Difference column, according to your      |
| 8  | narrative below, this represents how based on budget    |
| 9  | estimates, the district will be underfunded in future   |
| 10 | years. Correct?   |
| 11 | A That was my opinion. Yes.                             |
| 12 | Q All right. But again, you didn't consider             |
| 13 | the impact on cost if a bridge were built over Route 9. |
| 14 | Correct?  |
| 15 | A Correct.  |
| 16 | MR. GROSSMAN: Can we ask ask where on                   |
| 17 | Route 9 the State would like the bridge built?          |
| 18 | THE COURT: No, Mr You can discuss it                    |
| 19 | afterwards.   |
| 20 | MR. GROSSMAN: Okay. Thank you, Your Honor.              |
| 21 | BY MS. PRAPAS:  |
| 22 | Q And you didn't consider the impact on cost if         |
| 23 | voters approved a referendum to pay for courtesy        |
| 24 | busing. Correct?  |

A Say that again.

| 1  | Q You didn't consider the impact on costs for           |
|----|---|
| 2  | transportation  |
| 3  | A No.   |
| 4  | Q if the Lakewood voters approved a special             |
| 5  | question to pay Strike that. You didn't consider        |
| 6  | that the costs of sending students to schools closer to |
| 7  | their homes would reduce transportation costs.          |
| 8  | Correct?  |
| 9  | A Yes. Correct.   |
| 10 | Q Okay. And you didn't consider that building           |
| 11 | schools closer to students' homes could reduce          |
| 12 | transportation costs. Correct?                          |
| 13 | A Yes. Correct.   |
| 14 | Q Or that the legislature could take action to          |
| 15 | reduce transportation costs when the LSTA pilot program |
| 16 | expires next year.                                      |
| 17 | A Correct.  |
| 18 | Q Or that the growing population can correspond         |
| 19 | to an increase in equalized property value.             |
| 20 | A Correct.  |
| 21 | Q Or that the BOE could raise it's local                |
| 22 | could raise its school tax levy. Correct?               |
| 23 | A The DOE? Or you said the Board of Ed or               |
| 24 | Q BOE the Board of Education.                           |
| 25 | MR. LANG: Board.  |

|    | 114501 01005  |
|----|---|
| 1  | THE WITNESS: Yes. Correct.                              |
| 2  | BY MS. PRAPAS:  |
| 3  | Q Or that the Board of Education could put it           |
| 4  | up to voters via special question to pay for            |
| 5  | construction of new facilities. Correct?                |
| 6  | A Correct.  |
| 7  | Q Okay. And in any of these tables you do not           |
| 8  | cite sources for your data in the report. Correct?      |
| 9  | A That's correct.                                       |
| 10 | Q And in certain areas, the data does not match         |
| 11 | up to potential sources. Correct?                       |
| 12 | A That's correct.                                       |
| 13 | Q And there are numbers missing in some of your         |
| 14 | tables. Correct?  |
| 15 | A Correct.  |
| 16 | Q And there is even a year missing in some of           |
| 17 | the tables. Correct?                                    |
| 18 | A Correct.  |
| 19 | Q And you testified on Hold on a second.                |
| 20 | You testified on the 5th that Lakewood's budget for     |
| 21 | 2017/18 is roughly A Hundred and Forty Million Dollars. |
| 22 | Correct?  |
| 23 | A Correct.  |
| 24 | Q And you testified that approximately 60               |

Million Dollars is being taken out for tuition and

- Haber Cross 1 transportation, leaving only approximately 80 Million 2 Dollars to educate the students of Lakewood. That's correct. 3 Okay. But in your accounting of costs to 4 5 reach that approximately 60 Million Dollar figure in --6 in your tables, some of the costs for tuition and services may have -- the accounting may have been 7 8 flawed due to double counting. Correct? 9 Possible. Yes. Okay. And you testified that your 10 11 conclusions as to the projected budget will mean cuts 12 to programs and curriculums --13 Correct. A -- for Lakewood students in the future. But 14 in your report, you didn't discuss cuts to programs at 15 all. Correct? 16
  - Correct.

18

19

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- Q And you can't accurately predict how costs might change, given potential changes in the community and where children go to school and live, such as building a bridge over Route 9. Correct?
- A You -- I'm sorry. That was long. Ask it again.
- Q You cannot accurately predict how costs to the District might change, given potential changes in the community.

1 A Correct.

Q And potential changes in the law. You didn't -- You didn't -- You can't accurately predict how costs to the District might change, based on changes in the law. Correct?

#### A Correct.

Q Okay. And your projections as to estimated aid that the District will receive are based on your understanding of the funding formula, in which you admitted that you're not an expert. Correct?

#### A Correct.

Q And you failed to address other forms of state and federal aid that support the children of Lakewood, as identified in R-20. Correct?

#### A Correct.

Q (Whispering out of microphone range.) And you testified that the data in some of your tables should correspond to data in other tables in your report, but it does not. Correct?

A Are you -- Which table? Are you referring to the demographic table or the -- or the budget table -- or the financial tables?

#### Q Both.

A I -- I don't know. I have to -- If -- Whatever I

--

1 Q 0 -- Okay. A Some don't match. Yes. 2 3 Q Okay. Some don't match. 4 MS. PRAPAS: All right. No further 5 6 questions. THE COURT: All right. Thank you. 7 MR. GROSSMAN: Your Honor, it's now 11:23 and 8 9 he said he had to get out of here by 11:30. 10 THE COURT: Well, do you have a -- Do you 11 have any redirect? MR. GROSSMAN: I have a lot --12 13 THE WITNESS: I'm sorry. 14 MR. GROSSMAN: Yes, I do. THE COURT: How long are you going to be? 15 THE WITNESS: I can --16 17 MR. GROSSMAN: Probably about -- Probably 18 about --19 THE WITNESS: I can stay -- I can stay to 12. But that's absolutely max. I've got to get over the 20 21 Bergen County. MR. GROSSMAN: I can start. Okay. 22 23 THE WITNESS: I'm sorry. MR. GROSSMAN: I can start. 24

THE COURT: Well, I guess, are you coming

|    | Haber - Redirect 90                                     |
|----|---|
| 1  | back again?   |
| 2  | THE WITNESS: I really prefer not to.                    |
| 3  | MR. GROSSMAN: I know it's                               |
| 4  | THE COURT: You do the best you can.                     |
| 5  | REDIRECT EXAMINATION BY MR. GROSSMAN:                   |
| 6  | Q Okay. I will do the best I can. Okay.                 |
| 7  | During the course of cross examination you were asked   |
| 8  | several times about the I withdraw that question.       |
| 9  | During the course of cross examination you were asked   |
| 10 | about your use of the word, thorough and efficient, and |
| 11 | you were cited the statutory definition and you         |
| 12 | indicated   |
| 13 | MS. PRAPAS: Objection. Objection. That's                |
| 14 | mischaracterizing testimony. I did not go through the   |
| 15 | definition of a thorough and efficient education, nor   |
| 16 | were any statutory language asserted to a thorough and  |
| 17 | efficient education.                                    |
| 18 | MR. GROSSMAN: I thought that he was asked on            |
| 19 | his on cross examination.                               |
| 20 | THE COURT: I don't think so.                            |
| 21 | MR. GROSSMAN: There was language in his                 |
| 22 | report which  |
| 23 | MS. PRAPAS: I believe you're talking about              |

MR. GROSSMAN: Oh, the adequacy budget.

the adequacy budget --

| 1  | (Whispering out of microphone range.) If I may, Your    |
|----|---|
| 2  | Honor, show you P-3 for ident Let me withdraw that      |
| 3  | question. During the course of cross examination, you   |
| 4  | were asked about your Well, let me show you             |
| 5  | THE COURT: Is that P Is that P-5?                       |
| 6  | MR. GROSSMAN: No, this is P-3.                          |
| 7  | THE COURT: P-3. Okay. I direct your                     |
| 8  | attention to Page 6.                                    |
| 9  | MS. PRAPAS: Hold on one moment. I'm trying              |
| 10 | to find P-3.  |
| 11 | THE COURT: Me too. Okay. P-3.                           |
| 12 | MS. PRAPAS: I don't believe P-3 was                     |
| 13 | discussed at all during the scope of cross examination. |
| 14 | THE COURT: You're right. It wasn't.                     |
| 15 | MR. GROSSMAN: Okay.                                     |
| 16 | MR. LANG: I have my copies of                           |
| 17 | MR. GROSSMAN: It's all right. It wasn't                 |
| 18 | discussed. I didn't think it was.                       |
| 19 | MR. LANG: What?   |
| 20 | MR. GROSSMAN: I'm sorry. It's okay. Excuse              |
| 21 | me one moment. (Out of microphone range.) I'm sorry.    |
| 22 | You indicated that during cross examination, something  |
| 23 | was very difficult to calculate. Do you recall?         |
| 24 | THE WITNESS: Say this again. I'm sorry.                 |
|    |   |

BY MR. GROSSMAN:

# Haber - Redirect

| 1  | Q During the course of cross examination you            |
|----|---|
| 2  | indicated that something was very difficult to          |
| 3  | calculate. Do you recall giving that testimony?         |
| 4  | A Something was very diffi No.                          |
| 5  | Q In the stat In the statutory formula.                 |
| 6  | A Yeah.   |
| 7  | MS. PRAPAS: Objection. He already said, no.             |
| 8  | THE WITNESS: I don't remember, you know.                |
| 9  | MS. PRAPAS: It's also a vague question.                 |
| 10 | THE COURT: It is.                                       |
| 11 | MR. GROSSMAN: I'm sorry.                                |
| 12 | THE COURT: I don't think I understand it.               |
| 13 | BY MR. GROSSMAN:  |
| 14 | Q During the course During the course of                |
| 15 | cross examination, you were asked several times about a |
| 16 | bridge over Route 9. You indicated you didn't consider  |
| 17 | that, the possibility of that. Why, if I may ask?       |
| 18 | A Can you say the question again a little bit           |
| 19 | louder?   |
| 20 | Q Why didn't you consider the possibility of            |
| 21 | building a bridge over Route 9?                         |
| 22 | A (Laughing) Because it doesn't exist. I mean, it       |
| 23 | was There was It was never given There was              |
| 24 | I don't consider what doesn't exist. What isn't         |
| 25 | planned. What isn't approved.                           |

Q Okay. Now, during cross examination you 1 2 were also asked whether or not you considered the 3 possibility of building private schools closer to where the children lived. 4 5 No. A 6 Why not? 0 7 A What evidence do I have of anything being built 8 close to whoever. I mean, there was no evidence. 9 There was no documentation. There was no -- Nothing in the master plan. There was nothing that I got from the 10 planning board that indicated that. And even if I did, 11 how do I know what's built -- I didn't have the address 12 13 of every child in the School District, so how do you know what's near who? 14 15 Q Okay. Are you aware of the nature of the public schools? Rather, I'm sorry, the private 16 17 schools. 18 The nature? A 19 Yeah. Q 20 Yes. 21 O What is the nature? A It's primar -- It's primarily, I would say, very, 22 23 very high percent children, 98 percent, Orthodox 24 Jewish.

Parochial schools.

Haber - Redirect 1 A They're parochial schools. 2 Q Okay. And are you aware of whether or not 3 they are broken down by sect? A Yes. 4 5 Q So, do the children of one sect tend to 6 attend a school of that sect? 7 They're gender specific schools. 8 Q Gender specific. 9 A There are -- There are schools for boys and there are schools for girls. 10 11 Q Okay. 12 A And they don't go to the same school. 13 Q Okay. MR. LANG: (Whispering out of microphone 14 15 range.) 16 BY MR. GROSSMAN: 17 Q You indicated that you didn't consider the 18 host of --19 A Yeah. Q -- factors on R-20. 20 21 Correct. A Q Why not? 22 A Well, I only looked at -- In terms of what I did, 23

I only looked at expenditures. How much it would

actually cost to educate the children. So, for

24

| 1  | example, it was 120 Mill For an example, you needed  |
|----|--|
| 2  | 120 Million Dollars. Strike. If you needed And       |
| 3  | this is an example. It's not specific. You need 120  |
| 4  | Million Dollars to provide all the things to educate |
| 5  | children. Okay. My I did not go to how that was      |
| 6  | derived. The The expenditure amount is the           |
| 7  | expenditure amount. Ex You know. I would That's      |
| 8  | the only way I can answer that question. I didn't    |
| 9  | consider you know.                                   |
| 10 | Q Okay.  |
| 11 | A The nature of my report                            |
| 12 | MS. HOFF: Objection. There's no question.            |
| 13 | THE COURT: There's no question.                      |
| 14 | MR. GROSSMAN: There's no question pending.           |
| 15 | THE WITNESS: I'm sorry. Ask Ask me a                 |
| 16 | question. I'm sorry.                                 |
| 17 | BY MR. GROSSMAN:                                     |
| 18 | Q What was   |
| 19 | A I talk to much.                                    |
| 20 | Q What was the nature of your report.                |
| 21 | A I'm sorry.   |
| 22 | Q What You were You were going to                    |
| 23 | indicate something about the nature of your report.  |
| 24 | MS. HOFF: Objection. That's such a vague             |

question.

| 1  | MR. GROSSMAN: I                                      |
|----|--|
| 2  | MS. HOFF: The nature of your report? What            |
| 3  | does that mean?                                      |
| 4  | THE COURT: Well, does the witness understand         |
| 5  | that?  |
| 6  | MR. GROSSMAN: Well, we're getting closer.            |
| 7  | THE WITNESS: Someone ask me a que                    |
| 8  | MR. GROSSMAN: a little closer.                       |
| 9  | THE WITNESS: Someone ask me a question,              |
| 10 | please.  |
| 11 | THE COURT: If the If the witness                     |
| 12 | understands what the question is, I'll permit it.    |
| 13 | BY MR. GROSSMAN:                                     |
| 14 | Q Okay.  |
| 15 | A You'll bring out my school principal. Please.      |
| 16 | Q Okay. Well, you indicated that you didn't          |
| 17 | consider revenues.                                   |
| 18 | A Correct.   |
| 19 | Q Okay. You considered expenditures.                 |
| 20 | A The cost of what it would take to educate children |
| 21 | in Lakewood.   |
| 22 | Q Now, did you consider Withdraw that. If            |
| 23 | the LSTA expires and is not renewed.                 |
| 24 | A Right.   |
| 25 | Q Okay. Will that What effect will that              |

| 1   | have on  |
|-----|--|
| 2   | A It'll cost the District more money to transport    |
| 3   | kids.  |
| 4   | Q Okay. All right. And                               |
| 5   | MS. HOFF: Objection. Has Mr Dr. Haber                |
| 6   | been qualified as an expert in transportation? He    |
| 7   | already had testified that he didn't even Remind him |
| 8   | what the LSTA was.                                   |
| 9   | MR. GROSSMAN: Well, he was reminded                  |
| 10  | THE COURT: I think he remembered.                    |
| 11  | MR. GROSSMAN: He was asked questions about           |
| 12  | it   |
| 13  | THE COURT: He was.                                   |
| 14  | MR. GROSSMAN: during cross examination.              |
| 15  | THE COURT: And I think he remembered what it         |
| 16  | was.   |
| 17  | MS. HOFF: Okay.                                      |
| 18  | MR. GROSSMAN: Did you I'm sorry, Your                |
| 19  | Honor. Did you sustain the objection or overrule.    |
| 20  | THE COURT: No, you can ask the question.             |
| 21. | MR. GROSSMAN: Oh, okay.                              |
| 22  | THE COURT: I think he answered it already,           |
| 23  | actually.  |
| 24  | MR. GROSSMAN: Thank you.                             |
| 25  | THE COURT: If it expires it will cost more           |

|    | 111111111111111111111111111111111111111              |
|----|--|
| 1  | to transport kids.                                   |
| 2  | MR. GROSSMAN: But Ms. Hoff is objecting.             |
| 3  | And it was my understanding that the questioner was  |
| 4  | limited to the objection.                            |
| 5  | THE COURT: I thought it was Ms. Prapas,              |
| 6  | actually.  |
| 7  | MS. HOFF: Gosh. I'm sorry. I'll refrain.             |
| 8  | MR. GROSSMAN: Yeah. That's what I thought.           |
| 9  | THE COURT: It's fine. As long as it's just           |
| 10 | one at a time.                                       |
| 11 | BY MR. GROSSMAN:                                     |
| 12 | Q That's what I thought. Now, on Table 7 of          |
| 13 | your report. (Out of microphone range.) The budget   |
| 14 | from Do you still have it in front of you? I think   |
| 15 | it's I thought it was R-6, which was the budget from |
| 16 | 20 It's the 2016/2017 User Friendly Budget. (Out of  |
| 17 | microphone range.)                                   |
| 18 | MS. HOFF: It's                                       |
| 19 | MS. PRAPAS: Yeah, that's not R-6. I think            |
| 20 | you  |
| 21 | MR. LANG: Well, we have it as $$ as P-4.             |
| 22 | MR. GROSSMAN: But it didn't come in from 4.          |
| 23 | He was asked questions about it, from one of the     |

MR. LANG: You have it in -- I don't know

Respondent's --

```
1
        what your number is.
                 THE COURT: We know what we're talking about,
 2
3
       the User Friendly Budget.
                 MR. GROSSMAN: Yes.
 4
                 MR. LANG: Yeah.
 5
                MS. PRAPAS: For what year?
 6
                 THE COURT: For what year?
 7
8
              MS. JENSEN: 16/17.
9
              MR. GROSSMAN: -- 16 through 17.
                MS. PRAPAS: Okay, that -- We have --
10
                 THE COURT: Isn't that --
11
                MS. PRAPAS: We did discuss that as R-4.
12
                THE COURT: Isn't -- R-4.
13
                 MS. PRAPAS: Yes. And we did talk about
14
15
        that.
16
                 MS. HOFF: R-4, not R-6.
17
                 MR. GROSSMAN: I'm sorry.
18
                 THE COURT: R-4. The User Friendly Budget.
19
        BY MR. GROSSMAN:
         Q Okay. Do you still have that document in
20
        front of you there?
21
        A Which one?
22
23
        Q R -- The User Friendly Budget.
24
        A No.
```

Q Oh.

| 1  | MR. LANG: May I take this one also, the             |
|----|---|
| 2  | 17/18.  |
| 3  | BY MR. GROSSMAN:                                    |
| 4  | Q And I'm not sure if I think we have P-5           |
| 5  | was already used in his next year's User Friendly   |
| 6  | Budget. Directing your attention to Page 5 of the   |
| 7  | Respondent's exhibit. Would you take a look at your |
| 8  | own report.   |
| 9  | MS. PRAPAS: I'm sorry. Page 5 of                    |
| 10 | THE COURT: R-4?                                     |
| 11 | MS. PRAPAS: R-4?                                    |
| 12 | MR. GROSSMAN: R-4. Yeah. And take a look            |
| 13 | at your report.                                     |
| 14 | THE WITNESS: Yeah, yeah.                            |
| 15 | MR. GROSSMAN: Page 9.                               |
| 16 | THE WITNESS: Correct. Yeah. Oh, yeah.               |
| 17 | MR. GROSSMAN: See?                                  |
| 18 | THE WITNESS: Right. Yeah.                           |
| 19 | MR. LANG: (Whispering out of microphone             |
| 20 | range.)   |
| 21 | BY MR. GROSSMAN:                                    |
| 22 | Q Okay. Does Does the middle column tuition         |
| 23 | match up with your numbers?                         |
| 24 | MR. LANG: To 16.                                    |
| 25 | THE WITNESS: The middle column? Which               |

|     | Haber - Redirect 101                         |
|-----|--|
| ì   | MR. GROSSMAN: For                            |
| 2   | THE WITNESS: I'm looking at three documents. |
| 3   | MR. LANG: 15 to                              |
| 4   | MR. GROSSMAN: I'm sorry. 2015/2016.          |
| 5   | MR. LANG: Is that the one                    |
| 6   | MR. GROSSMAN: Your report                    |
| 7   | THE COURT: Mr Mr. Lang.                      |
| 8   | THE WITNESS: Yeah.                           |
| 9   | THE COURT: You can't coach the witness.      |
| 10  | THE WITNESS: 2015/2016 my report. Okay.      |
| 11  | I've got my finger on that.                  |
| 12  | MS. PRAPAS: What table are we looking at on  |
| 13  | his report?                                  |
| 14  | MR. GROSSMAN: We're looking at Table 7.      |
| 15  | THE WITNESS: Table 7. Right. I'm sorry.      |
| 16  | Okay.  |
| 17  | BY MR. GROSSMAN:                             |
| 18  | Q Do those numbers match up?                 |
| 19  | A Match up to what?                          |
| 20  | Q Your report.                               |
| 21  | A I'm Okay. My report 2015 Tuition.          |
| 22  | You're asking tuition?                       |
| 23  | Q Yeah.                                      |
| 24  | A The 28 Million, 457?                       |
| 3.5 |  |

Yeah.

Q

102 Haber - Redirect 1 A What are we matching it up to? 2 Q Your -- To the User Friendly Budget. A Yeah, but why? I --3 THE COURT: Page 5. 4 5 THE WITNESS: Can you --6 BY MR. GROSSMAN: 7 Q Page 5. Oh, yeah. Yes, it does. 8 A Q Okay. Thank you. 9 10 A Yes. Q And does transportation match up? 11 12 I'm sorry --MS. PRAPAS: Match up to what? 13 14 THE WITNESS: Where's the transporta --Where is it? 15 MR. LANG: Well, that's because it's --16 17 THE WITNESS: Down on the bottom. 20 -- The 18 18,208,264. Yes. 19 BY MR. GROSSMAN: 20 Q Right. 21 A Yeah, they do. 22 Q Okay. MR. LANG: And now go to the next -- (out of 23

MR. GROSSMAN: And would you go --

24

25

microphone range.)

### Haber - Redirect

|    | naber - Redirect 103                            |
|----|---|
| 1  | MR. LANG:                                       |
| 2  | MR. GROSSMAN: Would you go to                   |
| 3  | MR. LANG: They're the same thing.               |
| 4  | BY MR. GROSSMAN:                                |
| 5  | Q Okay. So the next year's budget I believe is  |
| 6  | the P-5.  |
| 7  | A Over here?                                    |
| 8  | Q Yes.  |
| 9  | A 2016/17.                                      |
| 10 | Q Yes.  |
| 11 | A Tuition.                                      |
| 12 | Q Do those numbers match up?                    |
| 13 | A Yes.  |
| 14 | Q And   |
| 15 | MS. PRAPAS: I'm sorry. Does the 2016/17         |
| 16 | tuition number match up with what?              |
| 17 | MR. GROSSMAN: With his table.                   |
| 18 | MS. PRAPAS: Well, there's three                 |
| 19 | MR. LANG:                                       |
| 20 | MS. PRAPAS: There's three columns on R-4.       |
| 21 | MR. GROSSMAN: The revi The revised              |
| 22 | column.   |
| 23 | MR. LANG: That's where his numbers came         |
| 24 | from. Yeah. That's where his numbers came from. |
| 25 | (Whispering out of microphone range.)           |

| 1  | THE WITNESS: Yeah, they match up. I didn't            |
|----|---|
| 2  | answer? I'm sorry. Yes, they match up.                |
| 3  | BY MR. GROSSMAN:                                      |
| 4  | Q Okay.   |
| 5  | A I didn't know you were waiting for me. (Laughs)     |
| 6  | MR. LANG: (Whispering out of microphone               |
| 7  | range.)   |
| 8  | MR. GROSSMAN: (Whispering out of microphone           |
| 9  | range.)   |
| 10 | MR. LANG: Let's use this one. (Whispering             |
| 11 | out of microphone range.)                             |
| 12 | BY MR. GROSSMAN:                                      |
| 13 | Q Okay. What is Do you know why there's a             |
| 14 | year omitted from your calculations on some of your   |
| 15 | tables?   |
| 16 | A Say this again now.                                 |
| 17 | Q Do you know why you omitted a year on the           |
| 18 | tables on some of these calculations?                 |
| 19 | A I've got to go back. I think I just misdated        |
| 20 | them. I I have to go back and look at my computer.    |
| 21 | I'm not happy with this for myself. Okay. Some of     |
| 22 | these numbers are mixed up and they shouldn't be. And |
| 23 | I don't know why the report came out like this. I'm   |
| 24 | not even sure it's the right draft that you have. I   |
|    |   |

think the numbers are right but I think we revised it

| 1  | several times and I'm not going to I can't answer       |
|----|---|
| 2  | the question until I go back and really look at this    |
| 3  | stuff.  |
| 4  | MR. LANG: (Whispering out of microphone                 |
| 5  | range.)   |
| 6  | BY MR, GROSSMAN:  |
| 7  | Q Is Was that an excel problem. You had                 |
| 8  | alluded to it during direct examination.                |
| 9  | A It could be.  |
| 10 | Q Did you just Was it simply a computer                 |
| 11 | glitch?   |
| 12 | MS. PRAPAS: Objection, leading.                         |
| 13 | THE WITNESS: I I  |
| 14 | THE COURT: He has to look at his computer,              |
| 15 | he said   |
| 16 | MR. GROSSMAN: Yeah.                                     |
| 17 | THE COURT: to figure it out. Correct?                   |
| 18 | THE WITNESS: Yes.                                       |
| 19 | THE COURT: Okay.  |
| 20 | THE WITNESS: Yeah, I've got to go take a                |
| 21 | I've got to go look at that to see if the revision      |
| 22 | Without changing the substance of the report, to change |
| 23 | the format of the report. That's But I can't do         |
| 24 | that here, obviously.                                   |
| 25 | BY MR. GROSSMAN:  |

| 1  | Q Okay. Now  |
|----|--|
| 2  | A So I'm looking at ma I'm looking at ma Oh,           |
| 3  | never mind.  |
| 4  | MR. LANG: Here everything got moved up.                |
| 5  | You've got to ask him this. (Whispering out of         |
| 6  | microphone range.)                                     |
| 7  | THE WITNESS: Your Honor, can I just text my            |
| 8  | client to tell him I'll be there 20 minutes late?      |
| 9  | THE COURT: Yes. He needs to let his client             |
| 10 | know he's going to be a few minutes late.              |
| 11 | THE WITNESS: Would you mind?                           |
| 12 | THE COURT: So go right ahead.                          |
| 13 | THE WITNESS: Would you mind if I text my               |
| 14 | client just to tell him I'll be about 20 minutes late? |
| 15 | THE COURT: No, go right ahead.                         |
| 16 | THE WITNESS: Okay.                                     |
| 17 | THE COURT: Mr. Lang was looking something up           |
| 18 | anyway.  |
| 19 | MR. LANG: (Whispering out of microphone                |
| 20 | range.)  |
| 21 | MR. GROSSMAN: Can you take a look at table             |
| 22 |  |
| 23 | THE WITNESS: Wait one second.                          |
| 24 | THE COURT: He has                                      |
| 25 | MR. GROSSMAN: Oh. I'm sorry.                           |

## Haber - Redirect

| 1  | THE COURT: He's texting his client to let             |
|----|---|
| 2  | him know he's running late.                           |
| 3  | MR. GROSSMAN: I'm sorry, I thought he was             |
| 4  | done, Your Honor.                                     |
| 5  | THE WITNESS: I'm telling I'm calling to               |
| 6  | tell I'm going to be between 20 minutes and a half an |
| 7  | hour late.  |
| 8  | THE COURT: Okay.                                      |
| 9  | THE WITNESS: Okay. Thank you.                         |
| 10 | THE COURT: Thank you.                                 |
| 11 | THE WITNESS: Okay.                                    |
| 12 | MR. LANG: All right. He's ready.                      |
| 13 | THE WITNESS: Did you ask me a question?               |
| 14 | MR. GROSSMAN: No.                                     |
| 15 | THE COURT: No, there's no question pending,           |
| 16 | Doctor.   |
| 17 | MR. GROSSMAN: No question.                            |
| 18 | THE WITNESS: Okay.                                    |
| 19 | BY MR. GROSSMAN:                                      |
| 20 | Q If you take a look at Table 5 and Table 7.          |
| 21 | A Mine. My Yes.                                       |
| 22 | THE COURT: Of his report?                             |
| 23 | MR. GROSSMAN: Yeah.                                   |
| 24 | THE COURT: Which was                                  |
| 25 | THE WITNESS: Got it.                                  |

| 1  | THE COURT: P-21?                                      |
|----|---|
| 2  | MR. GROSSMAN: P-21. If you moved it under             |
| 3  | If you moved If you move everything up a line.        |
| 4  | Did you know Is that the problem?                     |
| 5  | MS. PRAPAS: Objection. This is leading.               |
| 6  | THE WITNESS: I think so. But I have to look           |
| 7  | laa.  |
| 8  | THE COURT: Yes. You're leading the witness.           |
| 9  | THE WITNESS: That's what I'm going to look            |
| 10 | at.   |
| 11 | BY MR. GROSSMAN:                                      |
| 12 | Q Okay.   |
| 13 | A What?   |
| 14 | MR. LANG: (Whispering out of microphone               |
| 15 | range.)   |
| 16 | MR. GROSSMAN: I'm sorry for the delay, Your           |
| 17 | Honor.  |
| 18 | THE COURT: That's quite all right, Mr.                |
| 19 | Grossman.   |
| 20 | MR. LANG: (Whispering out of microphone               |
| 21 | range.)   |
| 22 | MS. PRAPAS: Objection. At this point their            |
| 23 | conversation is so audible that it's interfering with |
| 24 | his ability to testify from his own                   |
| 25 | MR. GROSSMAN: I'm sorry, Your Honor.                  |

| ĭ  |   |
|----|---|
|    | Haber - Redirect 109                        |
| 1  | THE WITNESS: Trust me, I can't hear.        |
| 2  | THE COURT: He can't hear.                   |
| 3  | MR, GROSSMAN: I'm sorry.                    |
| 4  | MS. PRAPAS: We don't know that.             |
| 5  | THE COURT: I think he's said he has some    |
| 6  | issue.                                      |
| 7  | THE WITNESS: Yeah, I have some hearing      |
| 8  | MS. PRAPAS: Okay.                           |
| 9  | THE WITNESS: I'm wearing two hearing aids.  |
| 10 | MS. PRAPAS: I'm sorry.                      |
| 11 | THE WITNESS: It's okay. So. I mean,         |
| 12 | they're good ones, you can't see them. See? |
| 13 | MS. PRAPAS: I'm sorry. I did not hear that. |
| 14 | I apologize.                                |
| 15 | THE COURT: They're good ones.               |
| 16 | THE WITNESS: They're good. You can't        |
| 17 | Yeah, but they are.                         |
| 18 | THE COURT: But I think you mentioned that   |
| 19 | before.                                     |
| 20 | THE WITNESS: And I can adjust them with my  |
| 21 | phone.                                      |
| 22 | MR. LANG: (Whispering out of microphone     |
| 23 | range.)                                     |
| 24 | BY MR. GROSSMAN:                            |

Q Okay. During the course of your cross

1 examination you were asked about the ability -- I'm sorry. Withdraw that. During the course of your cross 2 3 examination you were asked about whether you considered a public question to the population, or the -- the 4 voters in Lakewood, concerning the -- concerning 5 6 raising the -- raising taxes. Do you recall that? A No. Do I recall being asked the question? 7 8 Q Yes. 9 A Yes. 10 Okay. Did you have -- Did you examine the 11 ability of the people in Lakewood to pay -- to --12 A Yes, I -- Yes, -- to -- to -- Well, let me finish asking. 13 14 MS. PRAPAS: Objection. 15 THE WITNESS: I'm sorry. 16 BY MR. GROSSMAN: 17 Q Did you examine the ability of the people in 18 Lakewood to pay for taxes that were raised? To raise taxes, rather. 19 20 A Yes. 21 Q Okay. What did you look at? Well, I looked at per capita income. I looked at 22 23 the ranking of where -- where Lakewood is, in terms of 24 per capita income.

25

Q Okay.

A I looked at percentage of people employed. 1 2 O Okay. What -- Do you recall what your 3 conclusions were? 4 A I -- Okay --MS. PRAPAS: Objection. He said that he 5 didn't consider any of this in -- in conducting the 6 analysis for his report. 7 MR. GROSSMAN: Your Honor. 8 9 MS. PRAPAS: That was his testimony. MR. GROSSMAN: Your Honor, he was -- he was 10 asked whether he considered the rep -- these abilities. 11 12 Or whether --MS. PRAPAS: That was not what he was asked. 13 14 MR. GROSSMAN: He was asked whether he considered these factors. 15 THE COURT: Yes. 16 17 MR. GROSSMAN: And I asked him why not. He's -- He's answering --18 19 THE COURT: Well, no. You didn't ask him why 20 not. MR. GROSSMAN: Well, I'm sorry. Why -- Why 21 not? 22 THE COURT: But he answered the question that 23 he didn't consider these -- this factor. 24 THE WITNESS: Why not? 25

I considered Lakewood a poor -- a generally poor

community. And I made an assumption that a poor

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limit.

| 1  | community would have Just an assumption that a          |
|----|---|
| 2  | poor community would have less of an ability to pay     |
| 3  | taxes. I based it on per capita income. And I believe   |
| 4  | Lakewood ranks 555th out of 564 communities in the      |
| 5  | State, in terms of per capita income. Amongst adult     |
| 6  | males, there's only about a 30 percent employment rate. |
| 7  | The med median in Here's some things I looked at.       |
| 8  | Okay, in considering.                                   |
| 9  | Q What's the  |
| 10 | A My report My report                                   |
| 11 | MS. PRAPAS: Objection. This is going beyond             |
| 12 | the scope of the cross.                                 |
| 13 | THE COURT: It is going beyond the scope of              |
| 14 | direct.   |
| 15 | THE WITNESS: I'm sorry.                                 |
| 16 | MR. GROSSMAN: Well, but Well, I think the               |
| 17 | door was opened.  |
| 18 | MS. PRAPAS: Well.                                       |
| 19 | THE COURT: But he said he didn't consider               |
| 20 | it.   |
| 21 | MR. GROSSMAN: Then I asked him                          |
| 22 | THE COURT: So it's not a factor in his                  |
| 23 | analysis.   |
| 24 | THE WITNESS: Okay.                                      |
| 25 | MR. GROSSMAN: But                                       |

|     | Haber - Redirect 114                              |
|-----|---|
| 1   | THE COURT: For whatever reason, he didn't         |
| 2   | consider it.                                      |
|     |   |
| 3   | MR. GROSSMAN: Well.                               |
| 4   | THE COURT: Because now he's saying he did         |
| 5   | consider it                                       |
| 6   | MR. GROSSMAN: Well, he thought about it.          |
| 7   | THE COURT: and rejected it. But that's            |
| 8   | not what his answer was before.                   |
| 9   | MR. GROSSMAN: Your Honor, I think                 |
| LO  | THE COURT: So did you consider it and reject      |
| 11  | it as any kind of a factor? Is that the question? |
| 12  | MR. GROSSMAN: I think that I think that's         |
| 13  | the   |
| L4  | MS. PRAPAS: Well, wait.                           |
| 15  | THE WITNESS: What's                               |
| 16  | THE COURT: Is that the question?                  |
| 17  | THE WITNESS: Please ask me a question I can       |
| 18  | answer.   |
| 19  | MS. PRAPAS: I'm sorry. Go ahead. I just           |
| 20  | didn't want Mr. Grossman to                       |
| 21  | THE COURT: To give the answer.                    |
| 22  | MS. PRAPAS: to testify on behalf of the           |
| 23  | witness.  |
| 24  | MR. GROSSMAN: I'm sorry. I I'm not                |
| 2.5 | trying to   |

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BY MR. GROSSMAN:

THE COURT: I understand, Mr. Grossman. So,
I understood him to say that he did not consider the
factor. He's trying to say that he considered it and
rejected -- rejected it. Maybe that's the question.
BY MR. GROSSMAN:

Q Did you consider it and reject it?

THE COURT: Without looking at your notes.

THE WITNESS: No, I -- I'm sorry. Okay.

Okay, without looking at my notes. I -- In formulating opinion, I consider all factors. Just because they're not in my report doesn't mean I don't think about them in formulating opinion. I came up with an opinion in terms of -- an opinion in terms of what I thought -what I thought was needed in Lakewood to adequate --I'm not going to use the word. -- to provide a good educa -- the same -- all terminology, thorough and efficient. I formulated opinion that I thought that Lakewood does not have the means to fund the public school children's adeq -- you know, I used the word adequately, in good fashion. Okay. Part of what a consultant does is formulate an opinion. I was formulating an opinion. And I looked at a lot of factors, although some of them may nec -- not necessarily have been in my report.

| 1  | Q Okay. You You indicated there were                   |
|----|--|
| 2  | certain factors that you looked at in formulating that |
| 3  | opinion.   |
| 4  | A Okay.  |
| 5  | Q And what were those factors?                         |
| 6  | A Growth of enrollment in the public schools in        |
| 7  | MS. PRAPAS: Objection. He already testified            |
| 8  | that he did not consider any of those factors in his   |
| 9  | report.  |
| 10 | THE WITNESS: I said                                    |
| 11 | THE COURT: Well, I think he said he                    |
| 12 | considered growth.                                     |
| 13 | THE WITNESS: Huh?                                      |
| 14 | BY MR. GROSSMAN:                                       |
| 15 | Q Considered growth.                                   |
| 16 | A I I considered grow I considered growth of           |
| 17 | enrollment in the public schools, growth of enrollment |
| 18 | in the non-public schools. Those are the Those are     |
| 19 | the major factors I considered. And I I think I        |
| 20 | even I mentioned some in the report, and if I didn't   |
| 21 | you can throw out my testimony, that Lakewood was      |
| 22 | unique in Lakewood was unique in terms of the ratio    |
| 23 | of public to non-public schools in the State of New    |
| 24 | Targett And those were factors I considered There      |

were other factors, but those were specific factors.

| 1  | THE COURT: Hm hmm.                                |
|----|---|
| 2  | MR. LANG: (Whispering out of microphone           |
| 3  | range.)   |
| 4  | BY MR. GROSSMAN:                                  |
| 5  | Q There were other factors that you indicated     |
| 6  | you rejected. Why did you Can you tell Can you    |
| 7  | tell us what why you rejected other factors?      |
| 8  | A I didn't reject any factors. Just some I didn't |
| 9  | include in my report. All right?                  |
| 10 | Q Okay. And what                                  |
| 11 | A Oh, well  |
| 12 | MS. PRAPAS: Objection.                            |
| 13 | THE WITNESS: Okay. No, I                          |
| 14 | THE COURT: There's no question.                   |
| 15 | THE WITNESS: I'm sorry. Here, are factors         |
| 16 | that  |
| 17 | MS. PRAPAS: Objection, there's no                 |
| 18 | THE COURT: There's no question.                   |
| 19 | THE WITNESS: Question, please.                    |
| 20 | MR. GROSSMAN: Okay.                               |
| 21 | THE WITNESS: I'm sorry. I thought I was           |
| 22 | answering.  |
| 23 | BY MR. GROSSMAN:                                  |
| 24 | Q What factors then did you consider but not      |
| 25 | include in your report?                           |

MS. PRAPAS: Objection, this was asked and answered.

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THE WITNESS: I -- Community --

THE COURT: I'll let him answer it.

THE WITNESS: Okay. A growth of population of the community. Median mean income. Racial comp --Racial and ethnic -- Racial and ethnic composition of the whole community. These are typical things -typical things I look at, but not -- did not include in the report. I did include in the report, if I may answer that, that I didn't just mention in the previous question. I did look at free and reduced lunch, indicating the number of children who are in need of help. You know, the kids -- the kids that -- the children at risk. I did take a look at the number of children in needs -- who need special education. I took note of the number of children who -- I took free and reduced lunch, Title 1 kids. But I didn't look at a lot of overriding community factors. As I said, median income, mean income, growth of population in the community, people who come to the community. There are a lot of te -- Lakewood has a large transient population. People who come there temp -- live there temporarily and move out. I didn't consider those.

MR. LANG: (Whispering out of microphone

| ur Honor. I lost  |
|-------------------|
| ur Honor. I lost  |
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MS. PRAPAS: Objection. Withdrawn. Sorry.

THE COUFT: Because you did ask that question.

MS. PRAPAS: Yes.

THE COURT: You did.

MS. PRAPAS: Yep.

THE WITNESS: I'm not an urban planner. But

I make an assumption that there's just so much space in
a community. They're going to, you know -- And I

didn't, you know, I didn't look -- I don't know the
master plan. I don't know what the limitations are, in
terms of building heights. I mean, is it 30 feet, is
it 60 feet? Can you build a 200 room -- a 200

apartment complex going straight up? Is there room to
do that? That's all I meant. There's no way to
determine that.

#### BY MR. GROSSMAN:

Q Okay. And so, if I understand what you just said. And I don't -- I hope this isn't leading. But if it is, in the interest --

THE COURT: If it is, there'll be an objection.

### BY MR. GROSSMAN:

Q There'll be an objection. So, you -- Are you aware of whether or not there are any proposals in Lakewood to raise the height variance -- rather to

| 1  | Haber - Redirect 123                                  |
|----|---|
| 1  | raise the height limitation?                          |
| 2  | A I have I have no idea.                              |
|    |   |
| 3  | Q Okay. So, to paraphrase cross, if you               |
| 4  | actually get a bigger bottle, you can put more in it. |
| .5 | A Sure.   |
| 6  | MR. LANG: (Whispering out of microphone               |
| 7  | range.)   |
| 8  | BY MR, GROSSMAN:                                      |
| 9  | Q Okay. Why didn't you use the federal                |
| 10 | numbers?  |
| 11 | MR. LANG: And show it to him                          |
| 12 | THE WITNESS: Federal numbers for what?                |
| 13 | MS. PRAPAS: Objection. Vague.                         |
| 14 | THE COURT: Mr. Lang.                                  |
| 15 | MR. GROSSMAN: I'm sorry.                              |
| 16 | THE COURT: How about did he use the federal           |
| 17 | numbers.  |
| 18 | MR. GROSSMAN: Did Did you use Okay.                   |
| 19 | MR. LANG: Just show it to him                         |
| 20 | THE COURT: Did you use the federal numbers,           |
| 21 | Doctor?   |
| 22 | THE WITNESS: I'm sorry?                               |
| 23 | THE COURT: Did you use the federal numbers?           |
| 24 | THE WITNESS: I No. I I don't know                     |
| 25 | what you're referring to, federal numbers.            |

| 1  | Haber - Redirect 122                                |
|----|---|
| 1  | BY MR. GROSSMAN:                                    |
| 2  | Q Okay. For the                                     |
| 3  | A I heard that. But I just don't know what it       |
| 4  | means.  |
| 5  | Q I'm sorry.  |
| 6  | MR. LANG: (Whispering out of microphone             |
| 7  | range.)   |
| 8  | MR. GROSSMAN: (Whispering out of microphone         |
| 9  | range.)   |
| 10 | MR. LANG: (Whispering out of microphone             |
| 11 | range.)   |
| 12 | THE WITNESS: If you're asking me if I used          |
| 13 | the United States Census to look at certain things. |
| 14 | MS. PRAPAS: Objection. There is no question         |
| 15 | pending.  |
| 16 | THE COURT: Wait, wait, wait. There's                |
| 17 | no question.  |
| 18 | THE WITNESS: Oh, I'm sorry. No, he asked me         |
| 19 | the question.                                       |
| 20 | MR. GROSSMAN: There's no question.                  |
| 21 | THE COURT: There's no question.                     |
| 22 | BY MR. GROSSMAN:                                    |
| 23 | Q Did you use Did you use the United States         |
| 24 | Census?   |
| 25 | A To look at certain data; yes.                     |

| 1  | Q What data What data?                                 |
|----|--|
| 2  | A Again, you said, I didn't put it in my report.       |
| 3  | But I looked at population, population changes between |
| 4  | 2000, 2010, 2016, median income chan change, mean      |
| 5  | income change.   |
| 6  | (Courtroom Door)                                       |
| 7  | THE WITNESS: Those kinds of stuff.                     |
| 8  | MR. STARK: For the record. There's a                   |
| 9  | There's a sequestration order.                         |
| 10 | THE COURT: Yes. She just has to wait                   |
| 11 | outside.   |
| 12 | MR. STARK: If you're If you just want to               |
| 13 | have a seat in the waiting area.                       |
| 14 | (Courtroom Door)                                       |
| 15 | MR. LANG: (Whispering out of microphone                |
| 16 | range.)  |
| 17 | BY MR. GROSSMAN:                                       |
| 18 | Q Did you fi During the course of cross                |
| 19 | examination you were asked whether or not there was    |
| 20 | you considered whether or not the busing of non-public |
| 21 | students included out of state students out of         |
| 22 | district students, or out of or even out of state      |
| 23 | students. Do you recall?                               |

MS. PRAPAS: Objection. That wasn't -- That

was not discussed on Cross.

24

1 MR. GROSSMAN: It was.

THE COURT: It was.

MS. PRAPAS: No, it wasn't involving busing.

It was involving -- Oh, go ahead. Go ahead.

THE COURT: It was.

MS. PRAPAS: Yes. Withdrawn.

THE COURT: It involved both, actually.

MS. PRAPAS: Sorry.

#### BY MR. GROSSMAN:

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Q Yeah, okay. Did -- Is there anyway of determining -- I mean -- Withdraw that.

MR. LANG: (Whispering out of microphone range.)

#### BY MR. GROSSMAN:

Q I'm sorry. During the cross examination, you

-- as I said -- I'll withdraw my entire question and

re-ask it. During the course of cross examination, you

were asked whether or not you considered the busing of

out of district or out of state non-public students.

Do you recall that question?

A No. I -- I don't remember the question. But, no.

I -- I don't remember the question. Ask -- Maybe ask

again. What was I asked?

MR. LANG: Enrollment. Enrollment.

THE COURT: Mr. Lang. You -- You have to

|     | Haber - Redirect 12  |
|-----|--|
| 1   | control yourself. Your voice is going to get picked up   |
| 2   | on the record. It's just going to create havoc here.   |
| 3   | This is Mr. Grossman's witness.  |
| 4   | BY MR. GROSSMAN:   |
| 5   | Q Okay. Why didn't you consider the I'm  |
| 6   | sorry. You were asked during cross examination about   |
| 7   | whether you considered the dis the busing of out of  |
| 8   | district or out of state students.   |
| 9   | A I I looked at a transportation budget kind of  |
| 10  | as a whole. So I'm not sure I differentiated that.   |
| 11  | MR. LANG: (Whispering out of microphone  |
| 12  | range.)  |
| 13  | THE COURT: Mr. Lang.   |
| 14  | MR. LANG: So sorry. (Whispering out of   |
| 15  | microphone range.)   |
| 16  | THE WITNESS: I can't use it.   |
| 17  | THE COURT: The problem is it gets picked up  |
| 18  | on the recorder.   |
| 19  | MS. PRAPAS: I didn't hear  |
| 20  | THE COURT: And there's going to sound like   |
| 21  | there's questions being asked. When it's in fact just  |
| 22  | Mr. Lang trying to tell his attorney what to say.  |
| 23  | MS. PRAPAS: I didn't hear what the witness   |
| 24  | just said. I'm sorry. What did you say?  |
| 7.1 | Section and the section of the secti |

THE WITNESS: I'm sorry?

|    | Haber - Redirect / Recross 126                         |
|----|--|
| 1  | THE COURT: He said he can't hear it.                   |
| 2  | MS. PRAPAS: Okay. Okay.                                |
| 3  | MR. GROSSMAN: Yeah.                                    |
| 4  | THE COURT: But it's not just you I have to             |
| 5  | worry about, Doctor.                                   |
| 6  | THE WITNESS: Oh.                                       |
| 7  | THE COURT: I have to worry about the                   |
| 8  | transcript.  |
| 9  | THE WITNESS: Got you.                                  |
| 10 | THE COURT: If there is going to be one.                |
| 11 | MR. LANG: (Whispering out of microphone                |
| 12 | range.)  |
| 13 | THE COURT: Is there anything else, Mr.                 |
| 14 | Grossman.  |
| 15 | MR. GROSSMAN: No, I don't think so, Your               |
| 16 | Honor.   |
| 17 | THE COURT: All right. Thank Thank you.                 |
| 18 | MR. GROSSMAN: Thank you. I have no further             |
| 19 | questions.   |
| 20 | THE COURT: Do you have anything, Ms. Prapas?           |
| 21 | RECROSS EXAMINATION BY MS. PRAPAS:                     |
| 22 | Q Just a couple of questions. So, you                  |
| 23 | testified that you only looked at expenditures and you |
| 24 | didn't consider revenue. But in Table 7, you have      |
| 25 | Column 7 and 8 and 9, which are revenue.               |

1 A Yeah.

Q Table 7 of your report, which is -
A Yeah. I -- What I meant is, didn't consider all
of those.

Q Okay.

MR. GROSSMAN: Pointing to R-20.

MS. PRAPAS: Okay.

THE WITNESS: Yeah, I'm referring to R-20. BY MS. PRAPAS:

Q And you just testified that if the LSTA pilot program is not reviewed -- is not renewed, that it would cost the District more money. But in your report, you don't -- you do not perform any analysis as to how a non-renewal of that pilot program would affect the cost to the District. Correct?

#### A Correct.

Q Okay. And you just testified that in your tuition and your -- I'm sorry. -- your tuition column in Table 5 and Table 6, I believe, that the figure for 2015/16, which you have as 25,449,467 -- I'm sorry. For the 2016/17 school year, you just testified that your number, 28,457,996, correlated to what is marked as R-4, the User Friendly Budget for 2016/17, the undistributed expenditures instruction tuition row, for the 2015/16 revised school year. And those -- that

|    | Haber - Recross / Colloquy 12                 |
|----|---|
| 1  | number matches. It's also 28,457,996. Is that |
| 2  | correct?                                      |
| 3  | A Yes.  |
| 4  | Q Okay. But that revised column is not the    |
| 5  | actual expenditures for that year.            |
| 6  | A I understand that.                          |
| 7  | Q Okay.                                       |
| 8  | A Yes.  |
| 9  | MS. PRAPAS: Okay. Okay. No further            |
| 10 | questions.                                    |
| 11 | THE WITNESS: Thank you.                       |
| 12 | THE COURT: All right. Thank you very much.    |
| 13 | MR. GROSSMAN: Thank you.                      |
| 14 | THE WITNESS: Thank you.                       |
| 15 | MR. LANG: Thank you.                          |
| 16 | THE COURT: Thank you, Doctor. You're          |
| 17 | excused.                                      |
| 18 | THE WITNESS: Now, am I still a witness?       |
| 19 | THE COURT: No, you're done.                   |
| 20 | MR. LANG: He's finished.                      |
| 21 | THE WITNESS: I can talk.                      |
| 22 | THE COURT: No, you can't talk. You're done    |
| 23 | THE WITNESS: Oh, no. Not here.                |
| 24 | MR. LANG: Now you can talk to us.             |
| 25 | THE COURT: Oh, yes. Of course.                |

| . V. |   |
|------|---|
|      | Colloquy 129                                      |
| 1    | MS. PRAPAS: But                                   |
| 2    | THE COURT: Thank you very much.                   |
| 3    | THE WITNESS: Thank you all.                       |
| 4    | THE COURT: Thank you. Have a good day.            |
| 5    | MS. PRAPAS: Remember he's sequestered.            |
| 6    | THE WITNESS: What?                                |
| 7    | MS. PRAPAS: He's still sequestered. Okay.         |
| 8    | MR. LANG: I appreciate it.                        |
| 9    | THE WITNESS: Now, I can Now, I can talk.          |
| 10   | Right?  |
| 11   | MR. LANG: Yeah,                                   |
| 12   | THE COURT: No, you Yes. Doctor Haber.             |
| 13   | Doctor.   |
| 14   | MR. LANG: I think we have We have                 |
| 15   | THE COURT: You can't discuss your testimony       |
| 16   | with any other witnesses or anything.             |
| 17   | THE WITNESS: No, no. There's No, no, but          |
| 18   |   |
| 19   | MR. LANG: But they can talk to us. Right?         |
| 20   | THE WITNESS: No, something                        |
| 21   | THE COURT: You can certain discuss He can         |
| 22   | certainly talk to his attorneys at this juncture. |
| 23   | MS. PRAPAS: No.                                   |
| 24   | THE COURT: No?                                    |
|      |   |

MR. STARK: He's -- He's a witness. He's not

# Colloquy

| 1   |   |
|-----|---|
| 2   | MR. GROSSMAN: No, he can't talk to us.              |
| 3   | MS. PRAPAS: He's not his client.                    |
| 4   | THE COURT: He's                                     |
| 5   | MR. LANG: Oh, you can't talk to us. Okay.           |
| 6   | So then   |
| 7   | THE COURT: Oh, he's just a witness. Okay.           |
| 8   | MR. LANG: Okay.                                     |
| 9   | THE COURT: All right. Thank you very much.          |
| 10  | MR. LANG: Thank you.                                |
| 11  | THE COURT: I don't think there's any reason         |
| 12  | for it not for him not to, but. All right. So       |
| 13  | we're going to take a short break.                  |
| 14  | (BRIEF RECESS)                                      |
| 15  | THE COURT: All right. We're on the record.          |
| 16  | MR. LANG: Your Honor.                               |
| 17  | THE COURT: Yes.                                     |
| 18  | MR. LANG: Before we call the witness, I'd           |
| 19  | like to put something Ask for administrative notice |
| 20  | of  |
| 21  | MR. GROSSMAN: A judicial notice.                    |
| 22  | MR. LANG: Judicial notice of the taxpayer           |
| 23  | guide to educational spending for Lakewood School   |
| 24  | District, 2017. This is                             |
| 25  | THE COURT: Have you shown it Have you               |
| - 1 |   |

| 1  | shown it to the witnesses?                         |
|----|--|
| 2  | MR. LANG: No. And I may just make copies.          |
| 3  | They have it also. This is                         |
| 4  | THE COURT: Well, let them look at it and           |
| 5  | then Why don't we take the witness and then we can |
| 6  | deal with that a little later.                     |
| 7  | MR. LANG: All right. Yeah, I wanted the            |
| В  | witness to read from it.                           |
| 9  | THE COURT: Oh. Well.                               |
| 10 | MR. GROSSMAN: Well, but she can.                   |
| 11 | THE COURT: She can. You can show it to her         |
| 12 | whenever.  |
| 13 | MR. LANG: Okay. All right.                         |
| 14 | THE COURT: Okay.                                   |
| 15 | MR. LANG: Will do.                                 |
| 16 | THE COURT: So let's call the                       |
| 17 | MR. LANG: All right. So let's call the             |
| 18 | witness. We're calling Malka Spitz-Stein.          |
| 19 | THE COURT: Okay. If you'd just come up             |
| 20 | here, please. Okay. If you'd just raise your right |
| 21 | hand. Stand up.                                    |
| 22 | THE WITNESS: Oh, okay.                             |
| 23 | THE COURT: Okay.                                   |
| 24 | MALKA SPITZ - STEIN, PETITIONER'S                  |
| 25 | WITNESS, SWORN.                                    |

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| 1    | Colloquy / Spitz-Stein - Direct 132                     |
|------|---|
| 1    | THE WITNESS: Yes.                                       |
| 2    | THE COURT: Okay. Just state your name.                  |
| 3    | THE WITNESS: Malka Stein.                               |
| 4    | THE COURT: M-A-L-K-A?                                   |
| 5    | THE WITNESS: Hm hmm.                                    |
| 6    | THE COURT: And last name?                               |
| 7    | THE WITNESS: Spitz, S-P-I-T-Z. And then                 |
| 8    | hyphen, Stein, S-T-E-I-N.                               |
| 9    | THE COURT: All right. Thank you. Have a                 |
| 10   | seat. Just keep your voice up. Everything is being      |
| 11   | recorded.   |
| 12   | THE WITNESS: Oh.  |
| 13   | THE COURT: Okay. Mr. Lang, your witness.                |
| 14   | DIRECT EXAMINATION BY MR. LANG:                         |
| 15   | Q What do you do for a living?                          |
| 16   | A I'm the supervisor of STEM for Lakewood School        |
| 17   | District and supervisor of Chapter 192, 193 grants.     |
| 18   | Q What What is STEM?                                    |
| 19   | A Science Technology Engineering and Math.              |
| 20   | Q What subjects And more on the different               |
| 21   | subjects in the high school or elementary schools, does |
| 22   | that require supervision over?                          |
| 23   | A It's K to 12 Science, K to 12 Math. Technology, K     |
| - 24 | to 12. And then Engineering is at the high school, 9    |
| 25   | to 12.  |

#### Spitz-Stein - Direct

|     | Q     | Okay. | How | long | have | you | been | curriculum |
|-----|-------|-------|-----|------|------|-----|------|------------|
| sup | ervis | or?   |     |      |      |     |      |            |

- A I think 7 -- This is my 8th year.
- Q What is the role of curriculum supervisor?

  A The role of curriculum supervisor, as I see it, is to ensure that every teacher has -- has a high quality curriculum. To provide professional development, to make sure that they understand the curriculum and what the standards are, and how they're going to implement that in the classroom. And then the third part is to monitor and make sure that -- that the curriculum and the training are being implemented correctly in the classroom and that -- and that the delivery is high quality for their students.
- Q Okay. How long have you been at the Lakewood School District?
- A Ten years.

- Q Ten years.
- A This is my 11th year.
- Q 11th year. Okay. Yeah, what did you do before you were in the Lakewood School District?
- A I was a high school Math teacher at Long Branch High School.
- Q How -- How many years were you at Long Branch High School?

| - |  |
|---|--|
|   |  |
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|   |  |

|    | Spitz-Stein - Direct 134                              |
|----|---|
| 1  | A 6 I came mid-year. So, 6 and a half or I            |
| 2  | think 7 and a half.                                   |
| 3  | Q Okay. What did you do before that?                  |
| 4  | A Before that I was in school in I was in college     |
| 5  | and I was teaching in a private school.               |
| 6  | Q What did you study in college?                      |
| 7  | A My undergrad was in psychology. Then I went back    |
| θ  | to school for Math. And then I got my masters in Math |
| 9  | after that.   |
| 10 | Q Okay. How many In your current role as              |
| 11 | curriculum supervisor, how many different schools do  |
| 12 | you supervise?  |
| 13 | A 7.  |
| 14 | Q Is that all the schools?                            |
| 15 | THE COURT: Is that a yes?                             |
| 16 | THE WITNESS: Yes. Hm hmm.                             |
| 17 | BY MR. LANG:  |
| 18 | Q Does Lakewood have an assistant                     |
| 19 | superintendent in charge of curriculum?               |
| 20 | A No.   |
| 21 | Q Does Lakewood have any assistant                    |
| 22 | superintendent?                                       |
| 23 | A No.   |
|    |   |

Did it ever?

Yes.

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been here for 4 -- for at least 4 years, means that

they've received professional development or training

for those 4 years. And that -- And then you -- And

| 1  | Land to the Control of the Control o |
|----|--|
|    | Spitz-Stein - Direct 135   |
| 1  | Q When?  |
| 2  | A Maybe 5 years ago, or 6 years ago.   |
| 3  | Q Okay.  |
| 4  | A But since then we haven't had one.   |
| 5  | Q Are you familiar with before that? Going   |
| 6  | back a decade?   |
| 7  | A No.  |
| 8  | Q You wouldn't know Okay. What happened to   |
| 9  | the position?  |
| 10 | A I don't exactly know.  |
| 11 | Q But as far as you know, it no longer exists?   |
| 12 | A As far as I know.  |
| 13 | Q Okay. All right. Do you You don't She  |
| 14 | doesn't need her summary. What is What is a tenured  |
| 15 | teacher?   |
| 16 | A A tenured teacher is a teacher who's been rated  |
| 17 | effective, or highly effective, for 4 years. And then  |
| 18 | they get tenure in the District.   |
| 19 | Q Is it better to have tenured teachers?   |
| 20 | A In my opinion, more experienced teachers are   |
| 21 | better. So having having someone who's been I  |
| 22 | mean, specifically for Lakewood, having someone who's  |

23

24

| 1  | then after that level they can start to implement it   |
|----|--|
| 2  | probably probably at a higher level.                   |
| 3  | Q So, how how does Does What does the                  |
| 4  | historic trend in the Lakewood High School, in Math    |
| 5  | Department, of non-tenured teachers? Teachers who have |
| 6  | not attained tenure.                                   |
| 7  | MS. JENSEN: Object. Objection, Your Honor.             |
| 8  | Just, we don't have a time frame here. There's no      |
| 9  | THE COURT: We don't have a foundation. So              |
| 10 | why don't we start with building a foundation          |
| 11 | MR. LANG: Okay.  |
| 12 | THE COURT: and then we'll get to the                   |
| 13 | the questions.   |
| 14 | BY MR. LANG:   |
| 15 | Q Okay. Are there How many tenured teachers            |
| 16 | are in the Lakewood High School Math Department        |
| 17 | currently?   |
| 18 | A Can I have a minute to think?                        |
| 19 | THE COURT: Sure.                                       |
| 20 | MR. LANG: Pardon?                                      |
| 21 | THE WITNESS: Okay.                                     |
| 22 | THE COURT: She needs a minute to think.                |
| 23 | THE WITNESS: I think it's I think its 4,               |
| 24 | 4 teachers.  |
| 25 | BY MR. LANG:   |

|     | 4 |  |
|-----|---|--|
| 137 |   |  |

|    | Spitz-Stein - Bilect                                   |
|----|--|
| 1  | Q Out of how many teachers total?                      |
| 2  | A This year, I think 13.                               |
| 3  | Q 13?  |
| 4  | A Hm hmm.  |
| 5  | Q And previous years, how many Let's say the           |
| 6  | year before and the year before that.                  |
| 7  | A So, since since I've been in the position,           |
| 8  | we've  |
| 9  | THE COURT: Well, how long have you been in             |
| 10 | the position?  |
| 11 | THE WITNESS: Seven years.                              |
| 12 | THE COURT: Okay.                                       |
| 13 | THE WITNESS: Yeah, this is my 8th year. I'm            |
| 14 | sorry. So, since I've been in the position, I think    |
| 15 | we've always we've always had over 60 percent. I       |
| 16 | think it ranged maybe from 60 to, like, to mid 70's of |
| 17 | our Math Department the High School Math Department    |
| 18 | staff, non-tenured.                                    |
| 19 | BY MR. LANG:   |
| 20 | Q Non-tenured.   |
| 21 | A Hm hmm.  |
| 22 | Q How does this affect student student                 |
| 23 | learning and student achievement by having             |
| 24 | MS. JENSEN: I'll let you finish there.                 |
|    |  |

BY MR. LANG:

#### Spitz-Stein - Direct

Q -- by having 60 percent, or whatever number you said on the record, of non-tenured teachers?

A Primarily, the -- our teachers who are non-tenured are very of -- very often probably only first or second year teachers, period. Like, forget what they've done in Lakewood, but they're very often out -- fresh out of college. So, it means that -- that, you know, by putting inexperienced teachers in front of them, it means that they need multiple train -- They need a lot of training. They also don't -- don't bring with them, like, kind of, like, like a bag full of strategies and tricks.

When students don't understand concepts, they -they pretty much only know one way of doing something.
They're also at that point, just teaching to the class
at large, and don't exactly know how to differentiate
for individual students. That -- That, in my opinion,
would come with more experience. When you're -- When
you've done something more than once, you can kind of
anticipate what your students' misunderstandings may
be. Rather than -- Rather than trying to address
misunderstanding after it already happened.

Q What does differentiate mean?

A Differentiate is when you take your instruction and you -- and you tailor it to -- to the individual

| 1  | student sitting it front of you.                       |
|----|--|
| 2  | Q Is having the number of non-tenured teachers         |
| 3  | in Lakewood High School, is it high compared to what - |
| 4  | what would be ideal for the stu                        |
| 5  | MS. JENSEN: Objection.                                 |
| 6  | THE COURT: Wait. Yeah.                                 |
| 7  | MR. LANG: Okay. You said, high compared to             |
| 8  | other districts.                                       |
| 9  | THE COURT: No, no. Let                                 |
| 10 | MR. GROSSMAN: Strike.                                  |
| 11 | THE COURT: Okay.                                       |
| 12 | MS. JENSEN: I object to the second question            |
| 13 | as well, Your Honor. There's no There's no             |
| 14 | foundation. There's no personal knowledge.             |
| 15 | MR. LANG: Okay. Could I                                |
| 16 | THE COURT: Yes. Let's talk about the Math              |
| 17 | <del>**</del>  |
| 18 | MR. LANG: Could I ask                                  |
| 19 | THE COURT: Math Department in Lakewood                 |
| 20 | High School.   |
| 21 | BY MR. LANG:   |
| 22 | Q Compared Compared to what you've seen in             |
| 23 | Long Branch Okay.                                      |
| 24 | THE COURT: Well, we have no idea what she              |
| 25 | saw in Long Branch or what she did in Long Branch.     |

Spitz-Stein - Direct

|     | DV | MD  | TANG . |  |
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| - 1 | DI | Mr. | LANG:  |  |

- Q In Long Branch, did Long Branch have more tenured teachers?
- A When I was there, it definitely did.
  - Q Do you remember --
- A Numbers?
- Q -- what the number would be? Or, in terms of percent.
- A No. No way I can tell you what percent it was.
- Q Based on your recola -- recollection, were the majority of teachers that you worked with at your previous position at Long Branch, were a majority of them experienced tenured teachers?
- A Definitely when I first got the job. I would have to actually think back to people who kind of shifted over the years. But when I first -- When I first began working there, there was only one other new teacher, first year teacher there with me. And maybe 1 or 2 that were 2 or 3 years. But at that point tenure was 3 -- At that point tenure, you only needed 3 years for tenure. So, I would say -- I would say a large majority were tenured.
- Q How many this year are 1 or 2 year teachers, which -- in the Lakewood High School Math Department?
- A There's definitely -- We have 3 first year

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teachers. And I think 2 second year teachers. But that -- that I would have to actually look. But definitely 3 -- definitely 3 first year, and I'm pretty sure 2 second year teachers.

- Q And okay. Tenure you said was 4 years. So, I'm not going to ask you about 3 years because -- Do you know off hand how many in their third --I know we have 3 teachers that are in Year 4.
- That I know for sure. I don't know about Year 3 though. That I would have to think.
- What's the turnover in the teachers that you supervise? I guess, in Lakewood Math Department, though I -- I could ask you about Science also. But we'll stick to Math. What's the turnover? Like, how many new teachers that you -- Well, you -- Well, how many new teachers this year?
- A 3. 3 new teachers this year.
- Q 3. Okay. Is there -- Is there any concern that you have that makes it difficult in Lakewood High School, or in Lakewood School District, to hold on to teachers year after year?
- You mean, right -- right now? I guess for the past few years, because of teacher instability, we have teachers who -- who I think are very devoted to our students. But -- But they're -- But they're not

#### Spitz-Stein - Direct

confident that they'll have their job at the end of the year. So, many of them are going on interviews. Some of them are actually going on interviews now. When they leave, they -- I think most of them really do feel sorry that they're leaving our students. But they just feel like, you know, they -- they can't stay in a school that's not stable. And in a school where -- I'm saying, if they -- many of them are being offered salaries, just like right -- just like right off the bat, between 10 and 15 Thousand Dollars more than what they're getting paid in Lakewood. So they just feel like they have to make better financial decisions for their families.

Q Can I ask you to read from the Taxpayers Guide to Educational Spending, in terms of the -- the median salary?

THE COURT: Why don't you first show it to her and ask her if she knows what it is.

MR. LANG: Oh.

THE COURT: And what's it marked?

MR. LANG: This is marked as 10-1. But there's a whole bunch. I think I have all the districts' --

THE COURT: You mean, P-10-1?

MR. LANG: Yes.

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|    | Spitz-Stein - Direct 143                               |
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| 1  | THE COURT: P-10-1.                                     |
| 2  | MR. LANG: And this is Lakewood. The one                |
| 3  | that says Lakewood on it.                              |
| 4  | THE COURT: Okay. Well, just show it to her             |
| 5  | first.   |
| 6  | THE WITNESS: Hm hmm.                                   |
| 7  | THE COURT: To see if she's familiar with the           |
| В  | document.  |
| 9  | MR. LANG: Okay.  |
| 10 | THE COURT: Do you know what that is? Have              |
| 11 | you seen it befo                                       |
| 12 | THE WITNESS: Yes, yes.                                 |
| 13 | THE COURT: Have you seen it before?                    |
| 14 | THE WITNESS: Yes.                                      |
| 15 | BY MR. LANG:   |
| 16 | Q What is the median teachers' salary in in            |
| 17 | Lakewood, according to this document?                  |
| 18 | THE COURT: For Math? Or for every?                     |
| 19 | MR. LANG: For For everything, This is                  |
| 20 | the whole district.                                    |
| 21 | THE COURT: 52 Thousand, 46 Dollars.                    |
| 22 | BY MR. LANG:   |
| 23 | Q Now how does this rank for the 101 large K           |
| 24 | K through 12, 3500 plus district? What is the ranking? |
| 25 | MS. JENSEN: I object to this this                      |
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|    | Spitz-Stein - Direct 144                                |
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| 1  | questioning, Your Honor. This There's no There's        |
| 2  | no indication that this witness has personal knowledge. |
| 3  | THE COURT: Has any any familiarity with                 |
| 4  | this at all.  |
| 5  | BY MR. LANG:  |
| 6  | Q Are you familiar with how Lakewood ranks              |
| 7  | against other districts in terms of pay? Is Lakewood    |
| 8  | higher or lower   |
| 9  | THE COURT: Just let her                                 |
| 10 | MR. LANG: I'm sorry.                                    |
| 11 | THE COURT: Just let her answer a question.              |
| 12 | Is she familiar with it or no?                          |
| 13 | THE WITNESS: I mean, I've done for like                 |
| 14 | the Math Department, like where where teachers are      |
| 15 | going. But never like in, like, never in a summary.     |
| 16 | THE COURT: Okay.  |
| 17 | BY MR. LANG:  |
| 18 | Q Are other districts You men You                       |
| 19 | mentioned other districts are hiring teachers because   |
| 20 | they're paying more. Is that correct?                   |
| 21 | A Correct.  |
| 22 | Q Okay. Are Is  |
| 23 | MR. LANG: Your Honor, is she allowed to read            |
| 24 | from the document?                                      |
| 25 | THE COURT: Does she know                                |

| 1  | MR. LANG: The ranking.                                |
|----|---|
| 2  | THE COURT: Does she know the document?                |
| 3  | BY MR. LANG:  |
| 4  | Q Do you know the document? Do you know what          |
| 5  | this document is?                                     |
| 6  | THE COURT: I mean is it something she would           |
| 7  | Do you rely on this document at all?                  |
| 8  | THE WITNESS: No, I I mean, I've check on              |
| 9  | it only when I see teachers leaving and where they're |
| 10 | going. And we try to figure out Like, we have the     |
| 11 | people who do exit exit conferences with staff        |
| 12 | staff that's leaving. But not in like a not in like   |
| 13 | the status, in like a table or anything.              |
| 14 | THE COURT: Okay.                                      |
| 15 | THE WITNESS: Just more, like, informal.               |
| 16 | THE COURT: Okay.                                      |
| 17 | MR. LANG: So, let                                     |
| 18 | THE COURT: No, she can't she can't read               |
| 19 | from the document.                                    |
| 20 | BY MR. LANG:  |
| 21 | Q Okay. Is there What is a 5 year mark?               |
| 22 | A I mean, just in saying There are just some          |
| 23 | studies that that say that that say that the          |

MS. JENSEN: Objection, Your Honor, This

first 5 year --

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witness is not an expert witness.

THE WITNESS: Okay.

MS. JENSEN: She can't testify to miscellaneous studies.

THE COURT: No, just what you know the 5 year mark to be.

THE WITNESS: You mean -- You mean, as far as -- as far as what I see, like a change in what I see in teachers?

THE COURT: Yes.

THE WITNESS: Oh, okay. Sorry. I'm saying,
I mean, like just -- I mean, as I said before, like for
teachers -- for teachers who have been with -- with
Lakewood for 5 years. So it means that they've gotten
to know our students. They kind of get to know -- Just
even seeing teachers go from year 1 to year 2, we see
like a huge difference. Because they can now -- they
now -- I mean, I feel like most teachers who come into
us, come in bringing -- bringing their learning
experiences with them. But they don't necessarily
understand Lakewood students learn -- learning
experience. So -- So, year 1 and 2 they're kind of
getting to learn our students. And saying, between,
you know, as -- as they're here for longer, they -they can -- they can start to -- they can start to

| enmesh like, enmesh their own learning experience, th |
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| content and our students' needs together. And they -  |
| And they finally, you know, start to meet start to    |
| provide instruction that that will meet our           |
| students' needs.                                      |

### BY MR. LANG:

Q So, from what I understand, your 5 year mark, in your opinion, is the point at which a teacher is acc -- I mean, becomes a better teacher. Is that what --

MS. JENSEN: Objection.

MR. LANG: Okay, let me ask a question.

THE COURT: You can't -- You can't put words in her mouth.

## BY MR. LANG:

Q Okay. So, is there -- When a teacher reaches the 5 year mark, does the teacher become a better teacher?

MS. JENSEN: Objection. Again, it's asking for an opinion.

THE COURT: Yes, the same thing.

MR. LANG: All right. Let me just go on.

How many --

THE COURT: Just rephrase the question, Mr.

Lang.

BY MR. LANG:

Q At what point, in terms of experience, how
many years in Lakewood does the teacher reach the full
potential -- their full potential?

MS. JENSEN: Objection. Again, Your Honor,
characterizing a teacher's full potential is certainly

THE COURT: It's an amorphous. It's an amorphous.

MR. LANG: Your Honor, this is her job. She has to make decisions on hiring and -- and --

THE COURT: Well, we don't -- we don't know that because nobody said that she makes any decisions on hiring or firing.

MR. LANG: Do you -- Okay.

THE COURT: We don't even know what she's supposed to be doing as the superintendent of curriculum.

MR. LANG: Okay.

THE COURT: And we've only asked about Math.

Do you also supervise the other teachers as well, in

Science and Tech --

THE WITNESS: I supervise Science and Math.
Yeah.

THE COURT: Science and Math.

THE WITNESS: Hm hmm.

|    | opica occini  |
|----|---|
| 1  | THE COURT: Does somebody else to Technology           |
| 2  | and   |
| 3  | THE WITNESS: I do Technology. I don't do              |
| 4  | I don't do their observations though.                 |
| 5  | THE COURT: Okay.                                      |
| 6  | THE WITNESS: Okay? That gets done by the              |
| 7  | building principals.                                  |
| .8 | BY MR. LANG:  |
| 9  | Q Are you involved in hiring proced                   |
| 10 | decisions in Science and Math?                        |
| 11 | A Yes.  |
| 12 | Q Okay. So, I'll ask my question. At what             |
| 13 | point At what point do you And your Are you           |
| 14 | involved in evaluation of teachers?                   |
| 15 | A Yes.  |
| 16 | Q Okay.   |
| 17 | MR. GROSSMAN: (Whispering) Arthur.                    |
| 18 | BY MR. LANG:  |
| 19 | Q At what point in a teacher's experience,            |
| 20 | tenure. I don't mean tenure in a legal sense. At what |
| 21 | point, how many years a teacher teaching in Lakewood  |
| 22 | does a teacher meet meet the potential, based on      |
| 23 | your supervision?                                     |
| 24 | MS. JENSEN: Objection. Again, Your Honor, I           |

don't -- I don't know if this means the teacher meeting

their --

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THE COURT: -- potential.

MS. JENSEN: -- potential.

MR. LANG: That --

THE COURT: What do -- What do you see happening to teachers after they've been hired and have worked for you for 1 year? What happens?

THE WITNESS: After 1 year?

THE COURT: After 1 year.

THE WITNESS: Okay. After 1 -- I'm saying, after 1 year, I guess the focus the first year is to make sure that they understand curriculum. So then year 2 for us would be to actually see how they're implementing it. If they're -- If they're -- If they're giving the kids multiple strategies, multiple ways to -- to understand the content. And then as -as the teachers progress and stay with us for longer, then -- then we start to, you know, train them to like actually deal with individual students. How to -- How to make up students' deficits, while still continuing along with the -- with the curriculum and getting them to be on grade level. And I'm saying -- I would say that for a teacher who's been here for, you know, between 4 and 5 years, like probably once you get around there, then -- then they probably need -- In my

Q Does this relate to test scores?

A Yeah. I mean, I think it does. I think that -- I

think that when -- that when students have a first year

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BY MR. LANG:

teacher in front of them -- Coming into the high school, most of our students are not proficient. I'm trying to think. The 8th grade -- The 8th grade proficiency, it was at 7 percent on the 8th grade test. If you included the -- the Algebra 1 8th graders, then it maybe jumped to 17 percent. So that's how they're coming into our high schools.

So, clearly, they're in need of teachers who can - who can help -- who can fill their deficits while at
the same time getting them to -- getting them to learn
Algebra 1. And I think that when you consistently put
new teachers in front -- in front of the students, I
think it's unlikely that the students are going to -are going to have their deficits filled and be able to
-- and be able to -- to learn the grade level content
that's in front of them.

Q Now, you -- you testified, you said that you're the curriculum supervisor for Math and Science in all the buildings.

#### A Hm hmm.

Q Does that mean that -- Are you the only curriculum supervisor for Math and Science for all the buildings?

#### A Yes.

Q Before you had your position, going back,

What was your job in 2007, September?

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BY MR. LANG:

### A I was a classroom teacher. I mean, a middle 1 2 school Math teacher. Q Okay. In 2007, was there one curricular --3 one supervisor for both Math and Science? 4 MS. JENSEN: I object to the relevance of 5 anything that occurred in 2007, as the petition was not 6 filed until 2014. 7 THE COURT: It would just go to the weight. 8 MR. LANG: Well, Your Honor --9 MR. GROSSMAN: Just -- She can answer the 10 question. 11 THE COURT: She can answer the question. 12 MR. LANG: Oh, I'm sorry. Okay. 13 THE WITNESS: So, I -- I do --14 THE COURT: If you -- If you remember. 15 THE WITNESS: I know of one supervisor, but 16 it was my first year. And I was overloaded. So I 17 don't know if anyone else existed. 18 BY MR. LANG: 19 Q Okay, so do you -- do --20 A I don't know. In other words --21 Q In Long Branch? In the district that you 22 worked for, did --23 MS. JENSEN: We also object to the relevance 24

of anything --

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Spitz-Stein - Direct

THE COURT: Long Branch?

MS. JENSEN: -- that occurred in Long Branch.

MR. LANG: Well, what I was trying to --

THE COURT: There's no -- We don't even know that Long Branch is -- is comparable to Lakewood. I think Long Branch was an AVID district, wasn't it?

MR. LANG: Well, it's part of our petition to show that Lakewood is an AVID -- It should -- It should be an AVID district. We want -- And should have been.

That is really what we're trying to show.

THE COURT: Well, that's a little late for that. Because we don't even have AVID districts anymore.

MR. LANG: I understand that.

THE COURT: So to show it should have been.

MR. LANG: We -- Well, we want to show that

-- Okay. But that's -- What we want to show is that -The question -- Let me rephrase the question. Based on
your experience or knowledge, do other districts split
these responsibilities between more than one person?

Is the -- In other words, do other dis -- Let me leave
that as the question. That's the question. Do other
districts have one supervisor for both Science and Math
for 7 schools?

MS. JENSEN: Objection, again, Your Honor.

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| 1  | THE COURT: Hm hram.                                   |
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| 2  | MS. JENSEN: There's no indication of                  |
| 3  | personal knowledge by this witness.                   |
| 4  | THE COURT: There isn't. There's no                    |
| 5  | foundation for this. So, you can't answer that        |
| 6  | question.   |
| 7  | MR. LANG: Could I ask about Long Branch?              |
| 8  | THE COURT: No.  |
| 9  | MR. LANG: All right. We'll move on.                   |
| 10 | THE COURT: I don't know how Long Branch is            |
| 11 | relevant. Since she's been in Lakewood since 2007 and |
| 12 | has been the supervisor since 2011.                   |
| 13 | MR. LANG: All right.                                  |
| 14 | THE COURT: Correct?                                   |
| 15 | THE WITNESS: I think so. September of 2011,           |
| 16 | yeah, I'm pretty sure.                                |
| 17 | BY MR. LANG:  |
| 18 | Q Okay. Does the District have large class            |
| 19 | sizes?  |
| 20 | THE COURT: And we're just dealing with Math           |
| 21 | and Science?  |
| 22 | THE WITNESS: Yeah.                                    |
| 23 | MR. LANG: In general. In general.                     |
| 24 | THE COURT: No, we're dealing with Math and            |
| 25 | Science.  |

| 1  | BY MR. LANG:  |
|----|---|
| 2  | Q Okay. Math and Science. Does the District         |
| 3  | have large class sizes?                             |
| 4  | A Yes.  |
| 5  | Q Okay.   |
| 6  | THE COURT: Is there an average in the high          |
| 7  | school? In the classrooms for Math and for Science? |
| 8  | THE WITNESS: Well, it's actually, the high          |
| 9  | school The high school probably averages around 20. |
| 10 | That's not  |
| 11 | THE COURT: In Math?                                 |
| 12 | THE WITNESS: Mmm. Probably Math and                 |
| 13 | Science.  |
| 14 | THE COURT: Math and Science.                        |
| 15 | THE WITNESS: Yeah.                                  |
| 16 | THE COURT: 20 students per class.                   |
| 17 | MR. GROSSMAN: Middle school.                        |
| 18 | BY MR. LANG:  |
| 19 | Q Middle school?                                    |
| 20 | A The middle school, 6 grants 6th grade averages    |
| 21 | in the high 20's. 7th grade the same. 7th grade has |
| 22 | some sections that are over 30.                     |
| 23 | Q Why does the Why does the middle school           |
| 24 | have large class sizes?                             |

MS. JENSEN: Objection. There's no --

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THE WITNESS: In the middle school, it's the same section of kids that go around. So I don't think -- The numbers don't really change in 6th grade for ELA. Because the same cohort goes from room to room.

THE COURT: Okay.

Spitz-Stein - Direct THE WITNESS: So pretty much, whatever you 2 would have in Math and Science, you would probably have 3 in Social Studies and ELA as well, in 6th grade and 7th 4 grade. 5 THE COURT: Okay. The students move, the 6 teacher doesn't. 7 THE WITNESS: Exactly. Yes. 8 THE COURT: Okay. 9 THE WITNESS: Hm hmm. Yeah. 10 BY MR. LANG: Q What is "ELA?" 11 English Language Arts. 12 13 How does having 30 students, or the numbers 14 that you mentioned in the middle grades, how does that 15 affect their achievement? THE COURT: Well, what --16 17 MS. JENSEN: Objection, Your Honor. The --There's again a lot of generalizing and assumptions and 18

opinions, and I think that this fact witness should be testifying to specific facts in regards to specific students or specific classes.

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THE COURT: Or specific performance.

MR. LANG: Specific -- Specific --

THE COURT: Why don't we start out with what are the scores for the students in Math and Science?

Why don't we talk about --

2 MR. LANG: Our --

THE COURT: -- what it is that's happening in this school?

BY MR. LANG:

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Q Okay. In the middle school, are the -- the students on par with --

THE COURT: Wait. Why don't you ask, in the middle school, do they give tests to determine the progress of the children?

THE WITNESS: Yes.

THE COURT: Okay. And what tests are those?

THE WITNESS: They have Unit benchmarks.

THE COURT: Unit benchmarks?

THE WITNESS: Hm hmm. Unit assessments.

THE COURT: Okay.

THE WITNESS: They have PARCC, that we use as a barometer for our students. And then they have an i-Ready, which is a computerized program diagnostic and a mid-year assessment. And they have a beginning of the year and end of the year benchmark.

THE COURT: Okay.

BY MR. LANG:

Q Which test measures the students, or the district, against students throughout -- in other parts

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A Yes. 6th grade I think we had -- Can I -- -- 12 or 13 percent proficient. I think 7th grade was also probably about 14, or like in that -- in that area under 15 percent.

MS. JENSEN: Objection, Your Honor. I just want to note that the witness is -- appears to be guessing and has not provided the specific foundation for her knowledge.

THE WITNESS: Well, can I check my report then?

THE COURT: Well, she wants to check her report. Do you have any objection?

MR. LANG: I have -- They have it.

THE COURT: Do you have her report?

THE WITNESS: Oh, it's not in there? Okay. You know, so how about I say that every grade level there was under 20 percent.

THE COURT: So that's 6 through 12?

|    | Spitz-Stein - Direct 162                   |
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| 1  | THE WITNESS: 6 No, in the middle school.   |
| 2  | 6 through                                  |
| 3  | THE COURT: In the middle 6                 |
| 4  | THE WITNESS: 6 through 8.                  |
| 5  | THE COURT: 6 through 8. Okay.              |
| 6  | THE WITNESS: Yes.                          |
| 7  | THE COURT: It was under 20.                |
| 8  | THE WITNESS: Hm hmm.                       |
| 9  | MR. LANG: How does How does that compare   |
| 10 | with                                       |
| 11 | THE COURT: And this is just in Science and |
| 12 | Math?                                      |
| 13 | THE WITNESS: In just I'm sorry. Just for   |
| 14 | Math.                                      |
| 15 | THE COURT: Just for Math.                  |
| 16 | THE WITNESS: Yeah.                         |
| 17 | THE COURT: Okay.                           |
| 18 | THE WITNESS: We don't have PARCC for for   |
| 19 | Science.                                   |
| 20 | THE COURT: Okay. So just What do you       |
| 21 | have PARCC for?                            |
| 22 | THE WITNESS: PARCC is for ELA and Math.    |
| 23 | THE COURT: Okay.                           |
| 24 | THE WITNESS: Sorry.                        |
| 25 | THE COURT: It's for the record.            |

| 1  | THE WITNESS: Okay.                                   |
|----|--|
| 2  | THE COURT: It's okay. So, all right. And             |
| 3  | how about in the high school? What were the PARCC    |
| 4  | scores in high school? Do you know?                  |
| 5  | THE WITNESS: Yes. They were all under 10             |
| 6  | percent.   |
| 7  | THE COURT: And what year are we talking              |
| 8  | about?   |
| 9  | THE WITNESS: Spring, 2 Spring, 2017                  |
| 10 | administration.                                      |
| 11 | BY MR. LANG:   |
| 12 | Q So you said that the middle school was 20          |
| 13 | percent all under 20 percent. And in the high        |
| 14 | school, all the Math scores were under 10 percent.   |
| 15 | A I'm sorry. Can 10 percent and under. I think       |
| 16 | more were like 10 percent.                           |
| 17 | Q 10 percent and under.                              |
| 18 | A Yeah, I think the high is about 10 percent.        |
| 19 | Q 10 percent inclusive, I guess.                     |
| 20 | A Hm hmm.  |
| 21 | Q All right. Have any of these grade levels          |
| 22 | met the so called target school the targets that are |
| 23 | imposed by the state?                                |
| 24 | A Yes.   |

Q Specific -- Do you know specifically which

| 1  | ones?   |
|----|---|
| 2  | A Not the The high school didn't. All the               |
| 3  | elementaries, I think, did All elementaries did.        |
| 4  | And the middle school made it for Math.                 |
| 5  | Q They made it for Math.                                |
| 6  | A I'm pretty sure. Yeah.                                |
| 7  | Q Yeah? Okay. Now, you said that they were              |
| 8  | all under 20 percent in the middle school.              |
| 9  | A Hm hmm.   |
| 10 | Q And you also said they met their target. How          |
| 11 | does this 20 percent proficiency compare with the rest  |
| 12 | of the state, the state average proficiency?            |
| 13 | MS. JENSEN: Objection, Your Honor. Again,               |
| 14 | the foundation of personal knowledge.                   |
| 15 | THE COURT: I'm going                                    |
| 16 | MR. LANG: All right, what is the state                  |
| 17 | THE COURT: Well, wait, wait. I'm going to               |
| 18 | permit that question because she should know what other |
| 19 | districts are doing in terms of the results on that     |
| 20 | test. So, do you know how other states other            |
| 21 | THE WITNESS: On how the state in general                |
| 22 | did?  |
| 23 | THE COURT: Yes.   |

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THE WITNESS: I -- It was -- I actually have

It was -- I think 6th grade at the state was in

|    | Spitz-Stein - Direct 169   |
|----|--|
| 1  | the 40's and the other two were were maybe in the  |
| 2  | high 30's. 7th and 8th grade were in the high 30's   |
| 3  | about.   |
| 4  | BY MR. LANG:   |
| 5  | Q Okay, so Okay, and   |
| 6  | THE COURT: That doesn't sound very good  |
| 7  | actually.  |
| 8  | THE WITNESS: Well, I'm saying Grade 3 starts   |
| 9  | at 53 percent for the State. And Algebra 2, which is   |
| 10 | like the highest level Math, ends at 23 percent. That  |
| 11 | That's for the State. Our numbers are within that.   |
| 12 | BY MR. LANG:   |
| 13 | Q Would How would If you had to give   |
| 14 | characterize throughout the District, the scores as  |
| 15 | as a ratio or a percent of the State scores, what  |
| 16 | number would you pick?   |
| 17 | MS. JENSEN: Objection, Your Honor. I don't   |
| 18 | - The second |
| 19 | THE COURT: That's too  |
| 20 | MR. LANG: Okay. All right.   |
| 21 | THE COURT: I don't even know where that  |
| 22 | question was going.  |
| 23 | MR. GROSSMAN: Ask her if she knows where   |
| 24 | Lakewood ranks.  |
| 25 | THE COURT: Okay.   |

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Okay. What is needed to bring these students up to

| 1  | Spitz-Stein - Direct 16                             |
|----|---|
| 1  | BY MR. LANG:  |
| 2  | Q Where does Lake Do you know how Lakewood          |
| 3  | ranks against the State's                           |
| 4  | A No.   |
| 5  | Q All right.  |
| 6  | MR. GROSSMAN: (Whispering out of microphone         |
| 7  | range.)   |
| 8  | BY MR. LANG:  |
| 9  | Q Okay. You mentioned about elementary              |
| 10 | schools.  |
| 11 | A Hm hmm.   |
| 12 | Q What is the What are the PARCC scores in          |
| 13 | terms of proficiency in the elementary schools?     |
| 14 | A So this year, Grades 3 to 5 were in the in the    |
| 15 | low between 20 and 25 percent.                      |
| 16 | Q Between 20 and 25 percent?                        |
| 17 | A Hm hmm.   |
| 18 | Q Did Did they meet their targets?                  |
| 19 | A Yes.  |
| 20 | Q Do you know what the State scores were for        |
| 21 | those same grades?                                  |
| 22 | A Yes, it was Grade 3 for the State was 53 percent. |
| 23 | I think Grade 4 was 47 and Grade 5 was 46.          |

Q Okay. All right. What -- What is needed --

You're curriculum supervisor, so this is within your --

How are the targets set? I mean, there's a lot of areas that -- that you need to ask before we get to whether those --

## BY MR. LANG:

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- Q Are these targets that -- A lot of targets were met. What are the targets required? How much of an improvement?
- A I don't know what the percentage was. But it was

which schools didn't. And I don't know, off hand,

Q So what was the first answer to the question?

which grade levels did and which ones did not.

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| 1 | We - |  |
|---|------|--|
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A We had targets to make. We did -- We did not make it all over in the elementary or the middle school for Math.

Q Okay. Let me just ask a general question.

Are the students at grade level? Are the students in elementary school at grade level?

MS. JENSEN: Objection again, Your Honor.

THE COURT: You called this witness because she's the supervisor of the curriculum of Science Technology. That's what she's familiar with. Ask questions in that area please, Mr. Lang.

BY MR. LANG:

- Q Are the students in the elementary school in Science and Math at grade level?
- A Can I speak to Math. I mean, using PARCC, because that's what -- that's what determines our students' proficiency levels. They are not on grade level for Math.
- Q Okay. So even though they made their targets
  -- Okay. Let me rephrase that. Strike that. What
  would be necessary to bring them to grade level?

MS. JENSEN: Ob -- Objection.

THE COURT: I'll permit that question. As to the elementary school.

MR. LANG: As to the elementary school.

THE COURT: Because that was where your

question was.

BY MR. LANG:

Q As to elementary school.

A I'm saying, based on the scores that we said, from the State for -- from Grade 3 to Algebra 2, Math -- Math overall, takes a downward trajectory. So, for us, for the elementary school, if our students are starting at 20 percent, then, you know, we're not so confident that they're going to end up growing when -- when nationally everyone -- Math students tend to decrease every year. So what we -- what we would really need is to make sure that -- that the students who are -- that the students who are entering -- who are in elementary levels are really having -- having their -- having their individual needs met. And when they -- And where they present with deficiencies, there is somebody who can address that deficiency in a way that will help them meet -- meet their grade level standards.

Q Are those deficiencies being met?

MS. JENSEN: Objection. Again, there are
different deficiencies for different students. Are we
speaking --

MR. GROSSMAN: (Whispering out of microphone

1 range.)

MR. LANG: Okay.

THE COURT: That's correct.

BY MR. LANG:

Q Okay. Does the District have people who are on staff to intervene to meet these deficiencies?

A Not anymore.

Q What do you mean by, "anymore?"

A 5 or 6 years ago, we had 20 -- 20 something -- in the low 20's, interventionists. Those are teachers that whose job it is to provide like Tier 3

Intervention, which is to really address their skills that are -- for students who are -- who are below grade level. At that point, we had approximately 20 interventionists for ELA and for Math. And then due to some budget constrains, they had to reduce that number. When they reduced that number, they -- they eliminated the Math interventionist positions and they decreased

Q How does this affect students' achievement?

MS. JENSEN: Objection.

MR. LANG: Oh God.

the number of ELA interventionists.

THE COURT: Did it affect student --

BY MR. LANG:

Q Did it affect student achievement?

A I think so.

Q If those positions were restored would it help the students?

A Absolutely.

Q Okay. Why can't the regular teacher do that intervention?

A In general, I think -- In general, studies have shown that most elementary teachers are more --

MS. JENSEN: Objection again, Your Honor, to studies.

THE WITNESS: What?

THE COURT: Studies.

I'm saying -- So, okay, so I'm saying, at our -- I'm saying, with our own staff, most tea -- most teachers express that they are more com -- most elementary teachers express that they're more comfortable with ELA than they are with -- with Mathematics. So -- So, they're doing -- they're doing like the best job they can, you know, teach -- teaching the grade level -- teaching the grade level curriculum. However, I'm saying, in order to diagnose or figure out where a student really is lacking, you have to have like a Math background to figure out, well, here's how the kid should have learned it. Here's how -- Here's how I'm

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| going to address it.  | Generally, because they don't   |
|-----------------------|---------------------------------|
| have that background, | they end up probably trying to  |
| just reteach what the | y've taught in another fashion, |
| but they're not bu    | t they're not filling in their  |
| students' gaps.       |                                 |

#### BY MR. LANG:

- Q Does the same teacher teach ELA, English
  Language Arts and Math in the elementary schools?

  A Yes. Yes.
- Q Are the -- Are the students in the elementary schools on grade level?

MS. JENSEN: Objection. Again, this is -THE COURT: She's in Math.

# BY MR. LANG:

Q The students on Math in elementary schools, on the Math grade level.

MS. JENSEN: Objection again, Your Honor.
This has been asked and answered.

THE COURT: It has. But just, you can answer it again.

### BY MR. LANG:

- Q You can answer it.
- A Okay. So, judging -- No, judging from PARCC. No.
  - Q What does it mean to be Technology and Engineering? Because that's part of STEM, the STEM.

| A | What? | I'm | sorry |
|---|-------|-----|-------|
|   |       |     |       |

- Q The T and the E of STEM. As is Science, and then there's Math.
- A But -- Okay, could you rephrase that question.
  - Q All right. You're the supervisor of STEM.
- A Hm hmm.
  - Q So Science is S and Math is M.
- 8 A Right.

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- Q What is -- What does it mean in the T and the E. The Tech -- Technology and Engineering, in terms of the District? Are there courses in Engineering? Are there courses in Technology? What does it --
- 13 A Yes.
  - Q What does it mean?
    - A Technology, the students have a Computer class from when they're in kindergarten. Engineering, they have -- they have at the high school as a full -- as a full course. At the middle school, they introduced for one quarter of -- of Robotics.
    - Q Okay.
  - MR. GROSSMAN: (Whispering out of microphone range.)
  - 23 BY MR. LANG:
    - Q Do you know how that's paid for?
    - A Robotics is through Title 1.

|    | Spitz-Stein - Direct 175                      |
|----|---|
| 1  | Q Title 1? Is that federal?                   |
| 2  | A Yes.  |
| 3  | Q And what about the other Technology and     |
| 4  | Engineering?                                  |
| 5  | A At the high school?                         |
| 6  | Q Where                                       |
| 7  | A I don't know how it's funded.               |
| 8  | Q You only know how Robotics is funded?       |
| 9  | A Hm hmm.                                     |
| 10 | Q Okay.                                       |
| 11 | THE COURT: Is that a yes? Yes?                |
| 12 | THE WITNESS: Yes. Sorry.                      |
| 13 | THE COURT: It's for the machine.              |
| 14 | BY MR. LANG:                                  |
| 15 | Q Okay. Is high school Algebra a predictor of |
| 16 | graduation?                                   |
| 17 | A Yes.  |
| 18 | Q Why? Why?                                   |
| 19 | A Students are not successful                 |
| 20 | MS. JENSEN: Objection. Are we focusing just   |
| 21 | on Lakewood here? Is This is                  |
| 22 | THE COURT: I assume so.                       |
| 23 | MS. JENSEN: I'd like that to be clarified.    |

THE COURT: Is that right?

THE WITNESS: I mean Algebra 1 happens to be

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MS. JENSEN: I object to --

objection. It's sustained.

THE COURT: It's the same que -- same

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MR. LANG: Well, what's the -- I'm just curious about the reason why.

THE COURT: Would it help?

MR. LANG: Would it help.

THE COURT: Of course it would help. I mean, some of this -- some of the questions. Would it help to have 20 Science teachers instead of 10? Of course. Would it help to have 100 instead of 2? Yes. I mean, we're talking here about what's required for a thorough and efficient education. That's -- That's really what this case is about. And there has to be a linkage somewhere. And I assume that's what you're trying to develop from her. What are the core curriculum standards? What is -- What is the trend? What are they doing to meet this? That's really what we should be going to.

MR. LANG: What -- What would be necess -
THE COURT: Not just what else would help.
We don't --

MR. LANG: Well.

THE COURT: Even Colts Neck or, you know,

Deal; rich districts. They would want more too if they

could.

MR. LANG: Well, what I'm trying to establish is that we -- the District has less.

|    | Spitz-Stein - Direct 179                             |
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| 1  | THE COURT: The District had a number.                |
| 2  | What's the number?                                   |
| 3  | MR. LANG: The District has one curriculum            |
| 4  | supervisor for all 7 schools.                        |
| 5  | THE COURT: And?                                      |
| 6  | MS. JENSEN: I also don't think that that was         |
| 7  | in evidence at any point, Your Honor, that she's the |
| 8  | only supervisor in the Lakewood School District.     |
| 9  | MR. LANG: For  |
| 10 | THE COURT: I thought she I thought she               |
| 11 | said she was the only one.                           |
| 12 | MR. GROSSMAN: That's what she said. She              |
| 13 | said   |
| 14 | MR. LANG: That's what she said.                      |
| 15 | MS. JENSEN: She may have been the only               |
| 16 | supervisor for STEM.                                 |
| 17 | THE WITNESS: FOR STEM.                               |
| 18 | THE COURT: For STEM.                                 |
| 19 | THE WITNESS: Right.                                  |
| 20 | MR. LANG: That's what I meant.                       |
| 21 | THE COURT: Yeah, just for STEM.                      |
| 22 | THE WITNESS: Oh, okay.                               |
| 23 | BY MR. LANG:   |
| 24 | Q Okay. Are you familiar with other districts        |
| 25 | have more than one curriculum supervisor for STEM?   |

| 1  | Provide the second seco |
|----|--|
| 1  | A Yes.   |
| 2  | Q Do they?   |
| 3  | A Many do. We had an Algebra For the State, we   |
| 4  | had an Advancing Algebra Committee. It was It was  |
| 5  | some college professors and supervisors from other   |
| 6  | districts. And And yes, there were some that were  |
| 7  | only 6 to 12 Math supervisors.   |
| 8  | Q Were there some that Were there any that   |
| 9  | had one supervisor for for the whole district?   |
| 10 | A I wouldn't know.   |
| 11 | Q Okay. Is What are the stages Is there  |
| 12 | something involved in your job called the stages; first  |
| 13 | stage, second stage, third stage?  |
| 14 | A That's how I envisioned it, but there's nothing  |
| 15 | official. I mean, that's how I wrote it, but that's  |
| 16 | there's no   |
| 17 | Q What is the first stage?   |
| 18 | MS. JENSEN: Can we clarify what  |
| 19 | THE COURT: Yeah, wait. What are we talking   |
| 20 | about?   |
| 21 | MR. LANG: Well, there was a report. That's   |
| 22 | why I'm asking this question. But she  |
| 23 | THE COURT: She's a fact witness.   |
| 24 | MR. LANG: You're right.  |
| 25 | THE COURT: She's not an expert.  |

#### Spitz-Stein - Direct

|    | Opica Stelle Bilect                                  |
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| 1  | BY MR. LANG:   |
| 2  | Q Okay. All right. So. All right, fine.              |
| 3  | What are the the stages involved in Or, the          |
| 4  | Could you describe the process in in your job in     |
| 5  | terms of the first thing that has to be done, second |
| 6  | thing or third thing?                                |
| 7  | MS. JENSEN: In regards to?                           |
| 8  | THE COURT: To what?                                  |
| 9  | MR. LANG: To teacher development and student         |
| 10 | achievement.   |
| 11 | MR. GROSSMAN: Well, that's like 6 questions.         |
| 12 | MR. LANG: Okay.                                      |
| 13 | THE COURT: Thank you, Mr. Grossman.                  |
| 14 | MR. GROSSMAN: I'm sorry, Your Honor. You             |
| 15 | know, he didn't realize.                             |
| 16 | THE COURT: Yeah, you can pick all this up.           |
| 17 | But yes, that's like 6 questions.                    |
| 18 | MR. GROSSMAN: I'm sorry.                             |
| 19 | THE COURT: So, just one at a time.                   |
| 20 | BY MR. LANG:   |
| 21 | Q Are there stages in in the process of              |
| 22 | supervision?   |
| 23 | A I have stages.                                     |

Q Could you describe them?

THE COURT: If you don't understand the

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## Spitz-Stein - Direct

question, you can say you don't understand the question.

THE WITNESS: I mean, I'm saying -- No, I
think I understand the question. But, like I don't -Oh yeah. Sorry. I don't understand the question. Are
you asking officially or --

# BY MR. LANG:

- Q Not officially.
- A -- or how I -- or what I do in my own job?
  - Q Your own job.

A Okay. So I'm saying. Yes. So -- So we start out, like the first -- I'm saying this is all to make sure that our students are getting, like, are getting like a solid education and solid instruction. So we start out Step 1, we take the -- we took the common core standards, the New Jersey learning standards, which for Math didn't really change that much. We -- We write curriculum, and we actually write out lessons, just to help teachers understand like what the main thing they're trying to get across to their students. And especially for Math, because -- because the common core standards speak to the conceptual, we -- we try to give teachers an understanding of the mathematical concepts. Almost --

THE COURT: Because -- Because teachers don't

1 study Math.

THE WITNESS: Correct. Right. See, teachers are in college for like Elementary Ed. So, they -Like I said before, they pretty much bring their own experiences of how they were taught. Many of them never -- never received instruction with the common core standards. So they definitely were probably taught very procedurally. So for some of them it really is new, and they're not going back to college for this. So, it's really our -- it's really our job to make sure that they can -- that they understand the standards and they understand the mathematical concepts behind them. That --

THE COURT: So essentially, you first have to teach Math to the teachers.

THE WITNESS: Correct. Okay. So -- So when we started write -- So when we started writing our curriculum, we ended up -- I mean, it just -- It ended up turning into, for the elementary teachers, almost like a day to day lesson, because we really want them -- we really want them to try to stay away from giving the kids rules. Just because it's -- it's just like too difficult for our students to come away at 3rd grade, having -- having had learned, you know, maybe 100 rules that only apply in 3rd grade and won't even

 be relevant in 4th and 5th grade. That -- That to me was Stage 1. Where we just really, like, sat down and made sure that -- Initially when we first did it, we just took the New Jersey model curriculum questions and now we do it with PARCC questions. We make sure that everything we're doing is really addressing the standards at the level the kids are going to be expected to -- to achieve at that level.

Part of that was, like the 2nd stage, after that, is to roll out to the teachers. We provide -- We provide professional development in the individual buildings. Generally -- Generally before -- before every Math unit. But sometimes maybe it'll be before every, you know, before every two units. We -- We train them on, kind of on what to say and what not to say. And how -- And how to get the kids to generalize and reason about these mathematical ideas, rather than just giving them a rule that -- that they can apply like for that day's lesson.

And then the third part, I'm saying as solid as a curriculum can be, and as -- as strong as a curriculum can be, it's only as effective as the teacher who is actually delivering that -- that instruction. So the third part would be for -- would be for me to go into the classrooms and to see how

## Spitz-Stein - Direct

| 1 | they're implementing it, and providing feedback. We |
|---|---|
|   | have a walkthrough form; provide feedback for them. |
| 4 | And And sometimes, when it warrants it, I'll        |
| 1 | actually meet with them just to make sure that they |
| 1 | really understood what what was written up in in    |
|   | the forms.  |

## BY MR. LANG:

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Q Will you characterize that Thursdays is observation?

## A I'm sorry.

Q Observation.

THE COURT: Observation.

#### BY MR. LANG:

- Q Observation and feedback. So we have work -Is that -- Is that what it is?
- A Well, I'm saying, the -- I do the observation, which is the more formal one, which goes into their file. And then we do walkthroughs, which are classroom visits. They get a writeup, and it's not a formal observation.
- Q But -- Okay, so let's just call it Stage 3 then.

#### A Okay.

THE COURT: She did. Let's call it Stage 4.

25 BY MR. LANG:

A I lumped it all in Stage 3. Maybe Stage 4 would

be to like do the followup again, but it's all lumped

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Q Is there a Stage 4?

curriculum supervision?

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job.

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Q Is that difficult to monitor in Lakewood --

together in my head. Q Okay. So Stage 3 -- Okay. So what is the most critical of these stages in -- in developing -- in

MS. JENSEN: Objection, Your Honor. I just want to clarify that we're talking specifically about her job and her opinions --

THE COURT: That's what I thought.

MS. JENSEN: -- of what's important in her

THE WITNESS: I think -- I think the third piece. I mean, obviously the -- obviously the curriculum and everything has to be grade level and standards aligned. But -- But I think -- I think it's critical to actually see it get implemented. To see --To see how students respond to that instruction. To see how the teacher addresses students' misunderstandings. You know, just to make sure that -that the content is being delivered in a way that actually meets their -- meets their needs. BY MR. LANG:

#### Spitz-Stein - Direct

Or for Math and Science?

A It's difficult to monitor it time wise. Because at the middle school and high school, those teachers generally teach just that one content. So there's fewer teachers. At the elementary level, there are many, many teachers — I mean, every elementary teacher teaches Math as well, so. And it's not — And it's not their only focus either. So it — it's just — It's just time wise, it's just very, very hard to get into teachers' classrooms. And — And then to do a followup. Like, I'm saying, like going in once is not always so significant. It's more like the feedback. And then the followup again, to make sure that they're actually implementing it, the second time around.

- O Does that somewhat --
- A And that's difficult to do.
- Q Does that somewhat undermine the work done in the first two stages? The failure to -- to -- A Yes. Yes.
- Q Okay. Is there anything -- Do you have any concerns -- concerns concerning student achievement in Lakewood?

MS. JENSEN: Objection, Your Honor. It's just a very broad question.

THE COURT: It is broad. But I'll let her

answer that question.

THE WITNESS: Yes. We're -- We're performing well below the State average. And especially for students in Lakewood, I feel like our goal for them is proficiency for -- for every child.

BY MR. LANG:

Q Can you foresee us -- Do you foresee the

District catching up to the State level at the current

-- the current funds available for hiring teachers?

MS. HOFF: Objection, Your Honor. It's called -- speculation.

THE COURT: It does.

MS. HOFF: There's no foundation.

MR. LANG: Okay.

THE COURT: It does.

BY MR. LANG:

Q Do you -- Based on the improvement that you have seen, do you see -- How can I say this without speculation?

THE COURT: Well, why don't just ask her,
Have you seen improvement?

THE WITNESS: Yes, we have seen improvement.

THE COURT: Over how many period -- how many years?

THE WITNESS: We're -- We're seeing now, in

| - 2 | Spitz-Stein - Direct / Cross 189                        |
|-----|---|
| 1   | grades 3 to 5, signif for us, significant               |
| 2   | improvement.  |
| 3   | BY MR. LANG:  |
| 4   | Q Is there improvement in the high school?              |
| 5   | A I'm I'm not sure I'm not sure it would even           |
| 6   | count. Specifically, maybe it's 1 or 2 percentage       |
| 7   | points.   |
| 8   | Q And middle school?                                    |
| 9   | A About the same. 1 to 2.                               |
| 10  | Q Okay.   |
| 11  | THE COURT: This is in Math.                             |
| 12  | THE WITNESS: I'm sorry, Yes, in Math.                   |
| 13  | THE COURT: Math?  |
| 14  | THE WITNESS: Yes.                                       |
| 15  | MR. LANG: Okay. And I think that's it.                  |
| 16  | THE COURT: All right. Thank you, Mr. Lang.              |
| 17  | Ms. Jensen?   |
| 18  | MS. JENSEN: Can we break, Your Honor?                   |
| 19  | CROSS EXAMINATION BY MS. JENSEN:                        |
| 20  | Q As the STEM supervisor in Lakewood, you               |
| 21  | supervised the District wide implementation of the Math |
| 22  | Common Core State Standards.                            |
| 23  | A Correct.  |
| 24  | Q Currently the student learning standards.             |
| 100 | A Right.  |

## Spitz-Stein - Cross

| Q          | And in order to implement the State         |
|------------|---|
| standards, | , you helped create the Math curriculum for |
| grades K t | to 12.                                      |

#### A Hm hmm.

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Q And that curriculum is based on the student learning standards. And you provide training to teachers to ensure that they understand all of the elements of the curriculum.

THE COURT: Is that a yes?

MS. JENSEN: Can you please verbalize your answer.

THE WITNESS: I mean to -- to help them understand it. Yes.

## BY MS. JENSEN:

- Q To help them understand the curriculum.
- 16 A Hm hmm, Yes.
  - Q So, you also supervised the District wide implementation of the Next Generation Science Standards?

#### A Yes.

- Q And those standards are consistent with the State student learning standards for Science.
- A Hm hmm.
- 24 Q Is that right?
- 25 A Yes.

# Spitz-Stein - Cross

| 1  | Q And you assisted in writing the curriculum            |
|----|---|
| 2  | aligned to the Next Generation Science standards.       |
| 3  | A Correct. With a committee. Oh, okay.                  |
| 4  | Q That's fine. With the committee you created           |
| 5  | curriculum that's consistent with the State standards.  |
| 6  | A Correct. Yes. Hm hmm.                                 |
| 7  | Q And that curriculum that you created on the           |
| 8  | Science standards, that is being implemented in the     |
| 9  | Lakewood School District. Is that right?                |
| 10 | A Yes.  |
| 11 | Q So you're the supervisor of STEM.                     |
| 12 | A Yes.  |
| 13 | Q The District has other supervisors.                   |
| 14 | A Correct.  |
| 15 | Q Right? And those supervisors are responsible          |
| 16 | for developing curriculum in the other subject matters  |
| 17 | that they supervise. Is that right?                     |
| 18 | A Correct.  |
| 19 | Q We had some talk about teachers being new to          |
| 20 | the Lakewood School District, and in recent years. But  |
| 21 | every teacher hired by the Lakewood School District has |
| 22 | to be certified by the New Jersey Department of         |
| 23 | Education. Is that right?                               |

24 A Correct.

25

Q And a teacher who's new to Lakewood could

|    | Spitz-Stein - Cross 19                                  |
|----|---|
| 1  | also have had prior experience in another school        |
| 2  | district. Isn't that right?                             |
| 3  | A Yes.  |
| 4  | Q And so just because a teacher's new to                |
| 5  | Lakewood, does not necessarily mean that the teacher is |
| 6  | inexperienced. Isn't that right?                        |
| 7  | A Correct.  |
| 8  | Q Similarly, just because a teacher is                  |
| 9  | inexperienced, does not mean that the teacher is        |
| 10 | ineffective. Right?                                     |
| 11 | A Right.  |
| 12 | Q So you said you're involved in the hiring             |
| 13 | process for teachers.                                   |
| 14 | A Hm hmm.   |
| 15 | THE COURT: Yes?   |
| 16 | MS. JENSEN: Yes?  |
| 17 | THE WITNESS: Yes.                                       |
| 18 | BY MR. JENSEN:  |
| 19 | Q Yes. So are you aware that, in fact, the              |
| 20 | teachers coming in to the Lakewood School District, on  |
| 21 | average, have had at least 4 years of prior experience? |
| 22 | A No.   |
| 23 | MR. LANG: Objection.                                    |
| 24 | THE COURT: She's already answered the                   |
| 25 | question.   |

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|    | -   | 1 | Τ. |   |

| 1  | THE WITNESS: Okay.                                      |
|----|---|
| 2  | MR. GROSSMAN: (Whispering out of microphone             |
| 3  | range.)   |
| 4  | MR. LANG: Okay.   |
| 5  | BY MS. JENSEN:  |
| 6  | Q You also mentioned that you were involved in          |
| 7  | the evaluation of teachers?                             |
| 8  | A Yes.  |
| 9  | Q Is that right? So you're aware of the                 |
| 10 | teacher evaluation system established pursuant to the   |
| 11 | TeachNJ Act?  |
| 12 | A Yes.  |
| 13 | Q And that requires school districts to rate            |
| 14 | teachers as ineffective, partially effective, effective |
| 15 | or highly effective, in every school year.              |
| 16 | A Right.  |
| 17 | Q Is that correct?                                      |
| 18 | A Correct.  |
| 19 | Q And And Lakewood complies with that                   |
| 20 | requirement?  |
| 21 | A Yes.  |
| 22 | Q Are you aware that in the 2015/2016 school            |
| 23 | year, Lakewood rated only 2 out of 396 teachers as      |
| 24 | ineffective as partially effective?                     |
|    |   |

MR. LANG: Objection. She's only STEM.

25

Spitz-Stein - Cross

| 194 |
|-----|

| 1.) | Spitz-Stein - Cross 194                                |
|-----|--|
| 1   | MS. JENSEN: I asked if she was aware.                  |
| 2   | THE COURT: Yeah, she said she was.                     |
| 3   | MS. JENSEN: I mean, she can say no.                    |
| 4   | THE COURT: She said she was aware.                     |
| 5   | MR. LANG: Okay.  |
| - 6 | THE COURT: Two out of 300?                             |
| 7   | MS. JENSEN: Two out of 396. Were you aware             |
| 8   | of that number?  |
| 9   | THE WITNESS: No.                                       |
| 10  | BY MS. JENSEN:   |
| 11  | Q Do you have any basis to dispute that number?        |
| 12  | A Nope.  |
| 13  | Q And in the 14/15 school year, Lakewood rated         |
| 14  | only 2 out of 304 teachers as ineffective or partially |
| 15  | effective. Were you aware of that?                     |
| 16  | A No.  |
| 17  | Q Do you have any basis to dispute that number?        |
| 18  | A No.  |
| 19  | Q And you briefly mentioned the PARCC                  |
| 20  | assessments.   |
| 21  | A Hm hmm.  |
| 22  | Q Those are administrated in the Lakewood              |
| 23  | School District?                                       |
| 24  | A Correct.   |
| 0.5 | O and thou word administered in the 2015/2016          |

| _ ( | Spitz-Stein - Cross 195                                 |
|-----|---|
| 1   | school year.  |
| 2   | A Correct.  |
| 3   | Q And then again in the 2016/2017 school year.          |
| 4   | A Correct.  |
| 5   | Q And I I think you did mention this. But               |
| 6   | just to be clear. That the District's impor             |
| 7   | performance did improve from one school year to the     |
| 8   | next. Is that right?                                    |
| 9   | A Correct.  |
| 10  | Q I believe you also mentioned that the                 |
| 11  | District used to have Math Intervention teachers.       |
| 12  | A Yes.  |
| 13  | Q Is that right? And that the District chose            |
| 14  | to cut its Math Intervention teachers a few years back. |
| 15  | A I'm not sure it means chose. But they they            |
| 16  | were cut. Yes.  |
| 17  | Q Did you also Did you also say that the                |
| 18  | District increased its number of ELA Intervention       |
| 19  | teachers?   |
| 20  | A Decreased.  |
| 21  | Q Decreased that number as well.                        |
| 22  | A Hm hmm.   |
| 23  | Q So the District does provide Tier 2 and Tier          |

3 Mathematics Intervention through the i-Ready Math

computerized intervention program. Isn't that right?

24

|    | Spitz-Stein - Cross / Redirect 196                  |
|----|---|
| 1  | A Yes. Can I say a but or no?                       |
| 2  | Q It's just a yes or no, please.                    |
| 3  | A Oh. Yes.  |
| 4  | Q Thank you. As Lakewood's STEM supervisor,         |
| 5  | are you involved in the creation of Lakewood School |
| 6  | District's budget at all?                           |
| 7  | A No.   |
| 8  | Q And you've been in Lakewood since 2007.           |
| 9  | Isn't that right?                                   |
| 10 | A Yes.  |
| 11 | Q And during that time, you haven't worked in       |
| 12 | any of the other school districts?                  |
| 13 | A No.   |
| 14 | MS. JENSEN: No. Thank you. That's it, Your          |
| 15 | Honor. No more questions.                           |
| 16 | THE COURT: All right. Thank you.                    |
| 17 | MR. LANG: Redirect?                                 |
| 18 | THE COURT: Any Any redirect?                        |
| 19 | REDIRECT EXAMINATION BY MR. LANG:                   |
| 20 | Q Yeah. What is i-Ready program?                    |
| 21 | A i-Ready is a computerized intervention program.   |
| 22 | Q How effective is this?                            |
| 23 | A Hopefully it's effective.                         |
| 24 | Q How How many students It's a computer             |
|    |   |

pro --

|    | Spitz-Stein - Redirect / Colloquy 197                  |
|----|--|
| 1  | A I mean, it pretty mu I'm saying, last year we        |
| 2  | did it aligned with one school that used it with       |
| 3  | Fidelity. And the number of students proficient on i-  |
| 4  | Ready, very closely matched the number of students who |
| 5  | were proficient on PARCC. So as far as being reli a    |
| 6  | reliable program, we we found it to be a reliable      |
| 7  | program.   |
| 8  | (Knock Knock)  |
| 9  | MR. LANG: How's that Do you know how                   |
| 10 | that's paid for, the i-Ready program?                  |
| 11 | (Knock Knock)  |
| 12 | THE WITNESS: Through Title 1.                          |
| 13 | MR. LANG: Title 1?                                     |
| 14 | THE WITNESS: Yes.                                      |
| 15 | MR. LANG: Okay. I think that's it. That's              |
| 16 | it now.  |
| 17 | (Courtroom Door)                                       |
| 18 | UNIDENTIFIED FEMALE: Hi                                |
| 19 | UNIDENTIFIED MALE: (Whispering out of                  |
| 20 | microphone range.)                                     |
| 21 | MR. LANG: Thank you.                                   |
| 22 | THE COURT: All right. Thank you very much.             |
| 23 | You're excused.  |
| 24 | THE WITNESS: Thank you.                                |

THE COURT: Thank you.

| 11 | Colloquy 198   |
|----|--|
| 1  | (Courtroom Door)                                     |
| 2  | THE COURT: You didn't have anything else,            |
| 3  | did you, Ms. Jensen?                                 |
| 4  | MS. JENSEN: No, I did not. Thank you, Your           |
| 5  | Honor.   |
| 6  | THE COURT: Okay. All right. So, I think              |
| 7  | you might want to tell your 3 o'clock witness to not |
| 8  | come.  |
| 9  | MR. LANG: He's not coming. Michael just              |
| 10 | emailed me.  |
| 11 | THE COURT: Oh.                                       |
| 12 | MR. LANG: He's not coming.                           |
| 13 | MS. HOFF: Oh.  |
| 14 | MR. LANG: So we just have the high school            |
| 15 | principal.   |
| 16 | THE COURT: All right. So it's 1:30 now. So           |
| 17 | we'll meet, let's say, around 2:15 or so?            |
| 18 | MR. GROSSMAN: Great.                                 |
| 19 | THE COURT: All right. We'll see you then.            |
| 20 | (LUNCHEON RECESS)                                    |
| 21 | THE COURT: Okay. Now, you can do it.                 |
| 22 | MR. GROSSMAN: Your Honor, we call Ms. Marcy          |
| 23 | Marshall.  |
| 24 | THE COURT: All right. If you would just              |
| 25 | stand there. Please raise your right hand.           |

Colloquy 199

| 1  | MARCY MARSHALL, PETITIONER'S WITNESS,              |
|----|--|
| 2  | SWORN.   |
| 3  | THE WITNESS: Yes, I do.                            |
| 4  | THE COURT: Okay. State your name.                  |
| 5  | THE WITNESS: Marcy Marshall.                       |
| 6  | THE COURT: M-A-R?                                  |
| 7  | THE WITNESS: C-Y. And M-A-R-S-H-A-L-L.             |
| 8  | THE COURT: All right. Thank you. Have a            |
| 9  | seat. Just keep your voice up. Everything is being |
| 10 | recorded so it must be answered verbally.          |
| 11 | THE WITNESS: Okay.                                 |
| 12 | THE COURT: All right. Thank you.                   |
| 13 | MR. GROSSMAN: Speak into the microphone.           |
| 14 | THE WITNESS: Okay.                                 |
| 15 | MR. GROSSMAN: Please.                              |
| 16 | THE COURT: That's not really a microphone.         |
| 17 | THE WITNESS: Is it?                                |
| 18 | MR. GROSSMAN: Oh, I thought it was                 |
| 19 | recording.   |
| 20 | THE COURT: It's a recording device.                |
| 21 | MR. GROSSMAN: Oh. Well. Sorry.                     |
| 22 | THE COURT: It doesn't magnify anything you         |
| 23 | say, it just records what you say.                 |
| 24 | THE WITNESS: Okay.                                 |
| 25 | THE COURT: All right, So, Mr. Grossman.            |

|     | 1  | DIRECT EXAMINATION BY MR. GROSSMAN:                |
|-----|----|--|
|     | 2  | Q Okay. Ms. Marshall, would you please tell us     |
|     | 3  | what you do for a living?                          |
|     | 4  | A I am currently the principal of Lakewood High    |
|     | 5  | School.  |
|     | 6  | Q And how long have you been the principal of      |
|     | 7  | Lakewood High School?                              |
|     | 8  | A This if my fifth year.                           |
|     | 9  | Q And prior to that, what did you do?              |
|     | 10 | A I was the district director of guidance for two  |
|     | 11 | years.   |
|     | 12 | Q What district?                                   |
|     | 13 | A Lakewood School District.                        |
|     | 14 | Q And before that?                                 |
|     | 15 | A Assistant principal of Lakewood High School for  |
|     | 16 | one year.  |
|     | 17 | Q And before?                                      |
|     | 18 | A School counselor at Lakewood High School for one |
|     | 19 | year.  |
|     | 20 | Q Before that?                                     |
|     | 21 | A School counselor at an elementary school in the  |
|     | 22 | Lakewood School District for seven years.          |
|     | 23 | Q And before that?                                 |
| - ' | 24 | A Teacher at a elementary school in the Lakewood   |
|     | 25 | School District for seven years.                   |
|     |    |  |

Marshall - Direct

| ~) | L |
|----|---|

| - 41 | Marshall - Direct 201                                   |
|------|---|
| 1    | Q Okay. And before that?                                |
| 2    | A That's it. That's where I began my career.            |
| 3    | Q That's where you started.                             |
| 4    | A Hm hmm.   |
| 5    | Q Okay. What's your highest level of                    |
| 6    | education?  |
| 7    | A I have two Master's degrees.                          |
| 8    | Q Wow. In what?   |
| 9    | A One is in Administration. And one is in               |
| 10   | Education.  |
| 11   | Q Okay. And you got them from where?                    |
| 12   | A Georgian Court University.                            |
| 13   | Q Which is located in?                                  |
| 14   | A Lakewood.   |
| 15   | Q Okay. And where did you go to high school?            |
| 16   | A High School, I did one year at Lakewood High          |
| 17   | School and then con finished in Tom's River.            |
| 18   | Q And you went to school pre high school                |
| 19   | You spent Where did you go to school in grammar         |
| 20   | school and  |
| 21   | A K through 8 I went to Lakewood Public Schools.        |
| 22   | Q And where did you go to college?                      |
| 23   | A Springfield College in Massachusetts.                 |
| 24   | Q So you effectively You either lived or                |
| 25   | worked in Lakewood your whole life, except for the time |

| 1  | you were in college or high school. Correct?         |
|----|--|
| 2  | A Correct.   |
| 3  | Q Okay. Now. Okay. In the time at which I            |
| 4  | think you said were the the You've been the          |
| 5  | principal now for 5 years. This is your fifth year?  |
| 6  | A Correct. This is my fifth year.                    |
| 7  | Q Okay. Can you describe the student                 |
| 8  | population of Lakewood, in terms of of Lakewood High |
| 9  | School, in terms of ethnicity?                       |
| 10 | A Hm hmm.  |
| 11 | Q Do you know the percentages?                       |
| 12 | A Almost 85 percent Hispanic. The rest of the        |
| 13 | makeup is African American and a small percentage of |
| 14 | Caucasian. Less than 5 percent Caucasian.            |
| 15 | Q And how many Do you know offhand                   |
| 16 | Offhand. Do you know how many students qualify for   |
| 17 | free meals?  |
| 18 | A 100 percent of our students received free or       |
| 19 | reduced lunch.                                       |
| 20 | Q And what is that based on?                         |
| 21 | A Their socioeconomic status of their families.      |
| 22 | MS. HOFF: Objection. Is it that 100 percent          |
| 23 | He asked if they How many qualified, not how many    |
| 24 | received free and reduced lunch.                     |
| 25 | BY MR. GROSSMAN:                                     |

| 1  | Q How many received free lunches?                     |
|----|---|
| 2  | A 100 percent.  |
| 3  | THE COURT: I guess it was the same thing.             |
| 4  | MR. GROSSMAN: I thought that was                      |
| 5  | MS. HOFF: Not quite.                                  |
| 6  | BY MR. GROSSMAN:                                      |
| 7  | Q Okay. Now, as principal of Lakewood High            |
| 8  | School, do you Your Honor, I'm sorry. How long have   |
| 9  | you been in Lakewood High School all together?        |
| 10 | A 8 years.  |
| 11 | Q Okay. And that's as principal, guidance             |
| 12 | counselor, and as assistant principal. Correct?       |
| 13 | A Yeah. The director job was District wide.           |
| 14 | Q District wide.                                      |
| 15 | A Hm hmm.   |
| 16 | Q Okay. Now, in a Well, during that period            |
| 17 | when you were District wide guidance counselor, where |
| 18 | was your off Was your office in the high school?      |
| 19 | A Yes.  |
| 20 | Q Okay. Over that 8 year span, can you                |
| 21 | describe whether or not you've lo gained or lost      |
| 22 | programs?   |
| 23 | A We've lost programs.                                |
| 24 | Q Okay. What have you lost?                           |
| 25 | A We've lost some in-house vocational programs for    |

| 1   | our  | students.                                       |
|-----|------|---|
| 2   |      | Q And by that, what do you mea?                 |
| 3   | А    | We used to have a variety of programs that we   |
| 4   | coul | d keep our students in-house. For example, auto |
| 5   | mech | anics, which                                    |
| 6   |      | Q Is that an auto shop?                         |
| 7   | А    | Yes.  |
| 8 . |      | Q Okay. What else?                              |
| 9   | A    | Wood shop.                                      |
| 10  |      | Q You don't have a wood shop anymore.           |
| 11  | A    | No.   |
| 12  |      | Q Okay. What else?                              |
| 13  | A    | A graphic arts program.                         |
| 14  |      | Q Anything Anything else?                       |
| 15  | A    | Metal shop.                                     |
| 16  |      | Q Have you lost Did you ever have a             |
| 17  | Cosm | etology program?                                |
| 18  | А    | No, we did not.                                 |
| 19  |      | Q Okay. Okay, why did you lose programs? If     |
| 20  | you  | know.   |
| 21  |      | MS. HOFF: Objection. That calls                 |
| 22  |      | MR. GROSSMAN: I said, if she knows.             |
| 23  |      | THE COURT: If she knows.                        |
| 24  |      | MS. HOFF: Okay.                                 |
| 25  |      | THE WITNESS: I'm not sure. I know the rooms     |

| 1  | were used for other purposes. I was never really       |
|----|--|
| 2  | informed why they used the rooms. And they were taken  |
| 3  | away to accommodate other offices there.               |
| 4  | BY MR. GROSSMAN:                                       |
| 5  | Q And what are What offices are there?                 |
| 6  | A Right now, the Board Office, the Central office is   |
| 7  | located there.   |
| 8  | Q Okay. Do you have any vocational programs            |
| 9  | now?   |
| 10 | A We do.   |
| 11 | Q And what do you have?                                |
| 12 | A We have a Culinary program, TV Production, Digital   |
| 13 | Photography, Fashion Design.                           |
| 14 | Q Do you know how those programs are funded?           |
| 15 | A Yes, I do.   |
| 16 | Q How are they funded?                                 |
| 17 | A Through the Perkins Grant.                           |
| 18 | Q And what is that? If you know.                       |
| 19 | A It's a federally funded grant that most a lot        |
| 20 | of high schools get some funding towards. So that pays |
| 21 | for the equipment and the programs to run. And the     |
| 22 | district pays for the teachers.                        |
| 23 | Q If Do you know how much federal funding              |
| 24 | you got in the last in 2016/17?                        |

The high school specifically got approximately 1.5

25

Α

Million.

- Q And for 2017/2018?
- 3 A The high school received 183 Thousand.
  - Q As a result of that loss of A Million Dollars in funding, were there any results -- any consequences to the program, high school program?
  - A lot of programs that were funded through that, and also teacher's stipends for after school programs were -- obviously had to be cut.
    - O Okay. What was cut?
  - A We had an after school tutoring program that was cut. We also had a -- We call it an Achievement Academy. It was more like a Twilight Academy. Students came to school at 2 o'clock when our regular day ended, and they stayed until 7. While we were able to run it very minimally this year, we lost a lot of that funding for that program. Math consultants, curriculum -- curriculum writing. We -- We had a lot of college career readiness programs, that we sent students on trips to different colleges on the weekends through a program.
  - Q Okay. Now, what's -- By the way, how big is Lakewood High School?
  - A We have about 12 Hundred students.
    - Q And what time does your -- What time do you

| 1  | start school?  |
|----|--|
| 2  | A First period bell rings at 7 a.m.                  |
| 3  | Q Okay. Now, based on your background and            |
| 4  | experience, without asking you generally, do you     |
| 5  | consider that an early time or or is Is there any    |
| 6  | significance to starting at 7 o'clock?               |
| 7  | MS. HOFF: Objection. Relevance. It doesn't           |
| 8  | matter what time the high school starts.             |
| 9  | MR. GROSSMAN: Oh, it may.                            |
| LO | THE COURT: Well, I'll hear what time the             |
| L1 | school starts and why, if she knows. If she knows.   |
| L2 | MR. GROSSMAN: Well, it will tie it up, Your          |
| L3 | Honor. Is there any significance to that?            |
| L4 | THE WITNESS: It's early.                             |
| L5 | BY MR. GROSSMAN:                                     |
| L6 | Q Okay. And does that present a problem for          |
| L7 | any of your students?                                |
| L8 | A Yes, it does.                                      |
| L9 | Q Okay. Why?   |
| 20 | A Many of my students have to work to support their  |
| 21 | families. So a lot of them are able to start their   |
| 22 | jobs at 3 o'clock, when they get home. And they work |
| 23 | until sometimes, 2, 3 in the morning.                |
| 24 | Q Okay. Does that have an impact on any aspect       |

of their school attendance?

1 MS. HOFF: Objection. That calls for 2 She can testify to school attendance, but speculation. 3 she doesn't necessarily know why school attendance is 4 the way it is. MR. GROSSMAN: Well. 5 THE COURT: It wasn't --6 MR. GROSSMAN: She's the principal, that's 7 her job to know. 8 9 MS. HOFF: That's --THE COURT: I'm going to permit these 10 questions. Are you talking about attendance? 11 MR. GROSSMAN: Yes. 12 THE COURT: So starting early affects 13 14 attendance. 15 MR. GROSSMAN: Yes. THE WITNESS: So we're -- we are watching our 16 17 chronic absenteeism rate as per the State and the 18 reports that have been out. And it's significantly higher than most districts. In many conversations with 19 students, that I have daily, and attendance meetings 20 21 that I have daily, I could tell you a lot of the reason why they are chronically absent is because of work. 22 23 BY MR. GROSSMAN: What time do the buses start picking them up?

24

25

6:15.

Α

| 1  | Q So  |
|----|---|
| 2  | THE COURT: Well, why do they start so early?        |
| 3  | Why do you start so early?                          |
| 4  | THE WITNESS: District makes the calendar,           |
| 5  | makes the time. I really, unfortunately, don't have |
| 6  | much impact on that. Because I would definitely     |
| 7  | recommend we start later.                           |
| 8  | MR. LANG:   |
| 9  | BY MR. GROSSMAN:                                    |
| 10 | Q Do you know the reason for Do you know            |
| 11 | Do you know how the whether or not the busing       |
| 12 | schedule is impact results in an impact?            |
| 13 | MS. HOFF: Ob jection.                               |
| 14 | THE COURT: No, don't put words in her mouth.        |
| 15 | MR. LANG: (Whispering out of microphone             |
| 16 | range.)   |
| 17 | THE COURT: She said she doesn't know why.           |
| 18 | MS. HOFF: She said she doesn't know why.            |
| 19 | THE COURT: She doesn't know why it starts so        |
| 20 | early.  |
| 21 | MR. LANG:   |
| 22 | THE COURT: I have to say, that is early.            |
| 23 | MS. HOFF: I have said no 5.                         |
| 24 | MR. LANG: (Whispering out of microphone             |
| 25 | range.)   |

| 1  | MR. GROSSMAN: Stop.                                  |
|----|--|
| 2  | MR. LANG: (Whispering out of microphone              |
| 3  | range.)  |
| 4  | MR. GROSSMAN: Stop.                                  |
| 5  | THE COURT: For someone who's a night owl,            |
| 6  | that's very unhealthy.                               |
| 7  | MS. HOFF: The high school's hurt.                    |
| 8  | BY MR. GROSSMAN:                                     |
| 9  | Q I thought I thought it was your Just so            |
| 10 | we're clear, you don't know why the the school day   |
| 11 | starts so early.                                     |
| 12 | MS. HOFF: Objection. She asked It was                |
| 13 | asked and answered.                                  |
| 14 | MR. GROSSMAN: All right. It was asked and            |
| 15 | answered.  |
| 16 | THE COURT: Hmm.                                      |
| 17 | MR. GROSSMAN: That's what I thought.                 |
| 18 | THE COURT: Well, can we break it down into           |
| 19 | like how many students are in 9th Grade, 10th Grade, |
| 20 | 11th Grade, 12th Grade? Is it What? 300 in each?     |
| 21 | Or is it different?                                  |
| 22 | THE WITNESS: Freshman are The 9th Grade              |
| 23 | is the largest class. We have about 350. Sophomores  |
| 24 | decline a little; we have about 320. Juniors, 11th   |

Grade, about 280. And then Seniors is our -- That's

|     | Marshall - Direct 211                               |
|-----|---|
| 1   | our smallest class. We have approximately 220, 230. |
| 2   | BY MR. GROSSMAN:                                    |
| 3   | Q Do you have a drop Do you know what the           |
| 4   | dropout rate is?                                    |
| 5   | A It was, last year, 4 percent. But it calculates   |
| 6   | over a 4 year period of time. And we have a lot of  |
| 7   | kids leaving and coming back. So, you know, if it's |
| 8   | the same student that re-enrolls, you don't really  |
| 9   | count them as a dropout.                            |
| LO  | Q What's your graduation rate?                      |
| L1  | A 75.4 percent.                                     |
| _2  | Q And that that was for 2016/2017.                  |
| .3  | A Yes. Correct.                                     |
| L 4 | Q Do you know what your graduation rate was for     |
| L5  | 2014 Well. Wait, I'm sorry. 2015/2016?              |
| L 6 | A It was a little bit lower, at 75.2, I believe.    |
| L7  | Just tenths below.                                  |
| L8  | Q And the year before?                              |
| L9  | A 74.8 maybe, around there. Sorry I don't know the  |
| 20  | exact numbers.                                      |
| 21  | Q Okay. Now   |
| 22  | A We've been climbing slowly. I know that.          |
| 23  | Q Okay. Do you know what the State graduation       |
| 24  | rate is?  |

Around 90 percent.

25

Α

| Q Not having been a Mathematician, it looks to          |
|---|
| me like that you've got 15 percent below the State      |
| average. Is that correct?                               |
| A Approximately. Yes.                                   |
| Q Okay. And do you have an idea of what                 |
| accounts for that?                                      |
| MS. HOFF: Objection. That calls for                     |
| MR. GROSSMAN: They                                      |
| MS. HOFF: There have been no foundation laid            |
| that she knows about anything with regards to the other |
| school districts, the reasons behind their graduation   |
| rate, the State average graduation rate.                |
| THE COURT: But she does know what might                 |
| contribute to Lakewood.                                 |
| MR. GROSSMAN: Lakewood's.                               |
| MS. HOFF: Right.  |
| MR. GROSSMAN: And that's all I'm asking.                |
| THE COURT: So that's                                    |
| MS. HOFF: Okay.   |
| THE COURT: It's Lakewood's.                             |
| BY MR. GROSSMAN:  |
| Q Do you know what contributes to the dropout           |
| rate?   |
| A A lot   |
|   |

Q I'm sorry.

1 Α The graduation. Not the dropout, the graduation rate. 2 3 Hm hmm. A lot of it is attendance, that's a major A lot is our ELL population. What's ELL stand for? For the record. 5 6 I'm sorry. English Language Learners. We have 7 some students that -- who arrive with barely any schooling. And, you know, some of -- a lot of them are 8 9 17, 18 years old. And the last time they attended school in their country, their native country, was 5th, 10 6th Grade. So it's nearly impossible with a short 11 amount of time to catch them up to State requirements. 12 Okay. Does Lakewood High School have any 13 14 security problems? We have security specialists. Security guards. 15 How many. 16 8 of them. 17 Α Are they armed or unarmed? 18 0 They are armed retired police officers. 19 Α 20 Do you have metal detectors? 21 Α Yes. Okay. Now, do you have an athletic program? 22 Yes, we do. 23 A 24 Okay. And can you describe it, please?

A successful program. We have a lot of students

25

Α

| 1  | increasingly participating in every sport for 3     |
|----|---|
| 2  | seasons.  |
| 3  | Q And how is that funded?                           |
| 4  | A Right now Well, for this current year, the        |
| 5  | Lakewood Township funded it.                        |
| 6  | Q Not the Not the school budget.                    |
| 7  | A No.   |
| 8  | Q And are you going to have an athletic program     |
| 9  | next year?  |
| 10 | A I hope so. I I can't answer that. I'm not         |
| 11 | I don't know. I certainly hope so.                  |
| 12 | THE COURT: What What sports do you offer?           |
| 13 | THE WITNESS: In the fall we offer Girl's            |
| 14 | Volleyball. Football. Field Hockey. And Am I        |
| 15 | missing some? Spring I mean, Winter, I'm sorry.     |
| 16 | we offer Boy's and Girl's Bowling. Girl's and Boy's |
| 17 | Basketball. Indoor Track. Help me, Mr. Lang. In the |
| 18 | Spring, we offer Girl's Softball, Boy's Baseball.   |
| 19 | Outdoor Track. I think I got everything.            |
| 20 | THE COURT: Okay.                                    |
| 21 | BY MR. GROSSMAN:                                    |
| 22 | Q Okay. And   |
| 23 | A Tennis, in the fall and spring. I apologize.      |
| 24 | THE COURT: Tennis?                                  |
| 25 | THE WITNESS: Tennis. Girl's and Boys.               |

| 1   | - | THE COURT: Okay. And what percentage of              |
|-----|---|--|
| 2   | 2 | students do would you say participate in sports?     |
| 3   | 3 | THE WITNESS: Right now we have approximately         |
| 4   |   | 400 student athletes.                                |
| 5   | 5 | BY MR. GROSSMAN:                                     |
| 6   | 5 | Q How many Do you have full-time coaches?            |
| 7   |   | A Yes.   |
| 8   | } | Q Okay. Are And who What are they?                   |
| . 9 | ) | A They're teachers. Mostly teachers that, you know,  |
| 10  | ) | stay and coach after school, after their work hours. |
| 11  | - | Q Okay. Do you have a trainer?                       |
| 12  |   | A We have a part-time trainer who's not a school     |
| 13  | 3 | employee, but contracted out through the District.   |
| 14  |   | Q Do you know how he's paid for?                     |
| 15  | 5 | A I believe the Township funded all of the athletic  |
| 16  | 5 | related programs.                                    |
| 17  | , | Q Okay. So that all that stuff is paid for by        |
| 18  | } | the Township.  |
| 19  | ) | A Yes.   |
| 20  | ) | Q Okay. All right. Before the Township funded        |
| 21  | - | it, did funded the program, was it did you have      |
| 22  | ) | an athletic program?                                 |
| 23  | 3 | A Yes.   |
| 24  |   | Q And it was Was that part of the school             |

funding?

| 1  | A Yes.  |
|----|---|
| 2  | Q Okay. And was that roughly comparable to              |
| 3  | what you offer now? Well, let me take out the word      |
| 4  | roughly and let me ask the question. Was that           |
| 5  | comparable to what you offer now?                       |
| 6  | A Yes.  |
| 7  | Q Okay. Do you have an athletic director?               |
| 8  | A We have a teacher who receives a stipend to be the    |
| 9  | athletic director.                                      |
| 10 | Q Not a full-time athletic director.                    |
| 11 | A Correct.  |
| 12 | Q What does the teacher teach?                          |
| 13 | A He teaches a limited schedule now of Phys Ed and      |
| 14 | Health.   |
| 15 | Q And it's limited because he just                      |
| 16 | MS. HOFF: Uh  |
| 17 | MR. GROSSMAN: Why is it limited?                        |
| 18 | THE WITNESS: We had to rearrange the                    |
| 19 | schedule to free him up a little bit so he can do both. |
| 20 | MR. LANG:   |
| 21 | BY MR. GROSSMAN:  |
| 22 | Q And prior to this year, did you have a full-          |
| 23 | time athletic director?                                 |
| 24 | A Yes.  |

Q Okay. And prior to this year, did you have a

| 1  | full-time trainer?                                   |
|----|--|
| 2  | A Yes.   |
| 3  | Q And were they part of the school budget?           |
| 4  | A Yes.   |
| 5  | Q Okay. What foreign languages do you offer?         |
| 6  | A We offer Spanish. Spanish for native speakers.     |
| 7  | And that's it.                                       |
| 8  | Q Okay. How How is that funded?                      |
| 9  | A It's through the District.                         |
| 10 | Q Okay. And when you started did you have            |
| 11 | Did you offer any other foreign languages? That's to |
| 12 | say, when you started as principal.                  |
| 13 | A When I personally started, yes. There was only     |
| 14 | The other one was German.                            |
| 15 | Q And when you were a student                        |
| 16 | A Hm hmm.  |
| 17 | Q at Lakewood High School, as a Freshman, do         |
| 18 | you remember whether they offered other              |
| 19 | MS. HOFF: Objection. This is going really            |
| 20 | way  |
| 21 | MR. GROSSMAN: Yes, it is.                            |
| 22 | MS. HOFF: I mean, this is going way back             |
| 23 | THE WITNESS: I'm not that old. (Laughter)            |
| 24 | THE COURT: No, she's not that old.                   |
| 25 | THE WITNESS: No, I am.                               |

| 1  | MS. HOFF: No, I mean, it's going back passed           |  |  |
|----|--|--|--|
| 2  | the  |  |  |
| 3  | THE COURT: It's not really rel It's not                |  |  |
| 4  | really relevant to what they have now.                 |  |  |
| 5  | MS. HOFF: time period.                                 |  |  |
| 6  | MR. GROSSMAN: Your Honor, it shows that                |  |  |
| 7  | MS. HOFF: Not way back then. I meant no                |  |  |
| 8  | offense.   |  |  |
| 9  | THE WITNESS: It's easy.                                |  |  |
| 10 | MR. GROSSMAN: Your Honor, I think it's                 |  |  |
| 11 | Actually, I think it would show a trend. But, could we |  |  |
| 12 | <b></b>  |  |  |
| 13 | MR. LANG:  |  |  |
| 14 | BY MR. GROSSMAN:                                       |  |  |
| 15 | Q When you were assistant principal,                   |  |  |
| 16 | A Hm hmm.  |  |  |
| 17 | Q what did they offer?                                 |  |  |
| 18 | A Same. German and                                     |  |  |
| 19 | Q German and Italian?                                  |  |  |
| 20 | A German and Spanish.                                  |  |  |
| 21 | Q Spanish.   |  |  |
| 22 | MR. LANG: (Whispering) Go back when she was            |  |  |
| 23 | a guidance guidance counselor.                         |  |  |
| 24 | BY MR. GROSSMAN:                                       |  |  |
| 25 | Q When you were a guidance District wide               |  |  |

| 1  | guidance counselor, were there                         |
|----|--|
| 2  | MR. LANG: (Whispering out of microphone                |
| 3  | range.)  |
| 4  | THE COURT: Mr. Lang, your voice is going to            |
| 5  | get picked up. You really do have to control yourself. |
| 6  | MR. LANG: (Whispering) Guidance counselor.             |
| 7  | BY MR. GROSSMAN:                                       |
| 8  | Q Okay. When you were the guidance counselor,          |
| 9  | were there any any additional languages?               |
| 10 | A I know there used to be French. But I can't          |
| 11 | recall what years that was. I apologize.               |
| 12 | Q Okay. Do you know what percentage of your            |
| 13 | your graduates go onto 4 year colleges? Or, any any    |
| 14 | Strike that. Do you know what percentage of your       |
| 15 | graduates go onto post high school edu education?      |
| 16 | A I'd say about 30 percent.                            |
| 17 | Q Okay. And of that 30 percent, how many go to         |
| 18 | 4 year schools?  |
| 19 | A Maybe 10, 12 percent.                                |
| 20 | Q And the rest where where do they go?                 |
| 21 | A They either go into a post vocational program,       |
| 22 | military, and a lot go into the workforce right out of |
| 23 | high school.   |
| 24 | Q Okay. How many go to 2 year colleges?                |

A Out of the Senior class?

| 1  | Q Yeah.  |
|----|--|
| 2  | A I'd say maybe 40 percent, 50 percent.                |
| 3  | Q Okay. Of the 30 percent.                             |
| 4  | A Of the   |
| 5  | Q Of the whole class?                                  |
| 6  | A Of the whole class? Yeah, 40 40 percent.             |
| 7  | THE COURT: Forty percent go to a?                      |
| 8  | THE WITNESS: Two year.                                 |
| 9  | THE COURT: Two year college. And 30 percent            |
| 10 | go to?   |
| 11 | THE WITNESS: No, a lot less go to a 4 year.            |
| 12 | About 10.  |
| 13 | THE COURT: Okay. So you're adding those 2              |
| 14 | numbers together.                                      |
| 15 | THE WITNESS: Right.                                    |
| 16 | THE COURT: Okay. That's about half. Sound              |
| 17 | right?   |
| 18 | THE WITNESS: Half. About half of the senior            |
| 19 | year go on to post secondary. You check the numbers on |
| 20 | the report just to make sure.                          |
| 21 | MS. HOFF: Okay. I'll get it.                           |
| 22 | MR. GROSSMAN: We should.                               |
| 23 | THE COURT: That's okay.                                |
| 24 | THE WITNESS: Okay.                                     |
| 25 | MR. GROSSMAN: Okay. Well, Your Honor, I                |

| 1  | would show Ms. Marshall what's been marked and given to |
|----|---|
| 2  | the State. It's got a marking of Plaintiff              |
| 3  | Petitioner's Exhibit 38.                                |
| 4  | MR. LANG: She doesn't have it.                          |
| 5  | MR. GROSSMAN: And Your Honor doesn't have               |
| 6  | it.   |
| 7  | MR. LANG:   |
| 8  | THE COURT: P-38? What is it?                            |
| 9  | MR. GROSSMAN: It's out of order.                        |
| 10 | MR. LANG: I have one I have one for her,                |
| 11 | Your Honor.   |
| 12 | MS. HOFF: He just gave it to me.                        |
| 13 | MR. LANG: With the holes punched in it                  |
| 14 | THE COURT: All right. This is P-38.                     |
| 15 | MR. GROSSMAN: P-38 for identification.                  |
| 16 | BY MR. GROSSMAN:  |
| 17 | Q Ms. Marshall, can you identify P-38? Oops.            |
| 18 | Okay.   |
| 19 | A The New Jersey School Performance Report.             |
| 20 | Q Yes. Can you tell me what it is?                      |
| 21 | A It classifies data regarding all different things.    |
| 22 | Test results, college and career readiness,             |
| 23 | demographics.   |
| 24 | Q Okay.   |
| 25 | A Enrollment. It pretty much has everything.            |

| 1  | Q Okay. This is This is for The one                 |
|----|---|
| 2  | that's been marked P-38 is for the 2016/2017 school |
| 3  | year. Correct?                                      |
| 4  | A Correct.  |
| 5  | (P-38 marked for                                    |
| 6  | Identification)                                     |
| 7  | Q Yeah. Is Is this the latest available?            |
| 8  | A Yes.  |
| 9  | Q Okay. When is it When did you When was            |
| 10 | it created?   |
| 11 | MS. HOFF: Objection. There's been no                |
| 12 | foundation that she created the School              |
| 13 | THE COURT: Who created it?                          |
| 14 | MR. GROSSMAN: Well, we're getting there.            |
| 15 | THE COURT: Why don't you ask her that?              |
| 16 | BY MR. GROSSMAN:                                    |
| 17 | Q Who Who created this?                             |
| 18 | A The State puts these out.                         |
| 19 | Q Okay. And do you know when Do you know            |
| 20 | when?   |
| 21 | A They usually come out in like October, November.  |
| 22 | Q So for the current school year we'd have to       |
| 23 | wait until  |
| 24 | A Right.  |
| 25 | Q October, November, 2018?                          |

| 1  | A Because it has to capture any summer August grads    |
|----|--|
| 2  | and that data, as well.                                |
| 3  | Q Okay. Do you Are you required to report              |
| 4  | I'll withdraw that. Do you know Do you know            |
| 5  | where the data from this document is derived?          |
| 6  | A Which data? There's a lot. I mean, everything is     |
| 7  | from reporting, whether it be district level or school |
| 8  | level. PARCC results. There's a lot of different       |
| 9  | components of this report.                             |
| 10 | Q Okay. Would you There are Bates stamps on            |
| 11 | this. And I'd ask you to turn to Wait, I lost my       |
| 12 | place. Okay, 840 Page 846, please.                     |
| 13 | A Okay.  |
| 14 | THE COURT: Well, what is that called? Given            |
| 15 | that all my numbers have been punched through.         |
| 16 | MR. GROSSMAN: Oh, it's                                 |
| 17 | MR. LANG: Oh boy.                                      |
| 18 | MR. GROSSMAN: It's                                     |
| 19 | MS. HOFF: I don't have 846. I go from 843              |
| 20 | to 847.  |
| 21 | MR. GROSSMAN: Take mine.                               |
| 22 | MS. HOFF: That's okay, I don't need it.                |
| 23 | MR. GROSSMAN: Hand me yours. Yours.                    |
| 24 | THE COURT: What is it called?                          |
| 25 | THE WITNESS: It's the post secondary                   |

| 1  | enrollment rates for the fall and 16 month. |
|----|---|
| 2  | THE COURT: All right. Is it pretty far      |
| 3  | back? Or where?                             |
| 4  | MR. GROSSMAN: Pardon. It's 846.             |
| 5  | THE COURT: No, that's not helping.          |
| 6  | THE WITNESS: Yeah, it's more towards the    |
| 7  | back.                                       |
| 8  | THE COURT: Okay.                            |
| 9  | MR. LANG: Your Honor, I I                   |
| 10 | THE WITNESS: I'd say maybe 20 pages or so   |
| 11 | from the back.                              |
| 12 | THE COURT: Okay.                            |
| 13 | MR. GROSSMAN: Probably without without      |
| 14 | the holes.                                  |
| 15 | THE WITNESS: Maybe less, like 14 or 15.     |
| 16 | THE COURT: Okay. Is it after the page on    |
| 17 | graduation rates?                           |
| 18 | MR. GROSSMAN: Yes.                          |
| 19 | THE COURT: Okay.                            |
| 20 | MR. GROSSMAN: Thank you. Yes.               |
| 21 | THE WITNESS: Yep.                           |
| 22 | THE COURT: Okay.                            |
| 23 | BY MR. GROSSMAN:                            |
| 24 | Q Okay. Well, would you take a look at the  |

post secondary enrollment rates for the fall? You

| . 1 | indicated that Well, okay. The tracking of the          |  |  |
|-----|---|--|--|
| 2   | class of 2016 shows that 16 months after they graduate, |  |  |
| 3   | there appears to me to be a different number for        |  |  |
| 4   | enrollments. And I ask if you know why you know why     |  |  |
| 5   | there's a difference?                                   |  |  |
| 6   | A For the 16 month one?                                 |  |  |
| 7   | Q Yeah. Hm hmm.   |  |  |
| 8   | A Between this  |  |  |
| . 9 | MS. HOFF: Objection. Difference between                 |  |  |
| 10  | what and what?  |  |  |
| 11  | THE WITNESS: Yeah.                                      |  |  |
| 12  | MR. GROSSMAN: Between the grad Between                  |  |  |
| 13  | the graduation and the grad The post enrollment at      |  |  |
| 14  | graduation versus                                       |  |  |
| 15  | MR. LANG:   |  |  |
| 16  | MR. GROSSMAN: The post The                              |  |  |
| 17  | MR. LANG: (Whispering out of microphone                 |  |  |
| 18  | range.)   |  |  |
| 19  | MR. GROSSMAN: The fall enrollment                       |  |  |
| 20  | THE WITNESS: Hm hmm.                                    |  |  |
| 21  | MR. GROSSMAN: and 16 months after                       |  |  |
| 22  | graduation seems  |  |  |
| 23  | THE WITNESS: You know, it's I'll be                     |  |  |
| 24  | honest, it's hard to track kids. But a lot don't A      |  |  |
| 25  | lot of them, just from personally speaking to them,     |  |  |

| 1   | they may not be able to afford to maintain where       |
|-----|--|
| 2   | wherever they are, whether it be a 2 year or a 4 year. |
| 3   | And a lot of them decide they're going to wait and go  |
| 4   | You know, and they need to go back into the            |
| 5   | workforce.   |
| 6   | MS. HOFF: Objection. Just to clarify for               |
| 7   | the record. Was that speculation or was that she knows |
| 8   | that's why there are differences?                      |
| 9   | THE WITNESS: Personally                                |
| LO  | MR. GROSSMAN: She knows why there are                  |
| L1  | differences  |
| L2  | THE COURT: That's what I understood.                   |
| L3  | MR. GROSSMAN: based on her experience                  |
| L4  | with students.   |
| 15  | MS. HOFF: Okay. I just wanted to clarify.              |
| L6  | THE COURT: That's fine.                                |
| L7  | MS. HOFF: Thank you.                                   |
| L8  | BY MR. GROSSMAN:                                       |
| L9  | Q Okay. I think the next page the next page            |
| 20  | is If you turn it over. It's on For                    |
| 21  | identification purposes, Your Honor, we'll give you a  |
| 22  | copy with the Bates stamp numbers. 847 is Absenteeism. |
| 23  | A Hm hmm.  |
| 2.4 | O That indicated Okay Those numbers                    |

indicate targets that were or were not met. Who -- Who

| 1  | or what entity, if you know, sets the targets?         |  |
|----|--|--|
| 2  | A The State.   |  |
| 3  | MR. LANG: Ask her                                      |  |
| 4  | BY MR. GROSSMAN:                                       |  |
| 5  | Q And if we go on to Okay. If you go I                 |  |
| 6  | think it's 2 more pages beyond that, 3 may 3           |  |
| 7  | perhaps. There are 2 block graphs that I'm not         |  |
| 8  | interested in. It's School Day.                        |  |
| 9  | A Hm hmm.  |  |
| 10 | Q That indicates a start time of 7:15. Is that         |  |
| 11 | correct?   |  |
| 12 | A That was a prior start time for 16/17. Yes.          |  |
| 13 | Q Okay. So you had to move it back this year.          |  |
| 14 | A Yes.   |  |
| 15 | Q Okay. Now, that indicates, among other               |  |
| 16 | things, shared instructional time out of the school    |  |
| 17 | day. What does that mean?                              |  |
| 18 | A That's students that go to the vocational school.    |  |
| 19 | It's called Shared Time. They do half their day at     |  |
| 20 | Lakewood High School and half their day in a vocationa |  |
| 21 | school.  |  |
| 22 | Q And how many kids go to the vocational               |  |
| 23 | school?  |  |
| 24 | A We have about Out of our It's only for               |  |
| 25 | Juniors and Seniors. About 100, 120 at the most.       |  |

|    | J    |   |
|----|------|---|
| 1  |      | Q So that's out of 6 Hun And the                  |
| 2  | Juni | or/Senior population is?                          |
| 3  | A    | About I'd say closer to 500.                      |
| 4  |      | Q And where do they How many days a week do       |
| 5  | they | go to the vocational school?                      |
| 6  | A    | Every day.  |
| 7  |      | Q How do they get there?                          |
| 8  | A    | Busing.   |
| 9  |      | Q And does the vocational school, is there a      |
| 10 | char | ge to Lakewood?                                   |
| 11 | A    | I believe so.                                     |
| 12 |      | Q And is that paid for out of the school          |
| 13 | budg | et?   |
| 14 | Α    | District budget.                                  |
| 15 |      | Q District budget.                                |
| 16 | A    | Hm hmm.   |
| 17 |      | Q On this same page. Last year there were a       |
| 18 | numb | er of incidents of violence according to this     |
| 19 | repo | rt. Can you des Do you know what those            |
| 20 | inci | dents were?                                       |
| 21 | A    | Yeah. Most of that The violence could be a        |
| 22 | figh | t. Most of them are fights. Since the other areas |
| 23 | are  | very specific; weapons, substance abuse, HIB. So  |
| 24 | viol | ence would be on school ground fights.            |

Q Okay. How many teach -- Do you know what the

1 faculty, the total number of teachers there are at the 2 high school? 3 Α 84. And is that -- How many were there last year, 4 5 last school year? 6 Α 84. 7 Q Okay. Has that number remained --8 Α Yeah. 9 -- fairly consistent. 10 Yes. 11 Now, how many of those teachers have tenure, 12 if you know? I don't know off the top of my head. I would say, 13 14 based on the number of non-tenure, which I know is 15 around 40. So, probably the other 40 are tenured. 16 Okay. And how many --17 Maybe a little less are non-tenured, 35. Α How many first year teachers do you have? 18 19 This year I have 9. Α And second year teachers? 20 21 Α About 10. 22 Third year teachers? I'd say about 15, 20. 23 Α And fourth year teachers. 24 That would be in the tenured track. 25

Α

| 1  | Q That would be the tenured track.                  |
|----|---|
| 2  | A Hm hmm.   |
| 3  | Q Okay. Do you have Okay. Do you know how           |
| 4  | many teachers leave every year?                     |
| 5  | MS. HOFF: Objection. Can we narrow it down          |
| 6  | to specific years?                                  |
| 7  | BY MR. GROSSMAN:                                    |
| 8  | Q I'm sorry. How many Do you know how many          |
| 9  | teachers lost left last as left prior to the        |
| 10 | commencement of this academic year?                 |
| 11 | THE COURT: From the high school.                    |
| 12 | MR. GROSSMAN: From the high school.                 |
| 13 | THE WITNESS: Yeah, from the high school; 14.        |
| 14 | THE COURT: They were non-tenured.                   |
| 15 | THE WITNESS: Not all. I had some that were          |
| 16 | tenured that left.                                  |
| 17 | BY MR. GROSSMAN:                                    |
| 18 | Q And why did they leave? If you know.              |
| 19 | A I know they left for stability and better pay.    |
| 20 | Q All of them.                                      |
| 21 | A Yeah.   |
| 22 | MR. LANG:   |
| 23 | BY MR. GROSSMAN:                                    |
| 24 | Q Do you know Okay. How Do you know how             |
| 25 | well Lakewood pays, relative to other high schools? |

1 To other high schools or districts? --Α 2 Other districts. We're one of the lower paid districts in Ocean 3 County. I know that. Monmouth County, overall, pays a lot higher than ocean County. We're, if not the 5 6 lowest, one of the lowest. 7 Does teacher retent -- Is teacher retention a 0 problem? 8 9 Yes. Α 10 Q Why? I can only go by what their resignation letters 11 say. And they basically all say that they love 12 teaching in Lakewood, but they need to feel a stable 13 14 career. They're very -- Some of them are very young and they, you know, have families. And they can't risk 15 not knowing if they're having a job every June -- May, 16 17 June. And does this present any problems for you, 18 19 as principal? Of course. 20 Α How? Or what? 21 Q Where do I begin? I spend my whole summer 22 Α interviewing and trying to find experienced teachers. 23 But realistically, experienced teachers are not coming. 24 So I end up hiring brand new, which is okay, you could 25

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find some really good people. But it starts a whole process of having to train them and, you know, hoping that they stay. Because a lot of our teachers that we put a lot of time and training into, they leave after a year or two.

Q And how's that -- From -- As principal, how do you perceive that as affecting your student population?

A It -- It negatively impacts them. Our students need consistency. Our students need to know that relationships that they've created during the school year will be there when they get back in September.

And it's -- it's very difficult for them when teachers that they've known and worked with are not there anymore.

Q Okay. Is -- Does this stability have a significant im -- Based on your perception of your stu -- of the student population, does the stability provided by a stable teacher popula -- population impact on the -- on the students?

A Yes. They need stab -- stability. They need consistency in all areas. Not just for emotional and social support, but instructionally I need teachers that are consistently there and know the curriculum and know everything, and can just start Day 1 with

1 teaching.

Q How important is the athletic program to your students?

A Very --

Q If -- If you know.

A Very important.

Q Okay. Why?

A One, it provides them a safe place to go everyday after school, and not get involved into -- in things that they shouldn't be, in the neighborhoods, when they have nothing to do. They get out very early. They get out at 1:30. So it keeps them participating and actively involved in a positive environment, from let's say 1:30 until 6 o'clock. Sometimes later if they have games or competitions. It also provides them a sense of family. They're -- They're, you know, with a group of kids and coaches.

Q How many curriculum supervisors are there at the high school?

A District wide?

Q I'm sorry. District wide. Yeah.

A I believe 4.

Q Okay. And when you started, how many were there? As prin -- Well, when you start --

MR. LANG: --

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BY MR. GROSSMAN:

Q Who -- What -- What are the -- I'm sorry.

MR. LANG: --

BY MR. GROSSMAN:

Q Okay, what are the 4 supervisors supervising?

A We have a STEM supervisor, which covers Science,

Math, Technology and Engineering. We have a English

Language Arts and Social Studies supervisor. That's

the second. The third would be ELL/ESL World Languages

and Guidance supervisor. And we have a Special

Education supervisor.

Q And when you started at the high school, were there more supervisors?

A There were more broken down by content. Yes.

MR. LANG: --

BY MR. GROSSMAN:

Q What does that mean?

A That means we had a supervisor for Language Arts.

And we had a separate supervisor for Social Studies.

And another supervisor for maybe Visual Art and

Performing Arts. We had a Science supervisor. We had

a Math supervisor. It was very content specific.

Q Was that -- Did -- Based on your -- Based on your experience at the high school, was it -- was that a better environment?

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Α It --

Strike that. I'll re-ask it. Can you describe the impact on the environment at the high school as a result -- the educational environment, as a result of the loss of those district wide supervisors? I can only give an example, personal example. Α high school, we have myself and 3 administrators. We're not really content specialists. Let's say, I don't have a secondary degree in Math. So it's very difficult for me to -- I can observe Math and I know good instruction when I see it, but when we get into the content of higher level Math, like Calculus and, you know, higher level Sciences, like Chemistry and Physics, I'm not content certified in those subject areas. So it's very difficult for me to give teacher feedback on the content, rather than the instruction. I know good instruction, whether it be Physics or Phys Ed. Content supervisors are able to provide, especially for the secondary level, more content specific feedback, which improves their instruction.

0 Okay. When you went to the District, which was how long -- How long now?

1996. Α

Okay. If we go to say, 2007.

Α Okay.

| 1   | Q 10 years ago.   |
|-----|---|
| 2   | A Okay.   |
| 3   | Q How many supe assistant superintendents               |
| 4   | were there?   |
| 5   | A I believe 1 or 2, at that time. The exact year,       |
| 6   | I'm not sure. But                                       |
| 7   | MR. LANG:   |
| 8   | BY MR. GROSSMAN:  |
| 9   | Q How many are there now?                               |
| 10  | A Zero.   |
| 11  | Q What impact does that have on the high                |
| 12  | school, if any?   |
| 13  | A What I recall from an assistant superintendent        |
| 14  | that I worked under, they focused a lot on the          |
| 15  | curriculum and instruction. So that was another person  |
| 16  | who was able to provide more instruction and more       |
| 17  | content specific feedback in secondary areas. And then  |
| 18  | that would trickle down to the supervisors and then to  |
| 19  | the building administrators.                            |
| 20  | Q Okay. Do you have any I believe that you              |
| 21  | indicated that there were a number of students who were |
| 22  | effectively uneducated when they entered the high       |
| 23  | school. Is that an accurate statement?                  |
| 0.4 | The duanted to a cortain lovel                          |

MS. HOFF: Objection. Objection.

| 1  | Uneducated? There's been no foundation that what      |
|----|---|
| 2  | uneducated means or where we're going with that?      |
| 3  | THE COURT: I think she said some students             |
| 4  | come to the school older and they don't speak English |
| 5  | as a first language. But it doesn't necessarily mean  |
| 6  | they're uneducated.                                   |
| 7  | MR. GROSSMAN: Well, she                               |
| 8  | THE COURT: It just means that they're                 |
| 9  | English language proficiency may not be there.        |
| 10 | MR. GROSSMAN: No, we're not putting words in          |
| 11 | her mouth. She also said they hadn't been to school   |
| 12 | since they had left their home countries.             |
| 13 | THE COURT: Right. But that doesn't mean               |
| 14 | they left their home countries at 7.                  |
| 15 | MS. HOFF: Right.                                      |
| 16 | MR. GROSSMAN: Well, I'm going to get there.           |
| 17 | THE COURT: Oh, maybe you can lay a                    |
| 18 | foundation.   |
| 19 | BY MR. GROSSMAN:                                      |
| 20 | Q Okay. All right. Do you have a number of            |
| 21 | THE COURT: I mean, is this a great                    |
| 22 | percentage of the students?                           |
| 23 | MR. GROSSMAN: Yeah, well that's Yeah.                 |
| 24 | Well, how many What percentage of your students are   |
| 25 | non come from families where English is not the       |

| 1  | first language?                                      |
|----|--|
| 2  | THE WITNESS: That's a large Percentage of            |
| 3  | families?  |
| 4  | BY MR. GROSSMAN:                                     |
| 5  | Q Yes.   |
| 6  | A About 75 percent come from non-English speaking    |
| 7  | families.  |
| 8  | Q And how What percentage of your students           |
| 9  | have or either not are not English speakers or       |
| 10 | poor English speakers?                               |
| 11 | A About It's less than 15 percent.                   |
| 12 | Q Do you have any bilingual And I assume,            |
| 13 | based on the stats, that that they're Spanish        |
| 14 | speakers. Is that accurate?                          |
| 15 | A The kids.  |
| 16 | Q Yeah.  |
| 17 | A Yes.   |
| 18 | Q Okay. Do you have any bilingual content            |
| 19 | teachers?  |
| 20 | A The only bilingual teacher I have is the RESL      |
| 21 | teacher. One of them speaks fluent Spanish.          |
| 22 | Q Okay.  |
| 23 | A And we also have a new comer program. That's for   |
| 24 | those students I mentioned before, that are over age |
| 25 | but limited education based on the last time they    |

| 1  | attended school in their native country. And those   |
|----|--|
| 2  | students are with a bilingual teacher.               |
| 3  | Q Okay.  |
| 4  | A Not a content specialist, but a bilingual teacher. |
| 5  | Q And how how many how many students?                |
| 6  | A In that program, we're up to about 20.             |
| 7  | Q Okay. And is that funded by District funds?        |
| 8  | A Yes.   |
| 9  | Q Okay. Do you have any staff members Well,          |
| 10 | let me ask you this. Are there remediation and       |
| 11 | intervention specialists in in the educational       |
| 12 | system, in general?                                  |
| 13 | A In any educational?                                |
| 14 | Q Yeah.  |
| 15 | A Yes.   |
| 16 | Q And what And what do we mean by,                   |
| 17 | "remediation and intervention specialists?"          |
| 18 | A So every district may use them different, but I    |
| 19 | believe what you're asking is that these are for     |
| 20 | students who are identified below level. And they    |
| 21 | receive additional support from a separate teacher.  |
| 22 | Q Okay. And do you have a program for that           |
| 23 | A No   |
| 24 | Q at the high school?                                |
| 25 | A No, we do not.                                     |

|     | Marshall - Direct 24                                   |
|-----|--|
| 1   | Q And do you think you need Do                         |
| 2   | A We We do have I just want to clarify. Just           |
| 3   | so We do have a separate course for kids who are       |
| 4   | identified low in Math, when they come over. But it's  |
| . 5 | just for 9th grade. And our regular Math teachers      |
| 6   | teach it.  |
| 7   | Q Do you need Do you need remediation and              |
| 8   | intervention specialists?                              |
| 9   | A I would love them. Sure. Any You know, any           |
| 10  | school that has struggling students would love another |
| 11  | teacher.   |
| 12  | Q Okay. So. Do Would you characterize                  |
| 13  | Lakewood High School as struggling?                    |
| 14  | A Yes.   |
| 15  | Q Why?   |
| 16  | A A lot of the reasons we spoke of. Our attendance     |
| 17  | rates. Our Our language barriers. Our you know,        |
| 18  | our test scores show that we just We're We're          |
| 19  | struggling.  |
| 20  | MR. LANG:  |
| 21  | MR. GROSSMAN: Okay. Your Honor, if we may              |
| 22  | have a moment, I may be done with the witness.         |
| 23  | THE COURT: Yes, okay.                                  |
| 24  | BY MR. GROSSMAN:                                       |

Do you have special education teachers

|    |      | Marshall - Direct                               | 241 |
|----|------|---|-----|
| 1  | avai | lable?  |     |
| 2  | А    | Yes.  |     |
| 3  |      | Q How many?                                     |     |
| 4  | A    | We have about, I'd say, 12, 13.                 |     |
| 5  |      | Q And are Do And what do they What              |     |
| 6  | How  | many children are or how many students are      |     |
| 7  | taug | ht by these teachers?                           |     |
| 8  | A    | Approximately 80, 85.                           |     |
| 9  |      | Q And what what are their qualifications        | for |
| 10 | spec | ial ed?   |     |
| 11 | А    | They're The teachers or the kids?               |     |
| 12 |      | Q The kids.                                     |     |
| 13 | А    | It depends on what their IEPs have them classif | ied |
| 14 | as.  |   |     |
| 15 |      | Q Okay. And                                     |     |
| 16 |      | MR. LANG:                                       |     |
| 17 | BY M | R. GROSSMAN:                                    |     |
| 18 |      | Q Okay. Are you familiar with the in-class      |     |
| 19 | supp | ort concept?                                    |     |
| 20 | А    | Yes.  |     |
| 21 |      | Q And what is that?                             |     |
| 22 | A    | That's where a student is placed in a general e | :d  |
| 23 | clas | sroom, but they're provided a second additional |     |

And what's RPO stand for?

teacher with a special ed certification.

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A That's resource pullout. And that's for students who are identified for a little bit more -- their little bit more extreme need. So they're in a smaller setting with 1 certified special ed teacher who's also content certified.

- Q And you have no -- And do you currently have teachers in all your subjects, for RPO and ICS?

  A No, we do not.
- Q What are you missing? Or what do you have and what are you missing?

A So, it goes by the IEPs. But we -- we have resource pullout for Math, Language Arts at every grade level. We then have resource pullout for Science and Social Studies at 9th and 10th grade only. And we have in-class support for Math and Language Arts at every grade level. And we have in-class support for Science and Social Studies just at the 9th grade level.

Q Okay. And therefore, what do you need?

MS. HOFF: Objection, that's a vague, broad question.

THE COURT: I think he means --

MR. GROSSMAN: Well, with regard to what --

THE COURT: Right. Hm hmm.

MR. GROSSMAN: -- the subject matter that she just covered, which is the RPO and ICS.

THE WITNESS: Should I answer? 1 THE COURT: Yes, you can answer. 2 THE WITNESS: Okay, okay. So if it's -- This 3 is my feeling, but this is also from the IEP. If a 4 5 student needs special education services in Language 6 Arts, how could they not need them in Social Studies. 7 That's -- That's my concern as a principal. I've 8 brought that up many years in a row. Social Studies and Science are very heavy on reading, and they need to 9 10 read. So if they're classified and need support in Language Arts, they -- I would say need it for Science 11 12 and Social Studies. And so do the teachers, the content teachers that are not special ed certified that 13 are working with these kids. They -- They're 14 15 struggling. 16 MR. LANG: --17 BY MR. GROSSMAN: Do you know why -- Do you know why you don't 18 19 have them? 20 Α I believe funding. 21 MR. LANG: MR. GROSSMAN: Your Honor, I have no further 22 23 questions. THE COURT: All right. Thank you. 24 MS. HOFF: Okay. 25

| 1  | THE COURT: Ms. Hoff.                                  |
|----|---|
| 2  | CROSS EXAMINATION BY MS. HOFF:                        |
| 3  | Q Yes, thank you. So you stated that many of          |
| 4  | your students work in the afternoon. Is that correct? |
| 5  | A They work in the afternoon. Yes. And                |
| 6  | Q And other school districts have                     |
| 7  | MR. GROSSMAN: Objection Your Honor, now               |
| 8  | she's talking about other schools.                    |
| 9  | THE COURT: She didn't finish the question.            |
| 10 | MR. GROSSMAN: Oh, I'm sorry.                          |
| 11 | BY MS. HOFF:  |
| 12 | Q And you're aware that other high school             |
| 13 | students may work in the afternoons?                  |
| 14 | A Yes.  |
| 15 | MR. GROSSMAN: Your Honor, I object. Because           |
| 16 | we've been limiting this to the Lakewood Schools.     |
| 17 | THE COURT: We have.                                   |
| 18 | MS. HOFF: Hm hmm.                                     |
| 19 | THE COURT: We have.                                   |
| 20 | BY MS. HOFF:  |
| 21 | Q And so So, your Lakewood High School's              |
| 22 | start time is completely unique among the State? I    |
| 23 | mean, if we're talking about its being early, we have |
| 24 | to compare it. It's completely unique amongst the     |
|    |   |

State?

| 1  | A I believe it's maybe 10 minutes, 15 minutes           |
|----|---|
| 2  | earlier from just what I know in the close proximity.   |
| 3  | Q But you don't dispute that other school               |
| 4  | districts start in the same time period.                |
| 5  | A I don't think so I don't know every school            |
| 6  | district's start time.                                  |
| 7  | Q And you stated that Lakewood High School is a         |
| 8  | struggling school. Is that correct?                     |
| 9  | A Yes.  |
| 10 | Q But there has been growth in your scores              |
| 11 | consistent your PARCC assessment scores                 |
| 12 | consistently. Is that correct?                          |
| 13 | A Minimal and 11th grade Language Arts.                 |
| 14 | Q Okay. And to the point though that your               |
| 15 | School District has applied for an equivalency laver to |
| 16 | be measured by growth in it's next improvement plan     |
| 17 | review. Is that correct?                                |
| 18 | A Ye Well, I can only speak of the high school.         |
| 19 | Q Okay.   |
| 20 | A So our target was based based on just                 |
| 21 | graduation rate, really.                                |
| 22 | Q Sure.   |
| 23 | A That's why we were identified as a priority           |
| 24 | school.   |
| 25 | Q Right. So there's Are you also You're                 |

|    | Maishair - Closs 240                                   |
|----|--|
| 1  | also familiar with the S Accountability standards.     |
| 2  | Correct?   |
| 3  | A Yes.   |
| 4  | Q And other than chronic absenteeism, your             |
| 5  | school has meet those targets. Has it not?             |
| 6  | A Yes, according                                       |
| 7  | Q Set by the State?                                    |
| 8  | A Yes.   |
| 9  | Q And so Lakewood High School is not a school          |
| 10 | in need of comprehensive support according to the S    |
| 11 | Accountability standards. Correct?                     |
| 12 | A I As of right now I only know we're still in         |
| 13 | status. I haven't heard otherwise. I work closely      |
| 14 | with the NJ DOE.                                       |
| 15 | Q But you did meet the S Accountability                |
| 16 | targets.   |
| 17 | A Yes.   |
| 18 | Q Correct?   |
| 19 | A Hm hmm.  |
| 20 | Q Okay. And you stated that you had special            |
| 21 | you had 12 or 14 special ed teachers. Is that correct? |
| 22 | A Yes.   |
| 23 | Q And for 80 students that are required?               |
| 24 | A 80 to 100, about there. I don't know if exact        |
| 25 | Q So that's Okay. So that's approximately 7            |

| 1  | students per teacher?                                  |
|----|--|
| 2  | A It depends what program they're in.                  |
| 3  | Q Correct. All right. Just mathematically.             |
| 4  | In terms of teacher retention. You stated that you had |
| 5  | 84 teachers last year.                                 |
| 6  | A Yes.   |
| 7  | Q And you have 84 teachers this year?                  |
| 8  | A Yes.   |
| 9  | Q So approximately, you stated, 14 had left.           |
| 10 | Is that correct?                                       |
| 11 | A Hm hmm.  |
| 12 | Q So 70 stayed.  |
| 13 | A Correct.   |
| 14 | Q Okay. And every teacher by hired by                  |
| 15 | Lakewood High School has to be certified by the New    |
| 16 | Jersey Department of Education. Correct?               |
| 17 | A Correct.   |
| 18 | Q And every teacher new to the District has            |
| 19 | been determined by the Department of Education to be   |
| 20 | qualified to enter the classroom. Correct?             |
| 21 | A Correct.   |
| 22 | Q And a teacher new to Lakewood could have had         |
| 23 | prior experiences in a different school district. Is   |
| 24 | that correct?  |
|    |  |

A They could have. Yes.

. 25

| 1  | Q Okay. And so And the average new hire is           |
|----|--|
| 2  | about between 4 and 5 years in Lakewood School       |
| 3  | District. Is that correct?                           |
| 4  | A Mmm.   |
| 5  | MR. GROSSMAN: I don't understand.                    |
| 6  | THE WITNESS: No, I don't                             |
| 7  | BY MS. HOFF:   |
| 8  | Q Has 4 to 5 years of prior experience?              |
| 9  | A No. Not Not in my situation in the high            |
| 10 | school. No.  |
| 11 | Q So you dispute your superintendent's claim         |
| 12 | that the new hire                                    |
| 13 | MR. GROSSMAN: Objection, Your Honor.                 |
| 14 | THE WITNESS: I don't know the District da            |
| 15 | MS. HOFF: Okay.                                      |
| 16 | THE WITNESS: I just know in the high school          |
| 17 | this year  |
| 18 | THE COURT: Go ahead.                                 |
| 19 | MS. HOFF: Okay.                                      |
| 20 | THE WITNESS: most of my new hires are                |
| 21 | first year right out of college.                     |
| 22 | BY MS. HOFF:   |
| 23 | Q All right. So, just Pardon me. So, just            |
| 24 | because a teacher doesn't have prior experience does |
| 25 | not mean that a teacher is ineffective. Is that      |

| 1  | correct?  |
|----|---|
| 2  | A I don't know that yet until they start teaching.  |
| 3  | But, yeah, I mean                                   |
| 4  | Q But that doesn't                                  |
| 5  | A when they come in                                 |
| 6  | Q I mean, one does not necessarily logically        |
| 7  | follow the other; new teacher equals ineffective    |
| 8  | teacher. Correct?                                   |
| 9  | A We would hope not.                                |
| 10 | Q I would hope.                                     |
| 11 | A We don't know until they get in the classroom. An |
| 12 | interview is very different than being in           |
| 13 | Q Right.  |
| 14 | A They They have the knowledge and they have the    |
| 15 | certification.                                      |
| 16 | Q Right.  |
| 17 | A But   |
| 18 | Q You're part of the interview committee that       |
| 19 | <del></del>   |
| 20 | MR. GROSSMAN: Excuse me. She didn't finish          |
| 21 | her answer, I thought.                              |
| 22 | THE COURT: I think she did. I thought she           |
| 23 | did.  |
| 24 | MS. HOFF: I thought she had.                        |
| 25 | MR. GROSSMAN: Oh, I'm sorry.                        |

|     | 1  |       |        |   |
|-----|----|-------|--------|---|
| ~   | 1  |       |        | THE WITNESS: Yeah, I did.                   |
| . ) | 2  | BY MS | 5. HO  | FF:   |
|     | 3  |       | Q      | You're part of the interview committee that |
|     | 4  | occas | siona  | lly hires new teachers at the high school?  |
|     | 5  | А     | I'm    | on every                                    |
|     | 6  |       | Q      | Okay.                                       |
|     | 7  | А     | Yes,   | a teacher doesn't get hired without me      |
|     | 8  | inte  | rview  | ing them.                                   |
|     | 9  | •     | Q      | Okay. And you're aware of the teacher       |
| :   | 10 | evalı | ıatio  | n system established pursuant to TeachNJ?   |
|     | 11 | А     | Yes.   |   |
|     | 12 |       | Q      | And which requires school districts to rate |
|     | 13 | teach | ners ( | every school year as ineffective, partially |
|     | 14 | effe  | ctive  | ,   |
|     | 15 | А     | Right  | t.  |
|     | 16 |       | Q      | effective or highly effective?              |
|     | 17 | A     | Yes.   |   |
| •   | 18 |       | Q      | It's a mouthful. And Lakewood does comply   |
|     | 19 | with  | that   | requirement?                                |
|     | 20 | A     | Yes.   |   |
|     | 21 |       | Q      | And you're involved with those evaluations? |
|     | 22 | А     | Yes,   | I am.                                       |
|     | 23 |       | Q      | And you're aware that in 2015/2016 school   |
| )   | 24 | year  | Lake   | wood rated only 2 out of 396 teachers as    |
|     | 25 | inof  | Footi  |   |

| 1  | MR. GROSSMAN: Objection, Your Honor. The               |
|----|--|
| 2  | You know what, I'll withdraw the objection.            |
| 3  | THE COURT: All right. Thank you.                       |
| 4  | THE WITNESS: I was not aware of that number.           |
| 5  | Is that That obviously, with the 300, is the whole     |
| 6  | district?  |
| 7  | MS. HOFF: Hm hmm.                                      |
| 8  | THE WITNESS: Yeah, I was not aware.                    |
| 9  | BY MS. HOFF:   |
| 10 | Q Okay. And you have nothing to dispute that           |
| 11 | in 2014/2015 Lakewood only rated 2 out of 304 teachers |
| 12 | as ineffective.  |
| 13 | A I wasn't aware of that.                              |
| 14 | Q Okay. So, let me go through here. So, in             |
| 15 | terms of going into classrooms and so forth. As your   |
| 16 | experience as a principal, you don't have Math         |
| 17 | certification. Is that correct?                        |
| 18 | A Correct.   |
| 19 | Q And Math certification is not required to be         |
| 20 | a principal in New Jersey. Is that correct?            |
| 21 | A Correct.   |
| 22 | Q So from that, it would be logical to deduce          |
| 23 | that not every principal in New Jersey has Math        |
| 24 | certification. Is that correct?                        |
|    |  |

A Correct.

| 1  | Q Not every principal in New Jersey then has        |
|----|---|
| 2  | Science certification. Is that correct?             |
| 3  | A Correct.  |
| 4  | Q Or Chemistry, and breaking it down into           |
| 5  | various areas. So not every principal has a content |
| 6  | specialist when they're going into observe their    |
| 7  | teachers. Is that correct?                          |
| 8  | A I can't speak for other districts. We don't. We   |
| 9  | don't have a content specialist with us when we do  |
| 10 | observations for every observation.                 |
| 11 | Q Right. And you can't dispute that other           |
| 12 | districts don't have a STEM supervisor that's not   |
| 13 | parsed out into Science or Math. Correct?           |
| 14 | MR. GROSSMAN: Your Honor, asked and                 |
| 15 | answered, I think. She said she doesn't know the    |
| 16 | experience of other districts.                      |
| 17 | MS. HOFF: She                                       |
| 18 | THE COURT: I didn't I don't think                   |
| 19 | MS. HOFF: She said about principals.                |
| 20 | THE COURT: Yes.                                     |
| 21 | THE WITNESS: I                                      |
| 22 | MR. GROSSMAN: Oh, I'm sorry.                        |
| 23 | THE WITNESS: I don't know if I do know              |
| 24 | just from my meetings with Ocean County principals  |
| 25 | MS. HOFF: Hm hmm.                                   |

| 1  | THE WITNESS: that a lot of the district               |
|----|---|
| 2  | supervisors do the actual evaluations in the high     |
| 3  | schools. We don't have that. They do one              |
| 4  | MS. HOFF: Hm hmm.                                     |
| 5  | THE WITNESS: like a Math and a Science,               |
| 6  | but I just know that from our collaboration.          |
| 7  | BY MS. HOFF:  |
| 8  | Q But your supervisor, your STEM supervisor,          |
| 9  | does go into the classrooms. Correct?                 |
| 10 | A She does walkthroughs. And she'll do one            |
| 11 | observation for our non-tenure Math teachers.         |
| 12 | Q Hmm.  |
| 13 | A That's it.  |
| 14 | Q And you have an ELA supervisor that goes            |
| 15 | through the classroom.                                |
| 16 | A One observation                                     |
| 17 | Q Hm hmm.   |
| 18 | A for a non-tenure. Yes.                              |
| 19 | Q All right. And you did mention, you                 |
| 20 | testified earlier about vocational programs in-house. |
| 21 | A Hm hmm.   |
| 22 | Q Correct?  |
| 23 | A Yes.  |
| 24 | Q So in fact the Career and Technical                 |
| 25 | Education, you have certified programs in Graphic     |

| 1        | Design?    |  |
|----------|------------|--|
| 2        | A Grapl    | hic Arts, Fashion                          |
| 3        | Q          | Fashion and Apparel Design? Photograph     |
| 4        | Photograpl | hy and Film?                               |
| 5        | A Yes.     |  |
| 6        | Q          | You have a Business Office Automation      |
| 7        | program.   | You have an Army ROTC program.             |
| 8        | A Yes.     |  |
| 9        | Q          | And these Perkin Grants that you get to    |
| 10       | fulfill t  | hese career and technical education, other |
| 11       | districts  | get these grants as well. Correct?         |
| 12       | A Yes.     |  |
| 13       | Q          | Even You have nothing to dispute that.     |
| 14       | Haddonfie: | ld Township gets                           |
| 15       |            | MR. GROSSMAN: Objection.                   |
| 16       |            | MR. LANG: What did she say?                |
| 17       |            | THE COURT: It was a                        |
| 18       |            | MS. HOFF: I said, you have nothing to      |
| 19       | dispute -  | _  |
| 20       |            | MR. GROSSMAN: Oh, I'm sorry.               |
| 21       |            | MS. HOFF: that Haddonfield Township gets   |
|          |            | Chart begange                              |
| 22       | a Perkins  | Grant because                              |
| 22<br>23 | a Perkins  | MR. GROSSMAN: Objection.                   |

it.

| 1   |            | MR. GROSSMAN: Your Honor, she's got           |
|-----|------------|---|
| 2   |            | THE COURT: Well, how much do you know         |
| 3   | offhand.   |   |
| 4   |            | MR. GROSSMAN: How would she know?             |
| 5   |            | MS. HOFF: All right. But other school         |
| 6   | districts  | do get these grants. Correct?                 |
| 7   |            | THE WITNESS: I know some do, yes.             |
| 8   | BY MS. HO  | FF:   |
| 9   | Q          | All right. And those programs are in          |
| LO  | addition ' | to the programs available at the Ocean County |
| L1  | Votech Scl | nool. Correct?                                |
| L2  | A Yes.     |   |
| L3  | Q          | And you had stated that you needed more in-   |
| L 4 | house pro  | grams. Correct?                               |
| L5  | A Yes.     |   |
| L6  | Q          | And you're familiar with other O with the     |
| L7  | Ocean Cour | nty School Districts and so forth, as         |
| L8  | principal  | ?   |
| L9  | A Fami     | liar with                                     |
| 20  | Q          | Hm hmm.                                       |
| 21  | A tl       | ne other Ocean County School Districts.       |
| 22  | Q          | Hm hmm.                                       |
| 23  | A High     | schools mostly. Yes.                          |
| 24  | Q          | Right. High schools.                          |
|     |            |   |

A Hm hmm.

| 1 . | Q And so you have nothing to dispute that only      |
|-----|---|
| 2   | Jackson Township has in-house certified programs?   |
| 3   | A I know Tom's River is about to open Career        |
| 4   | Academies in September, as well.                    |
| 5   | Q Okay. But basically, the other Ocean County       |
| 6   | high schools use the Ocean County Votech School, as |
| 7   | well as yours.                                      |
| 8   | A They all use it in addition. Hm hmm.              |
| 9   | Q Right. And your high school actually has a        |
| 10  | Art instructional area in the building?             |
| 11  | A We have two classrooms designated as Art          |
| 12  | classrooms. Yes.                                    |
| 13  | Q And you have new Culinary classrooms?             |
| 14  | A Yes.  |
| 15  | Q And you have a TV Production studio?              |
| 16  | A Yes.  |
| 17  | Q And you have full Mac Labs?                       |
| 18  | A Yes.  |
| 19  | Q And you have a Media Center?                      |
| 20  | A Yes.  |
| 21  | Q And you have a Recording Arts studio?             |
| 22  | A Yes.  |
| 23  | Q And you have a Digital Photography studio?        |
| 24  | A Yes.  |
| 25  | Q And in going back to this in-class support        |

|    | 3  |
|----|--|
| 1  | RPO. You do have in-class support for Math throughout  |
| 2  | all grades at the high school. Is that correct?        |
| 3  | A Yes. All subjects.                                   |
| 4  | Q And Right.   |
| 5  | A Hm hmm.  |
| 6  | Q And you do have Art resource Math pullout            |
| 7  | throughout the high school.                            |
| 8  | A Yes.   |
| 9  | Q And you do have in-class support amongst all         |
| 10 | grades for English Language Arts throughout the high   |
| 11 | school.  |
| 12 | A Yes.   |
| 13 | Q And you do have RPO resource pullout for ELA         |
| 14 | at all grades through the high school.                 |
| 15 | A Yes.   |
| 16 | Q And you have nothing to dispute that other           |
| 17 | high schools in Ocean County, which you stated you are |
| 18 | familiar with, don't have all of the support at every  |
| 19 | grade level for Science and Social Studies.            |
| 20 | A They have it.  |
| 21 | Q You think  |
| 22 | A Most A lot of them do. I know Jackson. I know        |
| 23 | Tom's River.   |
| 24 | Q Hm hmm.  |
| 25 | A I'm not sure about Brick. Jackson has it for         |

|    | riaisilaii – Cioss 250                                |
|----|---|
| 1  | content area, as well. They have Chemistry in-class   |
| 2  | support.  |
| 3  | Q You   |
| 4  | A Whatever the content area, they have it. Hm hmm.    |
| 5  | Q And you have Science support in 9th grade?          |
| 6  | A 9th grade only. Yes.                                |
| 7  | Q And you have Social Studies support in 8th          |
| 8  | grade I mean, 9th grade. Sorry.                       |
| 9  | A Yes.  |
| 10 | Q You can't testify to the middle school. And         |
| 11 | you have There are graduation requirements.           |
| 12 | Correct?  |
| 13 | A Correct.  |
| 14 | Q And Lakewood meets all of these graduation          |
| 15 | requirements? You have multiple offerings in English, |
| 16 | 20 credits. Yes?                                      |
| 17 | A Yes. Sorry.   |
| 18 | Q And you offer all of the necessary 15 credits       |
| 19 | in Math?  |
| 20 | A Yes.  |
| 21 | Q Including Algebra 1?                                |
| 22 | A Yes.  |
| 23 | Q And Geometry?                                       |
| 24 | A Yes.  |
| 25 | Q And you have Algebra 2 available?                   |

```
1
        Α
              Yes.
 2
                  And Trigonometry available?
 3
             Yes.
        Α
                  And Precalculus available?
 4
 5
        Α
             Yes.
 6
              Q And Calculus AB, advanced placement,
 7
        available?
        Α
             Yes.
 8
 9
             Q And you have 15 credits in Science available
        to you -- your students?
10
11
        Α
             Yes.
             Q And this is including Chemistry?
12
13
             Yes.
        Α
             Q And you have Physics available?
14
15
        Α
             Yes.
                  Including AP Physics 1 and AP Physics 2?
16
17
        Α
             Yes.
18
              Q And you have Social Studies available.
19
        15 credits required for graduation?
20
             Yes.
        Α
                  And this includes two years of US History?
21
22
        Α
             Yes.
                  And you have a World His -- You have World
23
             Q
        History offerings?
24
             American History. Yes.
25
```

| 1  |       | Q You have World World His                         |
|----|-------|--|
| 2  | A     | World and American. Hm hmm.                        |
| 3  | ,     | Q World Event. And you have AP United States       |
| 4  | Histo | ry available to your students?                     |
| 5  | A     | Yes.   |
| 6  | (     | Q And then you also have available to your         |
| 7  | stude | nts, offerings in Financial Economic Business and  |
| 8  | Entre | preneurial Literacy, as required by the grad       |
| 9  | requi | rements?   |
| 10 | A     | Yes.   |
| 11 | ,     | Q And you do have Spanish classes available?       |
| 12 | A     | Yes.   |
| 13 | 1     | Q And you do have online Language classes          |
| 14 | avail | able?  |
| 15 | A     | Yes.   |
| 16 | ,     | Q Right. You In terms of your other AP             |
| 17 | offer | ings, you have AP English Language and Composition |
| 18 | avail | able?  |
| 19 | A     | Yes.   |
| 20 |       | Q And you have AP English Literature and           |
| 21 | Compo | sition available?                                  |
| 22 | А     | Yes.   |
| 23 | ,     | Q And also you have an AP Spanish class            |
| 24 | avail | able.  |
| 25 | A     | Yes.   |

| 1  | Q And you have the new Careers Academic         | es       |
|----|---|----------|
| 2  | program. Is that not correct?                   |          |
| 3  | A And that is a program that divides your st    | tudents  |
| 4  | into cohorts of students based on interests.    |          |
| 5  | A Yes.  |          |
| 6  | Q And that is supposed to That's an             |          |
| 7  | innovative program supposed to keep children mo | ore      |
| 8  | interested in attending school. Is that correct | ct?      |
| 9  | A Yes.  |          |
| 10 | Q And that is divided into smaller grow         | ıps in a |
| 11 | STEM program. Is that correct?                  |          |
| 12 | A Yes. Some students choose that pathway.       |          |
| 13 | Q Right.  |          |
| 14 | A Hm hmm.                                       |          |
| 15 | Q And some students choose the Business         | 5        |
| 16 | program? Is that correct?                       |          |
| 17 | A Yes.  |          |
| 18 | Q And some students choose the Humanit:         | ies      |
| 19 | program.  |          |
| 20 | A Yes.  |          |
| 21 | Q And some students choose the Digital          | Media    |
| 22 | program?  |          |
| 23 | A No. We We actually made it just two pa        | athways  |
| 24 |   |          |
| 25 | Q Okay.   |          |

```
1
        Α
              -- to start.
 2
                   All right.
              So, I'm sorry. I was getting ahead of myself. We
 3
        have our STEM --
 4
 5
                   Hm hmm.
              Q.
             -- and Business. That's it.
 6
 7
              Q And --
 8
         Α
              Right now.
                   -- just some random other courses that you --
 9
        You have an Oceans 1 and 2 program, foc -- focusing on
10
        Marine -- Marine studies. Is that correct?
11
12
             Yes.
        Α
                   And you also have a strong Horticulture
13
14
         program. Is that correct?
15
         Α
              Yes.
                   And you actually have a newly installed
16
         greenhouse.
17
18
         Α
              Yes.
                   And you have Entrepreneurship classes.
19
20
         Correct?
              Yes.
21
         Α
                   And you have a class entitled Music in Film?
22
23
         Α
              Yes.
                   And you have performance ensembles.
24
```

Correct?

25

| 1    | А    | Musicals?                                      |
|------|------|--|
| 2    |      | Q In your Musical performance                  |
| 3    | А    | Outside of the school day? Yes.                |
| 4    |      | Q Yes. So in addition to your athletics        |
| 5    | depa | rtment, children have the opportunity to       |
| 6    | part | icipate in Music.                              |
| 7    | А    | Yes.   |
| 8    |      | Q You have Band.                               |
| 9    | A    | Yes.   |
| 10   |      | Q Symphonic Band.                              |
| 11   | A    | Yes.   |
| 12   |      | Q You have Introduction to Rock Band           |
| 13   | Inst | ruments.                                       |
| 14   | A    | Yes.   |
| 15   |      | Q You have Concert Choir. Is that correct?     |
| 16   | A    | Yes.   |
| 17 . |      | Q You have Orchestra. Correct?                 |
| 18   | A    | Yes.   |
| 19   |      | Q And you have Band and Orchestra at Honors    |
| 20   | Leve | ls classes offerings, as well.                 |
| 21   | A    | Yes.   |
| 22   |      | Q Okay. And you stated that about 75 percent   |
| 23   | of y | our students come from Hispanic homes. Is that |
| 24   | corr | ect?   |
| 25   | A    | Yes.   |

| 1  | Q And that Spanish is the primary language in           |
|----|---|
| 2  | about half of these homes?                              |
| 3  | A Almost all.   |
| 4  | Q Okay.   |
| 5  | A For the families. Yes.                                |
| 6  | Q But this does not necessarily mean that the           |
| 7  | students don't speak English. Is that correct?          |
| 8  | A Correct.  |
| 9  | MS. HOFF: No further questions.                         |
| 10 | MR. LANG: Ask her                                       |
| 11 | THE COURT: Is there just one high school                |
| 12 | building?   |
| 13 | THE WITNESS: Yes.                                       |
| 14 | THE COURT: How old is it?                               |
| 15 | THE WITNESS: Well, my parents graduated from            |
| 16 | there. So I'd say it's got to be The middle school      |
| 17 | used to be the high school. And then they built the     |
| 18 | the current Lakewood High School, I believe in like the |
| 19 | 70's. Because my parents graduated from the middle      |
| 20 | school now.   |
| 21 | THE COURT: Okay. Thank you.                             |
| 22 | THE WITNESS: You're welcome.                            |
| 23 | THE COURT: Any redirect?                                |
| 24 | REDIRECT EXAMINATION BY MR. GROSSMAN:                   |

Yes. How many children participate in the --

25

Q

|    | Marshall - Redirect 263                               |
|----|---|
| 1  | Children. How many students I mean, these are         |
| 2  | teenagers.  |
| 3  | A Hm hmm.   |
| 4  | Q How many participate in the programs?               |
| 5  | A Which ones? Like                                    |
| 6  | Q Tell me.  |
| 7  | A So, AP Physics 1 and 2, we have a larger amount in  |
| 8  | 1, I believe. We have 25, 30 students, and about 9 or |
| 9  | 10 in the other level. AP History, about 15 to 20. AP |
| 10 | English is the at the Junior level, that's the        |
| 11 | Language and Composition, we have about 30. And the   |
| 12 | Seniors are a little bit higher, about 50. AP Calc is |
| 13 | small. We have maybe 11 kids, I believe.              |
| 14 | Q Okay.   |
| 15 | A AP Spanish. Did I say that one?                     |
| 16 | Q Yes. I think you did.                               |
| 17 | THE COURT: Not yet. Not yet. She didn't.              |
| 18 | THE WITNESS: No, I didn't say AP Spanish.             |
| 19 | BY MR. GROSSMAN:                                      |
| 20 | Q Oh, okay. I thought you did.                        |
| 21 | A About 10, 12 kids.                                  |
| 22 | Q Okay. Now, based How many How many of               |
| 23 | your students pass the APs? Or get 3, 4 or 5?         |
| 24 | A We had one student get a 4 on the AP Calculus last  |
| 25 | year.   |

| 1   | Q Yeah.  |
|-----|--|
| 2   | A To my knowledge. Other than that, 3's and below.     |
| 3   | Q Okay. How many 3s?                                   |
| 4   | A I don't know exactly offhand, but not many. And I    |
| 5   | know none in AP Physics. All of our kids in AP Physics |
| 6   | got 1s. I think one got a 2.                           |
| 7   | Q Okay. And do you know what the require               |
| 8   | What colleges require? What grade colleges generally   |
| 9   | require for AP credit?                                 |
| 10  | A 4 or 5.  |
| 11  | Q Okay. So, just to summarize. One of your AP          |
| 12  | students successfully passed the AP exams.             |
| 13  | A Yeah. And I believe we did have somebody get a 4     |
| 14  | or a 5 in AP Spanish. But this that teacher's no       |
| 15  | longer with us.  |
| 16  | Q Oh. And now. How many students participate           |
| 17  | in the remote I call it remote the digit the           |
| 18  | online foreign language courses?                       |
| 19  | A This year we don't have any.                         |
| 20  | Q Oh. Do you have the equipment?                       |
| 21  | A It's an online program. We purchase the licenses.    |
| 22  | Q Oh.  |
| 23  | A So yes, we have it.                                  |
| 2.4 | O Okay Who paid for that?                              |

The District paid for that.

25

Α

| 1  | Q Okay. And the District pays for the Choir?           |
|----|--|
| 2  | A Yes. The Choir, yes.                                 |
| 3  | Q And the Concert and the The Music                    |
| 4  | programs.  |
| 5  | A Yes.   |
| 6  | Q You said you have 2 Art classrooms.                  |
| 7  | A Hm hmm.  |
| 8  | Q Are they ac in use for Art?                          |
| 9  | A Yes.   |
| LO | Q And when you say Art, what do we mean?               |
| 11 | A Our Basic Foundations of Art class, that most        |
| 12 | students take as a requirement. Mostly Freshman and    |
| 13 | Sophomores. And then we have a Drawing and Painting    |
| 14 | class. And a Commercial Art for third level and fourth |
| 15 | level. They use those classrooms, as well.             |
| 16 | Q Okay. And how many students are involved in          |
| 17 | those programs, if you know?                           |
| 18 | A The Foundations is very high, because they're        |
| 19 | using it as a graduation requirement. So we usually    |
| 20 | have, you know, 200, 250 kids at a time scheduled into |
| 21 | those classes.   |
| 22 | Q And why are they What do you mean by                 |
| 23 | they're using it as a graduation requirement?          |
| 24 | A They need to have a Fine Art as a graduation         |
| 25 | requirement. And the Foundations of Art class, for     |

|     | a a                       |
|-----|---------------------------|
| 1   | STATE OF NEW JERSEY }     |
| 2   | COUNTY OF MERCER }        |
| 3   |                           |
| 4   | I, Jean Polatni           |
| 5   | hereby affirm that the fo |
| 6   | transcript of the proceed |
| 7   | Alcantara, Individually a |
| . 8 | E.A., et al. vs. David He |
| 9   | Education, bearing Docket |
| 10  | on, February 12, 2018 bef |
| 11  | Administrative Law Court. |
| 12  |                           |
| 13  |                           |
| 14  |                           |
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| 19  |                           |
| 20  |                           |
| 21  | 4                         |
| 22  |                           |
| 23  | *                         |
| 24  |                           |

I, Jean Polatnick, assigned transcriber, do hereby affirm that the foregoing is a true and accurate transcript of the proceedings in the matter of Leonor Alcantara, Individually and as guardian ad litem for E.A., et al. vs. David Hespe, Commissioner of Education, bearing Docket Number EDU 11069-14, heard on, February 12, 2018 before the Office of

Jean M. Polatnick

## A/D/T CERTIFICATION

I, Carla Nale, AD/T#520, certified transcriber, do hereby affirm that the foregoing is a true and accurate proofread transcript in the matter of Leonor Alcantara, Individually and as guardian ad litem for E.A., et al. vs. David Hespe, Commissioner of Education, bearing Docket Number EDU 11069-14, heard on, February 12, 2018 before the Office of Administrative Law Court.

Carla Male; AD/TH 520